

MINUTES OF THE OPEN SESSION
OF THE MEETING OF THE BOARD OF GOVERNORS

Held on Thursday, June 21, 2012,
immediately following the Closed Session meeting
in Room GM 410 (Board of Governors Meeting Room)
located on the 4th floor of the Guy-Metro Building,
1550 de Maisonneuve Blvd. West
on the SGW Campus

PRESENT

Governors: Mr. Peter Kruyt, *Chair*, Dr. Shimon Amir, *Vice-Chair*, Ms. Laura Beach, Sister Françoise Boisvert, Mr. Tim Brodhead, Mr. Craig Buchanan, Mr. Charles G. Cavell, Mr. Erik Chevrier, Me Francesco Ciampini, Mr. Howard Davidson, Me Rita de Santis, Mr. Jean-Pierre Desrosiers, Ms. Hélène Fortin, Ms. Lex Gill, Ms. Suzanne Gouin, Mr. Norman Hébert jr., *Vice-Chair*, Dr. Nina Howe, Dr. Norman Ingram, Me John Lemieux, Dr. Frederick Lowy, *President and Vice-Chancellor*, Dr. William Lynch, Mr. Tony Meti, Mr. Andrew Molson, Mr. Cameron Monagle, Me Marie-José Nadeau, Mr. Michael Novak, Ms. Annie Tobias, Mr. Jonathan Wener
Mr. A.J. West

Officers of the University: Mr. Philippe Beauregard, Dr. Graham Carr, Mr. Roger Côté, Me Bram Freedman, Dr. David Graham, Mr. Patrick Kelley, Ms. Marie Claire Morin

Guest: Mr. Schubert Laforest

ABSENT

Governors: Ms. Joelle Berdugo Adler, Hon. Baljit Singh Chadha, Mr. James Cherry, Mr. Brian Edwards, Dr. Arvind K. Joshi, Dr. Lawrence Kryzanowski, Dr. Edward Little, Mr. Jacques Lyrette, Mr. L. Jacques Ménard, *Chancellor*

Non-voting Observers: Ms. Jean Freed, Dr. William Knitter

1. **Call to Order**

Mr. Kruyt called the meeting to order at 10:07 a.m.

2. **Approval of the Agenda**

Mr. Kruyt indicated that, time permitting, the motion by the Graduate Students' Association regarding charges laid against student under the Code of Rights and

Responsibilities for protest related activities, which had been circulated at the meeting, would be discussed under "Other business".

Upon motion duly moved and seconded (Davidson, Ciampini), it was unanimously RESOLVED:

R-2012-8-18 That the Agenda of the Open Session meeting be approved, with the removal of items 4.5 and 10 from the Consent section to the Regular section, and that items 3 to 11 (not including items 4.5 and 10), be received or approved by consent.

CONSENT

3. Approval of the Minutes of the Open Session meeting of April 19, 2012

R-2012-8-19 The Minutes of the Open Session meeting held on April 19, 2012 were approved by consent.

4. Sector reports

4.1 Chief Communications Officer – Mr. Philippe Beaugard (Document BG-2012-8-D14)

4.2 Interim Vice-President, Research and Graduate Studies – Dr. Graham Carr (Document BG-2012-8-D15)

4.3 Vice-President, Services – Mr. Roger Côté (Document BG-2012-8-D16)

4.4 Vice-President, Institutional Relations and Secretary-General – Me Bram Freedman (Document BG-2012-8-D17)

4.6 Chief Financial Officer – Mr. Patrick Kelley (Document BG-2012-8-D19)

4.7 Vice-President, Advancement and Alumni Relations – Ms. Marie Claire Morin (Document BG-2012-8-D20)

Those reports were provided for information.

5. Compliance reports

5.1 Report on compliance with fiscal requirements (Document BG-2012-8-D21)

The report of the Chief Financial Officer on compliance with fiscal requirement was provided for information purposes.

5.2 Report on compliance with environmental legislation and health and safety regulations (Document BG-2012-8-D22)

The report of the Vice-President, Services on compliance with environmental legislation and health and safety regulations was provided for information purposes.

6. Revision to the membership of the Evaluation Committee for the Dean of the Faculty of Engineering and Computer Science

R-2012-8-20 *The appointment of Dr. Edward Little, in replacement of Dr. Nina Howe, as a faculty member of the Board on the Evaluation Committee for the Dean of the Faculty of Engineering and Computer Science was approved by consent.*

7. Revision to the membership of the Evaluation Committee for the University Librarian

R-2012-8-21 *The continued membership of Sister Françoise Boisvert on the Evaluation Committee for the University Librarian was approved by consent.*

8. Annual report on sundry fees (Document BG-2012-8-D23)

The annual report on sundry fees created or revised during the academic year was provided for information purposes.

9. Revisions to the membership of the Council of the School of Graduate Studies (Document BG-2012-8-D24)

R-2012-8-22 *On recommendation of Senate, the changes to the membership of the Council of the School of Graduate Studies were approved by consent, as set out in Document BG-2012-8-D24.*

11. Amendment to banking resolutions (Document BG-2012-8-D26)

R-2012-8-23 *The amendments to the banking resolutions, outlined in Document BG-2012-2-D26, were approved by consent.*

REGULAR

4.5 Provost and Vice-President, Academic Affairs – Dr. David Graham (Document BG-2011-8-D18)

In response to a comment that his report did not mention the closing of the Institute of Community Development, which houses the University of the Streets Café, Dr. Graham responded that it was not possible to maintain the Institute but that some programs, such as the experiential and service learning courses and the University of the Streets Café, will be continued under the School of Extended Learning.

10. Amendment to the Regulation concerning a Delegation of Powers by the Board of Governors pursuant to *An Act respecting Contracting by Public Bodies* (Document BG-2012-8-D25)

In response to questions, Me Freedman said that the legislation on contracting by public bodies requires the Board to have a specific delegation of its powers and that the proposed revision is a technical tweak that does not change anything in practice. He added that any acquisition over \$3 M requires Board approval. This amendment is

necessary since it was not practical to have every additional expenditure over 10% approved by the Board.

Upon motion duly moved and seconded (Lowy Fortin), it was unanimously RESOLVED:

R-2012-8-24 *That the amendments to the Regulation concerning a Delegation of Powers by the Board of Governors pursuant to An Act respecting Contracting by Public Bodies, outlined in Document BG-2012-8-D25, be approved.*

12. Business arising from the Minutes not included on the Agenda

There was no business arising from the Minutes not included on the Agenda.

13. President's report (Document BG-2012-8-D27)

Dr. Lowy waived his remarks.

14. Approval of the membership of the Executive Committee

Ms. Gill informed the Board that the CSU President had agreed that she be appointed to the Executive Committee until such time that the regular undergraduate student representative was appointed to the Board in the Fall.

Upon motion duly moved and seconded (Hébert, Gill), it was unanimously RESOLVED:

R-2012-8-25 *Whereas the mandate of the Executive Committee provides that the Chair and Vice-Chairs of the Board of Governors as well as the President and Vice-Chancellor are ex-officio members of the Executive Committee;*

Whereas it would advisable to appoint the full membership of the Executive Committee at this time to ensure a functional committee during the summer;

Be it resolved that the Board of Governors approve the appointment of the following members of the Executive Committee effective July 1, 2012:

- *Mr. Norman Hébert, jr (ex-officio) (Chair)*
- *Dr. Alan Shepard (ex-officio) as of August 1*
- *Dr. Shimon Amir (ex-officio)*
- *Me Marie-José Nadeau (ex-officio)*
- *Ms. Hélène Fortin*
- *Ms. Lex Gill*
- *Dr. Norman Ingram*
- *Mr. Michael Novak*

15. Amendments to the University By-Laws (BG-2012-8-D28)

Upon motion duly moved and seconded (de Santis, Gouin), it was unanimously RESOLVED:

R-2012-8-26 *Whereas the required 15-day written notice of motion was forwarded to Governors on May 18, 2012 with respect to proposed amendments to Articles 23 and 24 of the By-Laws regarding Board membership and term limits as well proposed modifications to the section regarding Senate;*

Be it resolved that, on recommendation of the Governance and Ethics Committee, the Board of Governors approve the amendments to the By-Laws detailed in Document BG-2012-8-D28.

At 10:16 a.m. Mr. Kruyt suspended the meeting to proceed with the business of the Corporation regarding the Board appointments and ratification of the By-Law amendments. The meeting resumed at 10:18 a.m.

16. Recommendations of the Audit Committee

16.1 Approval of the projected audit fees for the fiscal year ended on April 30, 2012

Upon motion duly moved and seconded (Desrosiers, Novak), it was unanimously RESOLVED:

R-2012-8-27 *That, on recommendation of the Audit Committee, the audit fees for the fiscal year ended on April 30, 2012 be approved and that payment of said fees be authorized.*

16.2 Appointment of external auditors for the fiscal year beginning on May 1, 2012 and ending on April 30, 2013

Upon motion duly moved and seconded (Desrosiers, Fortin), it was unanimously RESOLVED:

R-2012-8-28 *That, on recommendation of the Audit Committee, Raymond Chabot Grant Thornton be reappointed as the University's external auditors for the fiscal year ending on April 30, 2013.*

17. Financial matters (Documents BG-2012-8-D29 to D31)

17.1 Approval of the 2012/2013 Operating Budget

Mr. Kelley made a brief presentation, updating the Board on the status of the budget since its adoption in principle at the April 19, 2012 meeting. He outlined the financial targets and spoke of the major issues impacting the budget. The external risk has increased materially, given the lack of certainty from MELS and the material changes affecting the revenue lines. The University has not received any written instructions about the actual tuition fee increases, FIO's, bursary amounts and additional costs associated with the MELS imposed changes.

The budget for 2012-2013 has been prepared on the assumption of a tuition fee increase of \$254 per year over seven years, of which \$165 will be kept by the University, since 25% of the increase will be claw-backed by the government for bursaries. The estimated impact on the new tuition regime is \$1,7M compounded annually. Mr. Kelley reviewed the

revenue projections with the \$254 increase per year over a three-year budget cycle, the gross and net revenues by sources as well as the financial impact of the government claw-backs. He also showed how variances in FTEs, based on three scenarios - growth, flat and decrease -, impact the bottom line. Mr. Kelley responded to questions of clarification.

Upon motion duly moved and seconded (Hébert, Davidson), it was unanimously RESOLVED:

R-2012-8-29 *That, on recommendation of the Finance Committee, the Board approve the 2012/2013 operating budget detailed in Document BG-2012-8-D30, subject to confirmation of the final financial details from MELS.*

17.2 Delegation of authority regarding approval of the University's short-term borrowings under existing Credit Facilities from June 1, 2012 to May 31, 2013 and the University's Borrowing Plan for the same period

Mr. Kelley explained that, according to the *Financial Administration Act*, Board approval is required to authorize the University to make short term borrowings of up to \$131 M for the period covering June 1, 2012 to May 31, 2013, using existing credit facilities, and to delegate to the Chief Financial Officer and the Treasurer the authority to quantify the maximum amount of the University's short term borrowings for that period and prepare, sign and implement the University Borrowing Plan for that period.

Upon motion duly moved and seconded (Hébert, Davidson), it was unanimously RESOLVED:

R-2012-8-30 *Whereas accordance with Section 77.1 and following of the Financial Administration Act (the "Act"), the University may not make a borrowing unless the borrowing is authorized by the Ministère de l'Éducation, du Loisir et du Sport (the "MELS") and its nature, terms and conditions are authorized by the Minister of Finance.*

Whereas in accordance with Section 77.4 of the Act, the MELS or the Minister of Finance may, in the cases and on the conditions the Minister determines, delegate to any person the Minister designates, the power to give an authorization required under Section 77.1 of the Act.

Whereas in accordance with Section 78 of the Act, the University may, within the scope of a borrowing plan established by the University which sets the maximum amount and characteristics of borrowings and the applicable limits (a "Borrowing Plan"), and with the authorizations or approvals required by law for the exercise of the University's power to borrow, conclude, without further authorization or approval, any borrowing transaction under the Borrowing Plan and establish the amounts and other characteristics of, and fix or accept the terms and conditions relating to, each such transaction.

Whereas in accordance with the Act, annually, the University must prepare and submit to the MELS for its review and approval a Borrowing Plan, inter alia, estimating the University's short term borrowing needs for the purpose of financing its working operations and temporary financing of capital expenditures for the upcoming year.

Whereas the Borrowing Plan for the period covering June 1, 2012 to May 31, 2013 (the "2012-2013 Borrowing Plan") provides for maximum borrowings of ONE HUNDRED AND THIRTY ONE MILLION DOLLARS (\$131,000,000) (the "2012-2013 Borrowing Cap").

Whereas the 2012-2013 Borrowing Plan is set forth in the University's 2012-2013 cash flow projection submitted to the MELS for its approval.

Whereas in this context, and in order to obtain the requisite approval of the 2012-2013 Borrowing Plan from the MELS, the latter requires that the University's Board of Governors pass a resolution, inter alia, acknowledging the amount of the 2012-2013 Borrowing Cap and delegating to the Chief Financial Officer and the Treasurer of the University, the authority to: (i) quantify the maximum amount of short term borrowings for the period covering June 1, 2012 to May 31, 2013; and (ii) prepare, approve, sign and implement the 2012-2013 Borrowing Plan.

Whereas the University already has a number of credit facilities executed between it and various financial institutions in order to finance its working operations and the temporary financing of its capital expenditures (collectively, the "Existing Facilities").

Whereas the Existing Facilities can only be drawn upon in accordance with Resolutions that have previously been adopted by the Board to authorize such borrowings.

Whereas the borrowings referred to in the 2012-2013 Borrowing Plan will be made in accordance with the Existing Facilities.

Whereas pursuant to "SPECIAL BY-LAW "E" REGARDING BORROWING", the Board of Governors is, among other things, authorized to engage in borrowing and to delegate borrowing powers and designate directors and officers of the University to sign any contract or instrument on behalf of the University for the purposes of the Borrowing By-Law.

Whereas the Board wishes to delegate by resolution to the Chief Financial Officer and to the Treasurer of the University, acting together (collectively, the "Delegates"), the authority to: (i) quantify the maximum amount of short term borrowings for the period covering June 1, 2012 to May 31, 2013; and (ii) prepare, approve, sign and implement the 2012-2013 Borrowing Plan.

Be it resolved:

1. *That the Delegates, acting together, be and they are hereby authorized to: (i) quantify the maximum amount of the University's short term borrowings for the period covering June 1, 2012 to May 31, 2013; and (ii) prepare, approve, sign and implement the 2012-2013 Borrowing Plan, a draft of which was submitted to and examined by the directors and that the form, terms and provisions of the draft of the 2012-2013 Borrowing Plan are hereby approved, with or without any Required Modifications (as such expression is defined below).*

2. *That the Delegates, acting together, be and they are hereby authorized and directed for and on behalf of the University to approve, sign and implement any amendments or variations to the 2012-2013 Borrowing Plan as they may deem necessary, appropriate and expedient (provided that such modifications to the 2012-2013 Borrowing Plan do not have the effect of increasing the amount of the 2012-2013 Borrowing Cap) (collectively referred to as "Required Modifications").*
3. *That the Delegates, acting together, be and they are hereby authorized and directed for and on behalf of the University to sign, execute and deliver all such other documents, instruments or other writings and perform and do all such acts and things as they in their discretion may consider to be necessary, appropriate and expedient for the purpose of giving effect to this Resolution, provided that such acts do not have the effect of increasing the amount of the 2012-2013 Borrowing Cap (collectively referred to as "Required Acts" and individually referred to as a "Required Act").*
4. *That using the Existing Facilities, and in accordance with the 2012-2013 Borrowing Plan approved by the Delegates, the University be and it is hereby authorized to make short term borrowings up to a maximum amount of ONE HUNDRED AND THIRTY ONE MILLION DOLLARS (\$131,000,000) for the period covering June 1, 2012 to May 31, 2013.*
5. *That the 2012-2013 Borrowing Plan (with or without any Required Modifications), any Required Act as well as any other obligation created pursuant to a Required Act shall be binding upon the University.*
6. *That a certified copy of this Resolution be delivered to the MELS and that this Resolution be valid until a Resolution abrogating the same shall have been passed and a certified copy thereof delivered to the MELS.*

17.3 Revisions to international student tuition fees

Mr. Kelley informed members that the 2009 Board resolution regarding international tuition fees provided that the total per-credit fee be increased on an annual basis to reflect the percentage of increase to the base tuition and forfaitaire rates, whichever is higher. The projected tuition fee increase from \$100 to \$254 per year would result in an unacceptable increase of almost 12% of the forfaitaire rate charged to international students. Therefore, the proposal before the Board today would modify the resolution adopted in 2009 to allow the University some flexibility. He indicated that the majority of the other Quebec universities are proposing to increase their international student tuition fees at cost of living.

A discussion ensued, during which it was argued that many students are drastically affected by the increases. Mr. Kruyt agreed that the incoming Board should have a better understanding of the financial situation of students and encouraged dialogue. Mr. Monagle informed Governors that the CSU had done some research and that the information is available (debt load, average income, etc.).

Upon motion duly moved and seconded (Hébert, Davidson), it was RESOLVED:

R-2012-8-31 RESOLUTION CONCERNING INCREASE TO THE PER-CREDIT TUITION FEES FOR UNDERGRADUATE INTERNATIONAL STUDENTS IN ENGINEERING AND COMPUTER SCIENCE CYCLE I PROGRAMS

WHEREAS the 2009 Board resolution R-2009-5-19 provided that in addition to:

- the per-credit base tuition fee and
- the base forfaitaire and
- additional 10% forfaitaire charged to undergraduate international students in engineering and computer science cycle I programs

that a per-credit premium be charged and be increased on an annual basis to reflect the percentage of increase to the base tuition and forfaitaire rates, whichever is higher, as set by the MELS until such time as fees are completely de-regulated; and

WHEREAS the MELS has authorized a significant per-credit base tuition fee increase starting with the 2012/13 academic year; and

WHEREAS the application of resolution R-2009-5-19 would result in a substantial increase in the per-credit premium to be charged that is not desirable

BE IT RESOLVED:

THAT the following paragraph of resolution R-2009-5-19 cease having effect as of today's date:

THAT the total per-credit fee be increased on an annual basis to reflect the percentage of increase to the base tuition and forfaitaire rates, whichever is higher, as set by the MELS until such time as fees are completely de-regulated

and

THAT the total per-credit fee charged to undergraduate international students in engineering and computer science cycle I programs for the 2012/13 academic year be increased by any increases authorized by the MELS to the per-credit base tuition fee, the base forfaitaire and the additional 10% premium and that the per-credit premium be increased by 2.4% representing the increase in the Consumer Price Index (all items) for Quebec as at April 2012; and

THAT all reasonable efforts be taken to make this information known to the affected students as soon as possible.

Upon motion duly moved and seconded (Hébert, Davidson), it was RESOLVED:

R-2012-8-32 RESOLUTION CONCERNING INCREASE TO THE PER-CREDIT TUITION FEES FOR UNDERGRADUATE INTERNATIONAL STUDENTS IN JOHN MOLSON SCHOOL OF BUSINESS CYCLE I PROGRAMS

WHEREAS the 2009 Board resolution R-2009-5-20 provided that in addition to:

- the per-credit base tuition fee and
- the base forfaitaire and
- additional 10% forfaitaire charged to undergraduate international students in John Molson School of Business cycle I programs

that a per-credit premium be charged and be increased on an annual basis to reflect the percentage of increase to the base tuition and forfaitaire rates, whichever is higher, as set by the MELS until such time as fees are completely de-regulated; and

WHEREAS the MELS has authorized a significant per-credit base tuition fee increase starting with the 2012/13 academic year; and

WHEREAS the application of resolution R-2009-5-20 would result in a substantial increase in the per-credit premium to be charged that is not desirable

BE IT RESOLVED:

THAT the following paragraph of resolution R-2009-5-20 cease having effect as of today's date:

THAT the total per-credit fee be increased on an annual basis to reflect the percentage of increase to the base tuition and forfaitaire rates, whichever is higher, as set by the MELS until such time as fees are completely de-regulated

and

THAT the total per-credit fee charged to undergraduate international students in John Molson School of Business cycle I programs for the 2012/13 academic year be increased by any increases authorized by the MELS to the per-credit base tuition fee, the base forfaitaire and the additional 10% premium and that the per-credit premium be increased by 2.4% representing the increase in the Consumer Price Index (all items) for Quebec as at April 2012; and

THAT all reasonable efforts be taken to make this information known to the affected students as soon as possible.

Upon motion duly moved and seconded (Hébert, Davidson), it was RESOLVED:

R-2012-8-33 RESOLUTION CONCERNING INCREASE TO THE PER-CREDIT TUITION FEES FOR GRADUATE INTERNATIONAL STUDENTS IN JOHN MOLSON SCHOOL OF BUSINESS CYCLE II PROGRAMS

WHEREAS the 2009 Board resolution R-2009-5-21 provided that in addition to:

- the per-credit base tuition fee and
- the base forfaitaire and

- *additional 10% forfaitaire charged to graduate international students in John Molson School of Business cycle II programs*

that a per-credit premium be charged and be increased on an annual basis to reflect the percentage of increase to the base tuition and forfaitaire rates, whichever is higher, as set by the MELS until such time as fees are completely de-regulated; and

WHEREAS the MELS has authorized a significant per-credit base tuition fee increase starting with the 2012/13 academic year; and

WHEREAS the application of resolution R-2009-5-21 would result in a substantial increase in the per-credit premium to be charged that is not desirable

BE IT RESOLVED:

THAT the following paragraph of resolution R-2009-5-21 cease having effect as of today's date:

THAT the total per-credit fee be increased on an annual basis to reflect the percentage of increase to the base tuition and forfaitaire rates, whichever is higher, as set by the MELS until such time as fees are completely de-regulated

and

THAT the total per-credit fee charged to graduate international students in John Molson School of Business cycle II programs for the 2012/13 academic year be increased by any increases authorized by the MELS to the per-credit base tuition fee, the base forfaitaire and the additional 10% premium and that the per-credit premium be increased by 2.4% representing the increase in the Consumer Price Index (all items) for Quebec as at April 2012; and

THAT all reasonable efforts be taken to make this information known to the affected students as soon as possible.

For purpose of clarity of reporting, the entire text of the motions R-2012-8-31, R-2012-8-32 and R-2012-8-33 are reproduced together. However, while the first part of each motion regarding the cessation of the 2009 forfaitaire resolution and the third part regarding the communication of the information were unanimously approved, Governors Beach, Chevrier, Gill, Monagle and West voted against the second part of each motion regarding the increase and requested that their opposition be noted in the Minutes.

18. Update on the strategic framework (Documents BG-2012-8-D32 and D33)

Dr. Lowy referred to the set of indicators included in the dashboard which are meant to measure the progress of the implementation of the strategic framework. He reviewed the progress achieved over the last year in each of the five areas identified in the framework: academic work of the highest quality, outstanding student experience and student engagement, community engagement and social responsibility, best practices in administration and communicating our success. Dr. Lowy responded to questions.

Mr. Kruyt recognized that a lot of work has gone into the framework, specifying that this is not a final document but a first iteration which will be further developed and improved to allow Governors to become engaged and focus on the important areas. Mr. Hébert added that in due course the Ad Hoc Committee on Performance Indicators will be proposing indicators specific to the Board.

19. Recommendation regarding broadcasting and recording of Board meetings (Document BG-2012-8-D34)

Me de Santis reminded the Board that this issue had been extensively discussed on at least two previous occasions and that at the March 12, 2012 Board meeting, it was decided to refer this issue to the Governance and Ethics Committee for review and recommendation. She conveyed the Committee's sentiment that it did not see the added value to a public debate and expressed concerns that comments could be taken out of context. She added that as stated in the memo, the Committee has undertaken to continue discussions on the best practices in this respect and report to the Board in due course.

Some Governors disagreed with the recommendation, opining that broadcasting and recording would lead to greater transparency, that the motion was reactionary and unnecessary at this point, and they questioned the Board's authority to limit someone from filming its proceedings. Mr. West indicated that should the motion be adopted, it was his duty to defy it.

Upon motion duly moved and seconded (de Santis, Cavell), it was RESOLVED (Beach, Chevrier, Gill, West and Monagle requesting that their opposition be noted in the Minutes):

R-2012-8-34 That, with the exception of the authorized internal feed by Instructional and Information Technology Services (IITS) of the Open Session of the Board meeting, any private or unauthorized use of a recording or broadcasting device during meetings of the Board of Governors be prohibited; and

That the expression "recording or broadcasting device" include any equipment that can be used to record or broadcast either through photography, videotaping or audio recording, an image, a sound or a conversation, including cameras, cellular telephones, smartphones or any similar device.

Further to the adoption of the motion, Me de Santis and Ms. Forting objected to Messrs. Monagle and West who were flagrantly defying the motion and filming the meeting and felt that they should be asked to leave. Mr. Kruyt agreed that this was inappropriate but asked for the Board's indulgence and indicated that this should be referred to the Governance and Ethics Committee to determine the appropriate procedure.

20. Approval of the collection of graduate student fee levies (Document BG-2012-8-D35)

Upon motion duly moved and seconded (Chevrier, Beach), it was unanimously RESOLVED:

R-2012-8-35 *That the Board of Governors authorize the University to collect a fee levy of \$0.50 per semester from all graduate students to support the 2110 Centre for Gender Advocacy, to be implemented with registration for the Fall 2012 semester (2012/2), in accordance with the University billing, refund and withdrawal policy.*

That the Board of Governors authorize the University to collect a fee levy of \$1.50 per semester from all graduate students to support Le Frigo Vert Food Co-Op, to be implemented with registration for the Fall 2012 term (2012/2), in accordance with the University billing, refund and withdrawal policy.

21. Annual report from the Ombudsperson (Document BG-2012-8-D36)

Ms. Kristen Robillard outlined the highlights of her annual report covering the 2010/2011 academic year. Titled *Promoting Fairness at Concordia*, she reviewed the overall mandate which is focused on addressing concerns and complaints related to University rules, policies and procedures and proposing fair resolutions.

During that period, the Office dealt with 477 cases, with students representing 82% of the caseload, faculty and staff 10% and others such as applicants, alumni or people who have or had a relationship with the University representing 6%. She gave the highlights of the kind of issues raised by each group. Further to the analysis of the 2010/2011 caseload, Ms. Robillard noted that the Ombuds Office focused its annual recommendations on the issues of academic regulations, students with disabilities (equal access to academic information and emerging student clientele) and employees (categories, time-sheet employees and work-study employees). She concluded her presentation by apprising the Board of the Office's priorities for the 2011/2012.

22. Report and recommendations from the Ombuds Appraisal Committee regarding the Ombuds Office (Document BG-2012-8-D37)

Upon motion duly moved and seconded (Lowy, Davidson), it was unanimously RESOLVED:

R-2012-8-36 *That, on recommendation of the Ombuds Appraisal Committee, the recommendations in connection to the Ombuds Office, detailed in Document BG-2012-8-D37, be approved.*

23. Other business

Mr. Chevrier outlined the concerns which led to the motion by the Graduate Students' Association regarding charges laid against student under the Code of Rights and Responsibilities for protest related activities, which had been circulated in the beginning of the meeting. A brief discussion ensued but the motion was not voted upon.

Dr. Lowy expressed his gratitude to Mr. Kruyt, the entire Board, the senior administration as well as the staff in the President's Office for their support during his term as President. Mr. Kruyt remembered Mr. Robert Barnes who recently passed away and thanked all Board members for their support throughout his mandate. Mr. Hébert noted that chairing

a board is not an easy job and the Board joined him in applauding Mr. Kruyt. Mr. Wener presented Mr. Kruyt with a book of memories which included photographs over the last seven years.

24. Adjournment

The meeting was adjourned at 12:10 a.m.



Danielle Tessier
Secretary of the Board of Governors