

**MINUTES OF THE OPEN SESSION MEETING
OF THE BOARD OF GOVERNORS**

Held on Thursday, June 11, 2015 at 4:00 p.m.
in Room GM 410 (Board of Governors Meeting Room)
located on the 4th floor of the Guy-Metro Building,
1550 de Maisonneuve Blvd. West
on the SGW Campus

PRESENT

Members: Mr. Norman Hébert jr., *Chair*, Dr. Shimon Amir, Dr. Sandra Betton, Mr. Jeff Bicher, Me Antoinette Bozac, Me Francesco Ciampini, Dr. Daniel Cross, Ms. Hélène Fortin, Dr. Norman Ingram, Ms. Mélanie La Couture, Me John Lemieux, Dr. William Lynch, Ms. Frédérica Martin, Mr. Georges Paulez, Prof. Maria Peluso, Mr. Benjamin Prunty, Ms. Suzanne Sauvage, Prof. Alan Shepard, *President and Vice-Chancellor*, Ms. Annie Tobias

Alternate Member: Ms. Melanie Hotchkiss

Also attending: Dr. Benoit-Antoine Bacon, Mr. Philippe Beauregard, Dr. Graham Carr, Mr. William Cheaib, Mr. Roger Côté, Me Bram Freedman, Mr. Patrick Kelley

ABSENT

Members: Mr. Firas Al Hammoud, Ms. Françoise Bertrand, Ms. Gina P. Cody, Mr. Jean-Pierre Desrosiers, Mr. Michael Novak, Me Marie-José Nadeau

Non-voting Observer: Mr. Jonathan Wener, *Chancellor*

1. **Call to Order**

Mr. Hébert called the meeting to order at 4:02 p.m.

He thanked outgoing Governors for their service and congratulated Me Ciampini who was recently awarded the *Benoît Pelland Distinguished Service Award* by the Concordia University Alumni Association.

1.1 **Approval of the Agenda**

Upon motion duly moved and seconded, it was unanimously RESOLVED:

R-2015-4-1 *That the Agenda be approved.*

CONSENT2. Adoption of May 20, 2015 Minutes

R-2015-4-2 *That the Minutes of the meeting of the Open Session of May 20, 2015 be approved.*

REGULAR3. Business arising from the Minutes not included on the Agenda

Responding to a query from Dr. Ingram, Mr. Kelley said that the interfund transfer document, approved by the Board at the same time as the audited financial statements, lists all the items which are transferred from the Operating Budget to the Capital Budget in a given fiscal year. Mr. Hébert asked that this information be highlighted in the Fall when the interfund transfers will be presented to the Board.

In the meantime, Prof. Shepard assured Dr. Ingram that funds dedicated to pay for TAs are not transferred from the Operating Budget to fund capital needs.

4. President's report

The President spoke of the Convocation ceremonies held on June 8 to 10, at which time almost 7,000 students graduated. He thanked all the employees whose dedication and hard work contributed to making them a great success.

He reported that the renovations to the Webster Library building are on time and on budget. He was pleased to report that the Recreation and Athletics Department has reopened its summer camp, which will be attended by 400 children and teenagers during July and August.

At Prof. Shepard's request, the Provost and the Vice-President, Services updated the Board members on the status of the implementation of the new SIS. The President and the Provost also provided an update on the status of applications and admissions.

5. Strategic directions (Document BG-2015-4-D1)

The President outlined the process, comprised of two phases, the first for strategic visioning and the second for the action plans by individual units. He summarized the various activities which occurred during Phase I, which included a number of opportunities to engage Senate and the Board at a governance level. The outcome of that exercise has resulted in the identification of nine strategic directions for which Board approval is being sought.

Phase II of the process will be launched in the Fall. This will involve more detailed planning at the level of Faculties and units, including establishing goals and setting action plans.

During the ensuing discussion, Prof. Shepard responded to questions and comments from Governors. He indicated that a lot of feedback on the draft had been received from the University community. All comments were carefully reviewed by the Strategic Directions Advisory Committee, further to which changes were made when deemed appropriate. Initial discussions have occurred on how to coordinate the implementation but this is still at the design stage. The document attempts to balance what we do with the changing landscape (our digital era as an example). In other words, it tries to balance the old with the new while keeping the approach sharp and succinct.

Reports and updates will be given to the Board during Phase II as units draft their own plans. Prof. Shepard noted the importance of balancing the autonomy of individual units against the large institutional ambitions. Funding for the various initiatives will need to be found.

Mr. Hébert urged Governors who have thoughts on Phase II to contact Prof. Shepard or himself.

Upon motion duly moved and seconded, it was unanimously RESOLVED:

R-2015-4-3 *That, on recommendation of Senate, the Board of Governors approve the strategic directions, contained in Document BG-2015-4-D1.*

6. Amendment to the Guidelines for the Awarding of Honorary Degrees (Document BG-2015-4-D2)

The President provided the background and rationale for requesting the amendment. Upon motion duly moved and seconded, it was unanimously RESOLVED:

R-2015-4-4 *That, on recommendation of Senate, the Board of Governors approve the amendment to the Guidelines for the Awarding of Honorary Degrees (Policy BD-15), outlined in Document BG-2015-4-D2.*

7. Per-credit tuition fees for international students in certain programs (Document BG-2015-4-D3)

Mr. Kelley reviewed the government mandated increases for students in regulated programs and outlined the proposal for increases for international students in deregulated programs, representing an overall increase of 2.48%.

Further to a question from Dr. Lynch, Mr. Kelley explained that while the government does allow for deregulated fees for international students in science programs, the current admission system is done by Faculty and program. However, in due course the SIS will be looked into to evaluate if other programs or areas can be deregulated.

Upon motion duly moved and seconded, it was RESOLVED:

R-2015-4-5 *Resolution concerning the per-credit tuition fees for undergraduate international students in Engineering and Computer Science Cycle I programs*

That effective the Fall 2015 term (2015/2), undergraduate international students in Engineering and Computer Science Cycle I programs be charged a fixed rate of \$646.51 per credit.

Resolution concerning the per-credit tuition fees for graduate international students in John Molson School of Business Cycle I programs

That effective the Fall 2015 term (2015/2), undergraduate international students in John Molson School of Business Cycle I programs be charged a fixed rate of \$707.08 per credit.

Resolution concerning the per-credit tuition fees for graduate international students in John Molson School of Business Cycle II programs

That effective the Fall 2015 term (2015/2), the total per-credit fee charged to graduate international students in John Molson School of Business Cycle II programs be increased to reflect the percentage of increase as set by the MEESR to the per-credit base tuition, the base forfaitaire and the additional 10% forfaitaire and that the per-credit fee premium be increased by the same percentage as applied to the base forfaitaire and the additional 10% forfaitaire as set by the MEESR.

8. Other business

In reference to the statement he made at the last Board meeting under Item 18: *Other business*, Mr. Prunty informed Governors that since that time events have unfolded which have caused him to alter his opinion about how the President and senior administration dealt with the student strike. As a result, he asked that today's Minutes indicate that he was retracting that part of his statement.

9. Adjournment

The meeting was adjourned at 5:04 p.m.



Danielle Tessier
Secretary of the Board of Governors