



SENATE

NOTICE OF MEETING

April 1, 2022

The Agenda and documents for the Open Session meeting of Senate of Concordia University held on Friday, April 8, 2022, at 2 p.m. are now posted on the website.

Please note that while there is an Open Session, given that the meeting is being held by video conference, only members of Senate and invited guests will be admitted to the meeting.

As usual, the meeting will be recorded, and any member of the community who would have otherwise attended the meeting in the observer's gallery will be able to view the meeting at RMAD, in accordance with the *Guidelines pertaining to the recording and broadcasting of Senate meetings* ([US-2](#)).

Shelina Houssenaly
Secretary of Senate



**AGENDA OF THE OPEN SESSION
OF THE MEETING OF SENATE**

Friday, April 8, 2022
following the meeting of the Closed Session
via Zoom video conferencing

Item	Presenter(s)	Action
1. Call to order	G. Carr	
1.1 Approval of the Agenda	G. Carr	Approval
1.2 Adoption of March 18, 2022 Minutes	G. Carr	Approval
2. Business arising from the Minutes not included on the Agenda	G. Carr	
3. President's remarks	G. Carr	Information
4. Academic update (Document US-2022-3-D2)	A. Whitelaw	Information
CONSENT AGENDA		
5. Academic Planning and Priorities Committee report (Document US-2022-3-D3)		Information
6. Research Committee report (Document US-2022-3-D4)		Information
REGULAR AGENDA		
7. Graduate Billing Reform - Course-based Masters (Document US-2022-3-D5)	E. Diamantoudi	Information

8. Question period (maximum 15 minutes)

9. Other business

10. Adjournment

G. Carr

**MINUTES OF THE OPEN SESSION
OF THE MEETING OF SENATE**

Friday, March 18, 2022
following the meeting of the Closed Session
via Zoom video conferencing

PRESENT

Voting Members: Graham Carr (Chair), Ciprian Alecsandru, Shimon Amir, Leslie Barker, Elizabeth Bloodgood, Catherine Bolton, Carolyn Boulanger, Lovina Angela Brown, Demetre Christopoulos, Anne-Marie Croteau, Alexandra Dawson, Selvadurai Dayanandan, Alex De Visscher, Mourad Debbabi, Larry Deck, Effrosyni Diamantoudi, Mary Esteve, Mehdi Farashahi, Ariela Freedman, Annie Gérin, Marina Ghali, Abdelwahab Hamou-Lhadj, Hannah Jamet-Lange, Eduardo Malorni, Peter Morden, Pat Riva (in replacement of Guylaine Beaudry), Lourdu Reddy Allam, Rosemary Reilly, Pascale Sicotte, Reza Soleymani, Robert Soroka, Craig Townsend, Guylaine Vaillancourt, Jean-Philippe Warren, Deeva Wazir, Anne Whitelaw, Shaina Willison, Paula Wood-Adams, Radu Grigore Zmeureanu

Non-voting members: Philippe Beauregard, Denis Cossette, Ilze Kraulis (in replacement of Stéphanie de Celles), Isabel Dunnigan, Tom Hughes, Candace Jacobs, Frederica Jacobs, Émilie Martel

Also attending: Lisa Ostiguy, Karan Singh

ABSENT

Voting members: Joanna Berzowska, Boutaina Chafi, Queenie Hui Jing Chen, Sally Cooke, Riya Dutta, Linda Dyer, Nicolka Gorel, Moshe Lander, Mitch Mitchell, Prady Cassandra Ngouma Wa, Satinder Pal Singh, Duraichelvan Raju.

Non-voting members: Paul Chesser, Michael Di Grappa, Nadia Hardy

1. Call to order

The President called the meeting to order at 2:13 p.m.

1.1 Approval of the Agenda

R-2022-2-4 Upon motion duly moved and seconded, it was unanimously resolved that the Agenda of the Open Session be approved.

1.2 Adoption of January 21, 2022 Minutes

R-2022-2-5 Upon motion duly moved and seconded, it was unanimously resolved that the Minutes of the Open Session meeting of January 21, 2022, be adopted.

2. Business arising from the Minutes not included on the Agenda

There was no business arising from the Minutes not included on the Agenda.

3. President's Remarks

The President's remarks are summarized as follows:

- G. Carr began by informing Senate that universities do not often take public positions on geopolitical matters, but the Russian invasion of Ukraine had appalled the world for its gross violation of territorial sovereignty, its indiscriminate assault on civilians and the scale of the refugee crisis it had caused. He shared that the University had reached out directly to the few Ukrainian students at Concordia through many offices: International Students Office, Graduate Studies, Dean of Students. He informed Senate that L. Ostiguy had also spoken to some of them directly, and more generally to other members of our community (faculty, staff and students), including from neighboring countries to provide support and access to services.
- G. Carr noted that the University was providing support to students from the Russian Federation and Belarus as well. The University was also working to expedite admission requests from potential Ukrainian students who had reached out to the University at both the undergraduate and graduate levels. He also noted that the University's Academic Visitor program would allow the University to help Ukrainian academics who may be at risk and seeking the opportunity to come to Canada.
- G. Carr shared with Senate that the Refugee Center, which is a student fee levy group, is another resource to support Ukrainian students who may be applying for status in Canada.
- G. Carr noted that as always with these emergencies, the University continued to work with government officials in Québec and Ottawa, and major research funding agencies.
- In terms of COVID-related update, he informed that the University was in the waning half of the semester, and thus the attention had turned to how campus life can be re-activated by supporting conferences, lectures, performances, club activities which have essentially been non-existent for the past two years. He noted that government

directives on public health protocols continue to evolve and relax prior requirements. He confirmed that the University will not be changing the current protocols in place, including the mask mandate.

- The President turned to academic and research news, where he shared with Senators an article in *La Presse*, on Québec universities graduation rates. The data mentioned in the article was measured on a six-year cycle. Generally, there had been a serious decline across Québec affecting the vast majority of universities, however G. Carr was pleased to note that Concordia had bucked that trend, experiencing a 0.7% growth, the highest of any university in Montréal. While it may be premature to speculate on the reasons of this decline, *La Presse* suggested that this could be owing to the effects of COVID on student retention. G. Carr confirmed to Senate that the 0.7% growth was positive and aligned with the outstanding graduation rates of the University in 2020 and 2021.
- On the decline of application numbers for the fall 2022, the President noted that this decline was a combination of undergraduate decline in Québec and decline in graduate international students, despite some growth seen from the rest of Canada. The University had seen some recovery in international numbers, and the admissions numbers had been positive. He noted that the University would closely monitor how many of these admissions turn to registrations.
- G. Carr informed Senate that Concordia was first for a fifth consecutive year in the Times Higher Education (THE) Young University Rankings. Concordia was also number one in North America in the QS World University Rankings of the Top 50 Under 50 for a third consecutive year. The University received a Sustainability Tracking, Assessment and Rating System (STARS) gold ranking from the Association for the Advancement of Sustainability in Higher Education. He thanked M. Di Grappa and his team in the Services and Sustainability sector for their leadership.
- G. Carr congratulated Dean Croteau on being named to the board of the Association to Advance Schools of Business International. Dean Croteau is the only Canadian on this pivotal accreditation body.
- The President shared the announcement that Concordia will co-lead the National Cybersecurity Consortium (NCC) and the Cyber Security Innovation Network, a project supported by \$76.4 million in federal funding over four years. This was going to be the largest single research initiative of which the University has been part. G. Carr congratulated Dean Debbabi, who had been instrumental to this initiative and P. Wood-Adams who will serve as the inaugural chair of the oversight board.
- G. Carr informed Senate of the creation of an Institute for Applied Artificial Intelligence (AI) which involves researchers from all four faculties focused on three hubs: AI for health; AI for emerging technologies in next generation cities; and AI for society. This institute was being led by T. Glatard and F. McKelvey. The *La Presse* carried an article about this. The President informed Senate that the Minister E. Caire,

together with Deputy Minister, P. Rodrigue, from the *Ministère de la Cybersécurité et du Numérique* attended the event and that E. Caire was one of the speakers at the launch.

- Lastly, the President congratulated the University's women's hockey team for their berth in the national finals in Charlottetown next week and wished them success in the playoffs for the Québec championship this weekend. He wished the best to the men's and women's basketball teams who are in the Québec playoffs and hoping to earn a berth to the national championships end of the month.

4. **Academic update** (Document US-2022-2-D2)

A. Whitelaw had no additional information to her written report.

CONSENT

5. **Registrar's report on fall graduation statistics** (Document US-2022-2-D3)
6. **Academic Planning and Priorities Committee report** (Document US-2022-2-D4)
7. **Library Committee report** (Document US-2022-2-D5)

These reports were provided for information.

8. **Academic Programs Committee - Report and recommendations** (Document US-2022-2-D6)

R-2022-2-6 That the Academic Programs Committee -Report and recommendations (Document US-2022-2-D6) be approved.

9. **Graduate calendar regulation changes** (Document US-2022-2-D7)

This report was provided for information.

REGULAR

10. **Update on the fall 2023 12-week term implementation**

A. Whitelaw introduced the item and informed Senate of the work that had been led by L. Ostiguy and the new website that is being developed to provide more information to the community on the proposed 12-week term implementation. L. Ostiguy informed Senate of the various stakeholder discussions that had been undertaken over the past months to begin the implementation of the 12-week term, which would be starting in the fall semester of 2023. L. Ostiguy shared with Senate the new website that had been developed, which provided information related to the various phases of this implementation and detailed information on the steps that were being taken for its smooth roll-out.

Following a comment regarding the timing of the winter session reading week, L. Ostiguy confirmed that it will continue to coincide with the elementary and high schools' break.

11. Question period

R. Reilly enquired about in-person convocation ceremonies. G. Carr confirmed that they will take place at Place des Arts in early June and late August.

H. Jamet-Lange asked for clarification on what the summer semester would look like in terms of mask mandates and other health protocols. The President informed Senate that as in the past, the University was closely watching the evolving situation and decisions remain under review, pending how the health situation evolves, and in consultation with public health officials.

12. Other business

There was no other business to bring before the Open Session.

13. Adjournment

The meeting was adjourned at 3:08 p.m.

Shelina Houssenaly

Shelina Houssenaly
Secretary of Senate



Internal Memorandum

To: Members of Senate
From: Anne Whitelaw, Provost and Vice-President, Academic
Date: April 1, 2022
Re: Academic Update

It seems only a few weeks ago that I released the last Academic Update to Senate, but as always, the level and quality of activities undertaken by Concordians is extraordinary. Thank you all for your contributions.

I am pleased to confirm that Concordia plans to move to even more in-person activities as of the summer 2022 term. Most of the activities that had been in-person prior to the pandemic will return to that model, including instruction, conferences and lectures, social activities, athletic training and matches, open houses, and live performances.

In-person convocations will resume this summer, with ceremonies currently being planned for spring 2022 graduates as well as those who graduated in 2020 and 2021. Ceremonies will be held at Place des Arts between June 6 and 9; with additional ceremonies planned for later in the summer. For more information, please consult the [Convocations page](#) of the Concordia website.

Concordia recently launched the [Applied AI Institute](#) with [Tristan Glatard](#) (Computer Science and Software Engineering) and [Fenwick McKelvey](#) (Communication Studies) taking the helm of the interdisciplinary group. With over 95 professors and 200 graduate students, the institute collaborates with [eight research centres across Concordia's four faculties](#). Their focus is on three research clusters that address AI applications' impact on all members of society, creating deep learning methods for scientific medical imaging, and integrating AI into smart cities, industry and manufacturing, and aerospace. As women are historically underrepresented in engineering and computer science, a main priority of the institute will be to foster a diverse and inclusive environment.

Beginning in fall 2023, international business students at Concordia will have the opportunity to pursue a double degree — one from the John Molson School of Business and one from NEOMA Business School in France. Concordia formalized the new partnership with NEOMA on February 24, further strengthening its relationship with one of John Molson's earliest bilateral partners for international student exchanges. A virtual signing ceremony took place to celebrate the agreement. International business students from both institutions will be able to graduate with two degrees after spending two years at each university — a Bachelor of Commerce from Concordia and a CESEM degree (Bachelor in International Business Development) from NEOMA.

The Faculty of Fine Arts is pleased to announce the renewal of its partnership with the YMCA to offer day camps for children between 5 and 17 years of age this summer. The [YMCA – Concordia Fine Arts Camps](#) combine our Fine Arts expertise with the long camp tradition of [YMCAs of Québec](#). Taught by Concordia students, camps range from music to dance to theatre to video game design. Camps will be held at Concordia's downtown campus and registration is now open.

The Montreal Chinese Hospital (MCH) launched a new music therapy program in collaboration with Concordia in 2021. Its goal was to address isolation and loneliness among CHSLD residents during the COVID-19 pandemic. [Josephine Sung Tak Lee](#) (MA 2016), Concordia music therapy alumna and part-time faculty member was hired to develop the program when the initiative was put into action following conversations between key players in the project. These include MCH Foundation president Raymond Tsim and MCH Corporation president Andrew Mok; MCH administrator Sandra Lavoie; Concordia President [Graham Carr](#); [Laurel Young](#), Concordia associate professor of music therapy and associate director of [engAGE](#); [Guylaine Vaillancourt](#), chair of the university's [Department of Creative Arts Therapies](#) and associate professor of music therapy; and Susannah Tam (MBA 82), [Concordia University Alumni Association](#) board member. The new music therapy program is currently funded for 12 months by the organization's foundation.

In a new paper published in the journal *Obesity Reviews*, Concordia researchers Kerri Delaney and Sylvia Santosa (Department of Health, Kinesiology and Applied Physiology) look at how fat tissue from different parts of the body may lead to diabetes onset in men and women. They reviewed almost 200 scientific papers looking for a deeper understanding of how fat operates at the surface and tissue level, and the mechanisms by which that tissue contributes to diabetes onset.

Stefanie Duguay (Communication Studies) is the lead author on a new study in the journal *New Media & Society*. The study demonstrates dating apps like Tinder, Bumble and Match.com were quick to adapt to the new limits placed on socializing due to the pandemic. Innovations in technology, customer messaging and promotional material helped the apps pivot away from hook-up culture and toward a new kind of "virtual dating" — one in which couples met over video calls with take-it-slow expectations. Connections, relationships and authenticity were prized over instant chemistry and mutual sexual attraction.

Aviva Segal and Sandra Martin-Chang (Department of Education) investigated literacy in children and parental influence in a new study. The team wanted to look beyond the role of teachers when it comes to learning to write. They worked with research assistant Shaneha Patel on a recent paper, "You Used the Right Word for the Right Sound!" The research demonstrates that parents who knew more about speech sounds, spelling patterns and other nuances of the English language were better able to support their child's literacy development, especially when it came to phonemic awareness (matching sounds to letters).

Anne-Marie Croteau, dean of Concordia's John Molson School of Business, has been elected to the board of the Association to Advance Collegiate Schools of Business International (AACSB International). The three-year mandate begins July 1 and Croteau will be the only Canadian serving on the current board. Founded in 1916, AACSB International is a global non-profit association that connects educators, students and businesses to help develop the next generation of great leaders. It offers accreditation to institutions following rigorous and continuous assessment. John Molson was accredited in 1997, the first English institution in Quebec to mark this achievement.

Chair of the Department of Art Education, Associate Professor Juan Carlos Castro, has received the prestigious *National Higher Education Art Educator* award from the National Art Education Association. Castro has been a member of the NAEA for over 20 years and his leadership has been an essential driver of the association's research commission, which he chaired for many years.

After a couple of years as a fully online event, this year's [3MT competition](#) took place live and in-person at 4TH SPACE on March 18 . Concordia's 21 Master's and Doctoral competitors did a stellar job and were applauded and encouraged by almost 400 zoom audience members. March 23-25, 4TH SPACE hosted 10 events as part of the Sustainability Across Disciplines conference focused on [Celebrating Indigenous Expertise in Sustainability](#). Conference organizers decided host all events virtually, but some of the 300 audience members participated from 4TH SPACE.

On March 30th, 4TH SPACE hosted [Miywâcimo!](#), the Indigenous Directions Storeytellers competition showcasing Indigenous graduate students research. And on April 6 it was the in-person site for the hybrid event marking the end of the work of the President's Task Force on Anti-Black Racism. The event featured a [keynote address](#) by Adele Blackett, one of the writers of the [Scarborough Charter on Anti-Black Racism and Black Inclusion](#), but was a means of thanking the tremendous work on the Task Force of almost 40 Concordia faculty, staff and students. The final report is scheduled to be delivered in the fall. Finally, 4TH SPACE will host the Lorenzetti Centre's panel on [The future of women's entrepreneurship and leadership](#) on April 13.

On March 23, the [Multi-faith and Spirituality Centre](#) hosted a Spring Celebration. The event highlighted some of the many diverse faiths on campus and ways they celebrate the coming of spring, rebirth, and community. Concordia students and staff were invited to explore each of the 7 stations, be curious and ask questions to learn more from each of the participants while also having the chance to sample some of the traditional foods consumed during these holidays. Each station had a visual display of important symbols and slideshows, along with information pamphlets, food samples and promotional material if they were from student clubs. There were approximately 150 attendees, 12 participants dispersed throughout the stations (including executives from 3 student clubs).

The 2022 edition of North America's largest student-run art festival, [Art Matters](#), took place over the month of March. It featured a variety of events, including 10 exhibitions and 51 artists, curated by and for undergraduates with the goal of showcasing the students' artwork, helping them build their portfolios and providing them with professional experience. In all there were more than 100 participating undergraduate artists. Art Matters was offered in a hybrid format this year, both online and in person.

Two Faculty of Arts and Science undergraduate students competed in the [Délie ta langue public speaking competition](#). Concordia is Quebec's first anglophone university to participate in the wildly popular contest, which is financially supported by the Office québécois de la langue française. It's part of its *Le français, au cœur de nos ambitions — French, the heart of our ambitions —* program.

After presenting art projects in France, Mexico, Switzerland, China and Hungary, Montreal multimedia artist [Frédérique Laliberté](#) (MFA) has come full circle. She has returned to her alma mater to unveil her latest installation, *Un lieu vide où il ne se passe rien*, which runs at the [FOFA Gallery](#) from March 21 to April 29. The installation is more than four years in the making. Laliberté was the [2018 recipient of the Claudine and Stephen Bronfman Fellowship in Contemporary Art](#), which supported the creation and production of the installation, as it has for many other projects.

The Jurist-in-Residence program event series continued with two high-level events:

- March 30: [Environmental Imperatives and the Need for Judicial Change](#), a conversation between Jurist-in-Residence Morton S. Minc and The Honourable Madam Justice Nicole Duval Hesler, former Chief Justice of the Court of Appeal of Quebec. They discussed, among other things, the evolution of environmental litigation.

- April 6: [Minc spoke with Sophie Brochu](#), the first woman to hold the position of CEO and president of Hydro-Quebec. Minc and Brochu discussed her community engagement, the way the law intersects with her work and her vision for the future. The conversation was followed by a moderated Q&A with the audience.

John Molson welcomed the AACSB's Peer Review Team for a virtual visit April 4 and 5. Following the submission of the Continuous Improvement Report, the AACSB peer review team consisting of Dean Joseph Doucet, University of Alberta (Chair), Dean Andrew Gaudes, Brock University, and Dean Janet Lenaghan, Hofstra University, interviewed various John Molson faculty, students and staff members. They asked questions about individuals' experiences on how their involvement at John Molson supports the school. This is the final step in the AACSB reaccreditation process.

The Librarian's Research Forum will take place on April 26 and 27, 2022. (<https://library.concordia.ca/about/staff/forum/>). The Forum provides librarians, archivists, graduate students, teaching faculty, and information professionals with an opportunity to describe and promote their completed or in-progress research, practical case studies or projects.

On May 4, all Quebec University Libraries will implement network loans. As of that date, the Concordia Community will be able to request books from other libraries directly from the Library Catalogue Sofia, as easily as placing requests for books from Concordia's own collections.

There have been several accomplishments for District 3 Startups including [BioLift](#) who won a grant from the MEI for \$25,000 CAD per entrepreneur; [Gray Oncology Solutions](#) who are sponsoring and attending the VIVE 2022, the industry's new health information technology event, in-person and digitally this March in Miami; [Molecular Forecaster](#) whose co-founder and CSO, Nicolas Moitessier, along with collaborators at McGill University, published his lab's recent efforts to design covalent inhibitors of the SARS-CoV-2 viral protease. And, [Statera Medical Inc.'s](#) next-generation shoulder prosthesis obtained the Breakthrough Device Designation from the FDA.

Also in D3 news, [VoxCell BioInnovation](#)'s CEO, Dr. Karolina Valente, will be presenting VoxCell's pitch at the Innovators Pitch Challenge at the Digital Resi Conference and [Whale Seeker's](#) co-founder and Lead Biologist, Bertrand Charry will be participating at TEDxHECMontréal April 2, 2022. Charry's talk will be focused on "Why and How to Monitor Whales?"

And finally, the Concordia Library will remain open for study during the Easter Break. Both campus libraries will maintain their 24/7 opening hours.

**ACADEMIC PLANNING AND PRIORITIES COMMITTEE
REPORT TO SENATE
Dr. Anne Whitelaw
April 8, 2022**

The Academic Planning and Priorities Committee met on February 1, 2022

The Academic Planning and Priorities committee (APPC) met on February 1, 2022. Dr. Whitelaw welcomed Dr. Gabriele to the meeting. Dr. Gabriele spoke to the committee about creating a shared vision and plan for the future of teaching and learning at Concordia. A strategic vision will be built for teaching and learning that captures the collective ambitions that prioritize student learning and outcomes. Phase I of the plan involves consultations with the various constituents of the University. The plan created from the collective vision will commit resources and set success metrics. The plan is part of the Future Concordia initiative.



**RESEARCH COMMITTEE
REPORT TO SENATE
Dr. Paula Wood-Adams (Chair)
April 08, 2022**

Meeting of February 25, 2022

1. Canada Excellence Research Chairs (CERC) application updates – for information

Concordia is currently working on two CERC applications – one led by Dr. Karen Li (Department of Psychology) – *CERC in Empowered Aging: Well being, Technology, and Creativity in Everyday Lives*, and one led by Dr. Christian Moreau (Department of Mechanical, Industrial and Aerospace Engineering) – *CERC in Sustainable, Smart, and Resilient Aerospace*. Both Drs. Li and Moreau were invited to provide committee members with progress reports and next steps for each of the CERC applications.

2. Canada First Research Excellence Fund (CFREF) application update – for information

Concordia is currently working on a CFREF application – *Electrifying Society: Towards Decarbonized Resilient Communities* - being led by Associate Vice-President Research, Special Projects and Partnerships, Dr. Lyes Kadem, and Dr. Andreas Athienitis (Department of Building, Civil, and Environmental Engineering) as its Scientific Leader. Ten key researchers spanning all our four Faculties (A. Athienitis, U. Eicker, C. Cucuzzella, D. Matthews, P. Pillay, K. Zaghbi, T. Walker, M. Fritsch, M. Debbabi, C. Lai) have been involved in the preparation of the application, worth over \$90 million. This institutional initiative is also supported by several staff members (M. Hamzeh, H. Adams-Robinette, E. Friedland, N. Hafez, H. Nazar). Both Drs. Kadem and Athienitis provided committee members with a progress report and next steps for the application.

Graduate Billing Reform - Course-based Masters

School of Graduate Studies

April, 2022

Current billing structure

GR Certificates and Diplomas	Master's	PhD
Tuition is billed per credit.	Full-time students pay 11.25 credits per term over 4 terms . (45-credit program) MFA students pay 11.25 credits per term over 5+ terms (60 credit program)	Full-time students pay 11.25 credits per term over 8 terms . (90-credit program)

Example of a student that completes a 45 credit Masters in 2 years

Year 1

Term 1 (Fall)
9 credits

\$1,021.95

\$90.84 x 11.25

Term 2 (Winter)
9 credits

\$1,021.95

\$90.84 x 11.25

Term 3 (Summer)
0 credits

\$1,021.95

\$90.84 x 11.25

Year 2

Term 4 (Fall)
9 credits

\$1,021.95

\$90.84 x 11.25

Term 5 (Winter)
9 credits

Term 6 (Summer)
9 credits

Example of a student that completes a 45 credit Masters in longer than 2 years

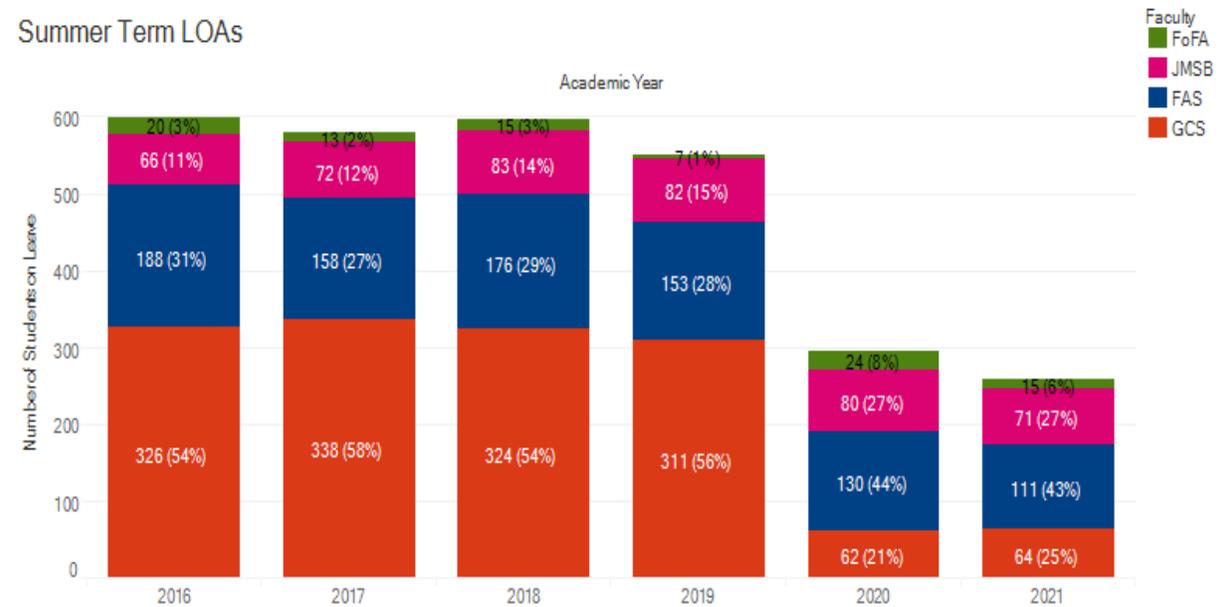
Year	Term	Credits	Term Fee	Continuation Fees
Year 1	Term 1 (Fall)	9 credits	\$1,021.95	\$90.84 x 11.25
	Term 2 (Winter)	9 credits	\$1,021.95	\$90.84 x 11.25
	Term 3 (Summer)	0 credits	\$1,021.95	\$90.84 x 11.25
Year 2	Term 4 (Fall)	9 credits	\$1,021.95	\$90.84 x 11.25
	Term 5 (Winter)	9 credits	---	
	Term 6 (Summer)	3 credits	---	
Year 3	Term 7 (Fall)	6 credits	\$442	Continuation Fees
	Term 8 (Winter)			
	Term 9 (Summer)			

Current Challenges

Summer Leaves by Faculty

LOAs

Summer Term LOAs



LOAs

QP Delays

Confused Students

Inability to offer short programs

Inability to offer stackable programs

Inability to properly attribute financial credit

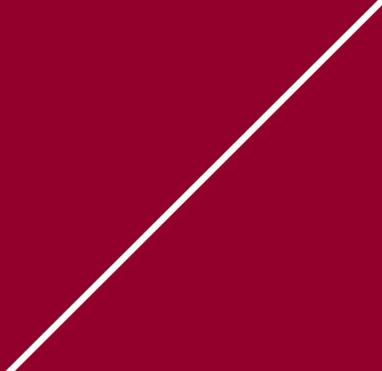
Current Challenges

Graduate billing across Quebec

Concordia is an outlier in course-based master's billing.

- Nearly every other institution charges tuition per-credit for master's course-based programs.
- Université de Montréal is charging tuition over 3 terms.

	GR Certificates and Diplomas	Master's CB	Master's TH	PhD
HEC Montréal	Per credit	Per credit	Per term 11.25 credits (4 terms)	Per term 15 credits (6 terms)
McGill	Per credit	Per credit	Per term 15 credits (3 terms)	Per term 15 credits (6 terms)
Polytechnique Montréal	Per credit	Per credit	Per term 11.25 credits (4 terms)	Per term 11.25 credits (8 terms)
Université Laval	Per credit	Per credit	Per term 11.25 credits (4 terms)	Per term 11.25 credits (8 terms)
Université de Montréal	Per credit	Per term 15 credits (3 terms)	Per term 15 credits (3 terms)	Per term 15 credits (6 terms)
UQAM	Per credit	Per credit	Per term 11.25 credits (4 terms)	Per term 11.25 credits (8 terms)
Université de Sherbrooke	Per credit	Per credit	Per term 15 credits (3 terms)	Per term 15 credits (6 terms)
Concordia	Per credit	Per term 11.25 credits (4 terms)	Per term 11.25 credits (4 terms)	Per term 11.25 credits (8 terms)

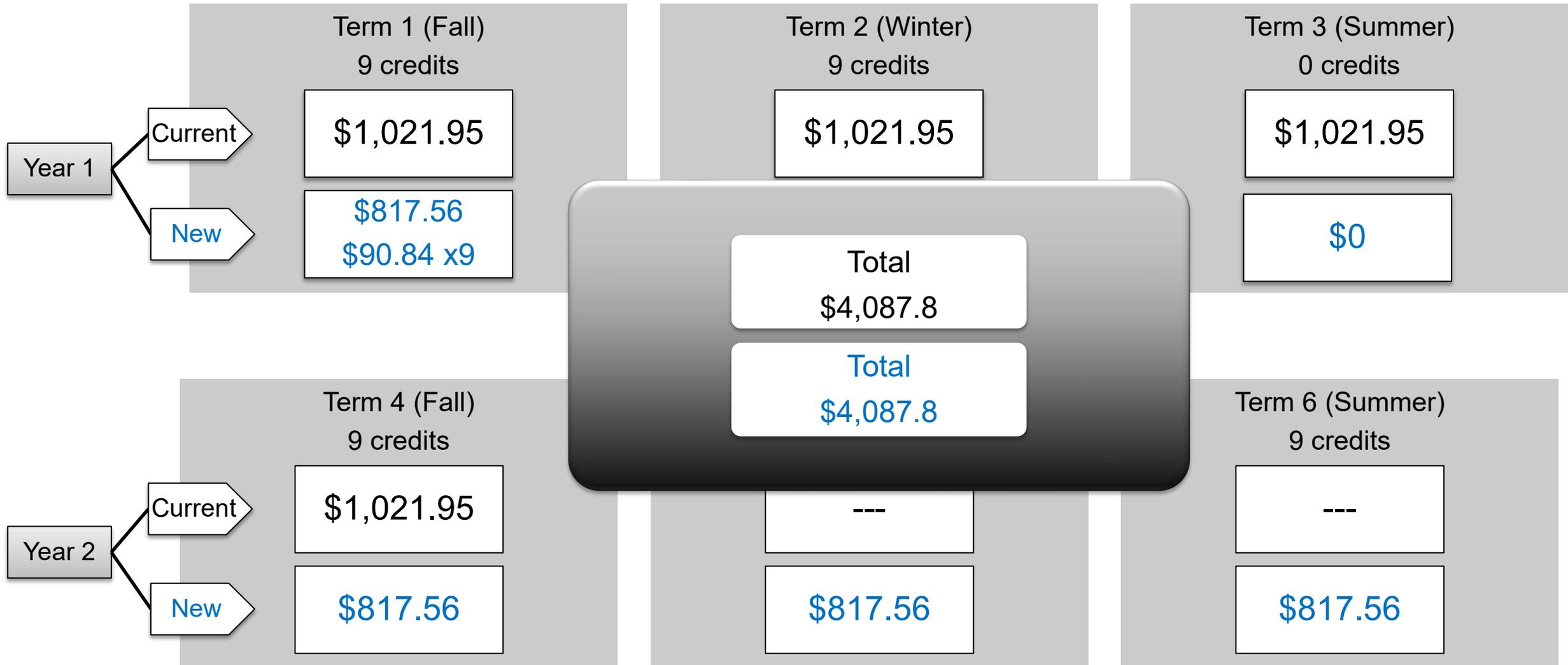


Reform –Effective May 2022

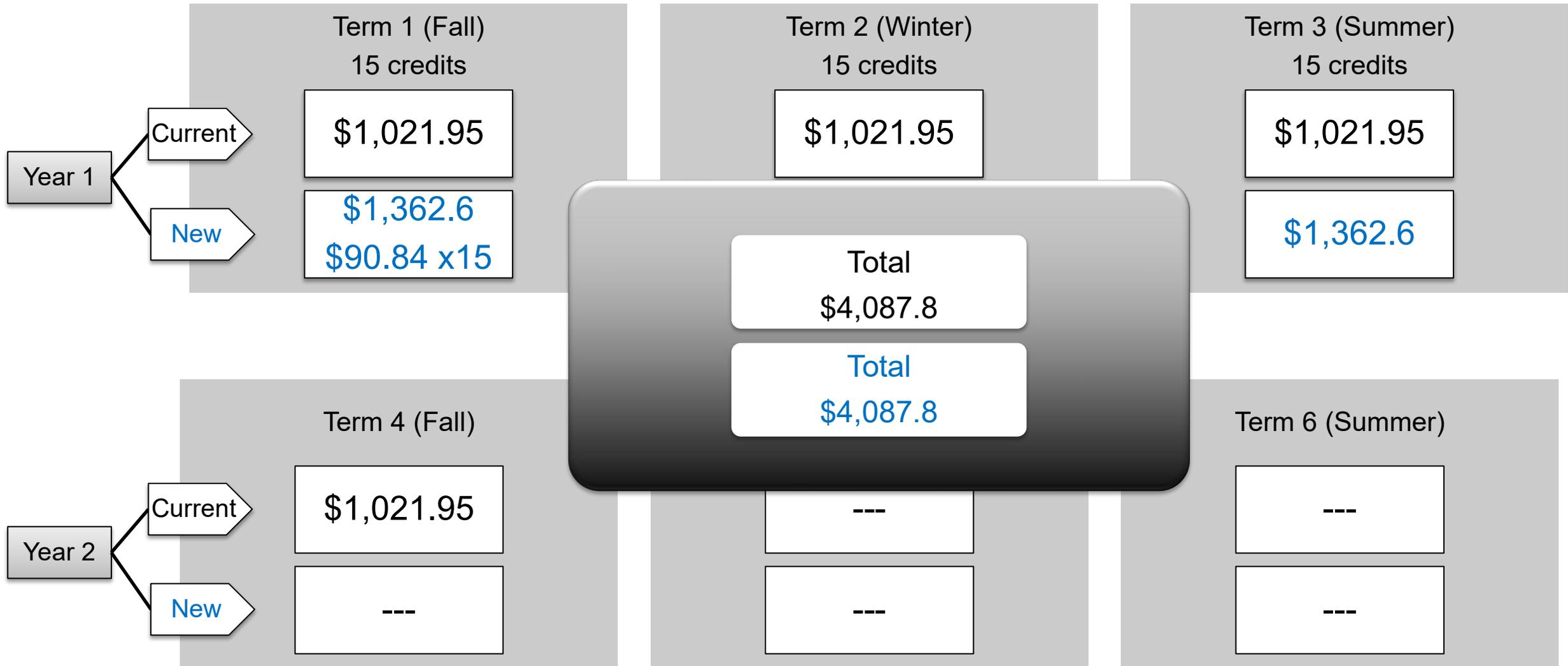
Course-based master's programs will **bill tuition per credits registered.**

- The reform will apply only to **students admitted in Summer 2022 onwards**. Existing students will be grandfathered.
- **Per-credit tuition billing does not increase the total cost of tuition.**
- No more continuation fees. No more TLE fees for full time students.
- Other adjustments needed to support/align with the new tuition billing practice:
 - ❖ Large project/internship component breakdown
 - ❖ Full-time/Part-time status definition
 - ❖ One credit components to accommodate GCS 4 credit courses.

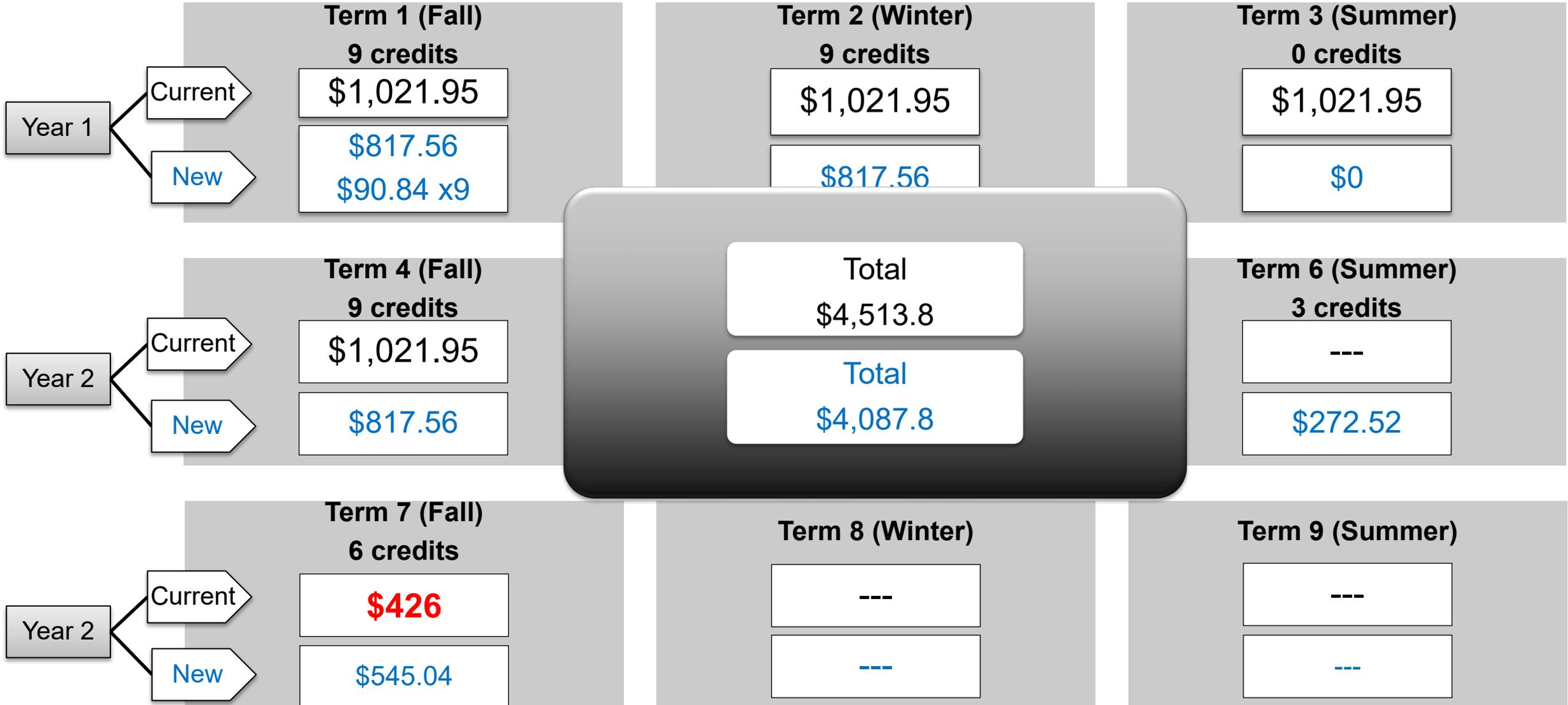
Example of a student that completes a 45 credit Masters in 2 years



Example of a student that completes a 45 credit Masters in 1 year



Example of a student that completes a 45 credit Masters in longer than 2 years



Large project or internship component breakdown

Programs with components >15 credits are adjusting

- Large components are broken down into smaller segments in order to spread tuition across terms and *facilitate full time status*.
- e.g. McGill MA in Sociology:

	Courses (credits)	Total credits
Research Project	SOCI 696 Research Paper 1 (3) SOCI 696 Research Paper 2 (3) SOCI 696 Research Paper 3 (12)	18
Required Courses	6 courses (3)	18
Complementary Courses	3 courses (3)	9

Adjust program components >15 credits.

- Concordia MA in Theology (in the approval process)

	Former program	Revised program	Total Credits
Research Project	THEO 691 Research Paper 1 (9) THEO 692 Applied Project 2 (9)	THEO 6910 Research Paper Prep (3) THEO 6911 Research Paper (6) THEO 6920 Applied Project Prep (3) THEO 6921 Applied Project (6)	18
Required Courses	3 courses (3)	3 courses (3)	9
Elective Courses	6 courses (3)	6 courses (3)	18

Full-time/Part-time status definition

Current student classification

Grad Certificates and Diplomas

9 credits or more in a term for full-time status

Master's and PhD

Status is determined upon admission, regardless of the actual amount of credits registered.
The classification changes with a formal student request to change status.

Student Classification across Quebec

Concordia is an outlier in course-based master's student classification.

	GR Certificates and Diplomas	Master's CB	Master's TH	PhD
<u>HEC Montréal</u>	≥ 12 credits	≥ 9 credits (≥ 6 credits for summer)	Status determined at admission	Status determined at admission
<u>McGill</u>	≥ 12 credits	≥ 12 credits	Status determined at admission	Status determined at admission
<u>Polytechnique Montréal</u>	≥ 9 credits	≥ 9 credits	Status determined at admission	Status determined at admission
<u>Université Laval</u>	≥ 12 credits	≥ 12 credits	Status determined at admission	Status determined at admission
<u>Université de Montréal</u>	≥ 9 credits (≥ 6 credits for summer)	≥ 9 credits (≥ 6 credits for summer)	Status determined at admission	Status determined at admission
<u>UQAM</u>	≥ 9 credits	≥ 9 credits	Status determined at admission	Status determined at admission
<u>Université de Sherbrooke</u>	≥ 9 credits	≥ 9 credits	Status determined at admission	Status determined at admission
Concordia	≥ 9 credits	Status determined at admission	Status determined at admission	Status determined at admission

Full-time/Part-time status definition

Course-based programs only

A minimum load of **9 credits** for Fall and Winter is required to maintain full-time status. This load is necessary to comply with MES regulations and align with Diploma, Certificates, Undergrad and all other Quebec Universities.

➤ **Exceptions where full-time status is not affected by lower credit loads:**

1. Final term before graduating
2. Summer term
3. Internship/Project component registration
4. Pregnant women and parents of children under 6 (ministry regulation)

Communications Plan

- Faculty Council Presentations:
 - FOFA: November 11, 2022
 - GCS: February 11, 2022
 - FAS: March 10, 2022
 - JMSB: March 10, 2022
- GPD & GPA training Sessions:
 - GCS: April 7, 2022
 - FAS: April 4, 2022
 - FOFA & JMSB: April 4, 2022
- Presentations to units affected by the Reform:
 - BIRKS, ISO, Student Account, Student Services: April 5 & 6, 2022
 - IPO: TBD
- E-Blast to students: April 1, 2022
- Websites (Student Accounts, Carrefour) going live: April 1, 2022

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