CONCORDIA UNIVERSITY
ALUMNI ASSOCIATION

12th Annual General and Special Meeting
Saturday, September 27, 2025
10:00 a.m. – 11:20 a.m. EST
Hybrid Meeting: Loyola Campus and Zoom

MINUTES of an annual general and special meeting of members of the Concordia University Alumni Association Inc. ("CUAA") held via Zoom and in-person at the Loyola Campus on Saturday, September 27, 2025, at 10:00 a.m.

1. Call to Order (Nura Jabagi)

Following the territorial acknowledgement, N. Jabagi, Chairperson of the meeting, welcomed attendees to the 12th Annual General and Special Meeting of the members of the CUAA and called the meeting to order at approximately 10:00 a.m.

2. Welcome and Report by the President, CUAA (Nura Jabagi)

Prior to starting the formal agenda, N. Jabagi reviewed the meeting procedures, including Zoom participation, closed-captioning, questions, and voting. She noted that the meeting was held in English, with questions welcomed in French or English, and that voting would be conducted through online polls for virtual participants and by show of hands for in-person participants.

N. Jabagi then delivered the President's report for the year ended April 30, 2025, and highlighted notable activities of the CUAA including:

CUAA's mission to foster lifelong connections among alumni, the University, and the wider community through continued support of alumni engagement programming in Montreal and around the world.

Concordia's year-long 50th anniversary celebrations that included the largest Homecoming in Concordia history, numerous events worldwide, and the Great Concordians recognition initiative.

The annual Alumni Recognition Awards which were completed under the able leadership of Alex Davidson

The CUAA supported more than 40 student funding projects across all faculties and the CUAA Scholarship Endowment supported 26 students

N. Jabagi also noted budget and capacity pressures at the university and described the CUAA's plan to focus on core outward-facing initiatives including the AGM, Homecoming, Shuffle, Giving Tuesday, National Volunteer Week, the Alumni Recognition Awards, and student funding and prizes.

3. Report from the CUAA Board of Governors Representatives (Kim Fuller and Miranda Melfi)

K. Fuller and M. Melfi highlighted some of the accomplishments of Concordia University and its alumni in the past year including:

The transition from outgoing Co-Chancellor Jonathan Wener to Chancellor Gina Cody

The launch of Concordia's 50th anniversary book

The appointment of Concordia graduate Isabelle Dessurault as President and CEO of the Chamber of Commerce of Metropolitan Montreal

The election of 13 Concordia graduates in the spring 2025 federal election, including Mandy Gull-Masty and Anna Gainey in cabinet roles

Concordia's Tier 1 research partnership with Ericsson

Record research funding of approximately $129 million

The positive work of the STRIVE (Standing Together against Racism and Identity-based Violence) Task Force

The May 2025 Quebec Superior Court ruling on tuition and francization requirements

The John Molson School of Business ranking as the top business school in Canada in the Bloomberg Businessweek 2025–26 ranking

4. Notice of Meeting and quorum (Nura Jabagi)

Notice of this Annual General and Special Meeting was sent on August 14, 2025, to all members of record.

As described by the General By-laws of the Corporation, Nura Jabagi, President of the CUAA, acted as Chairperson of this meeting and Cameron Hogg-Tisshaw acted as secretary, while Erin Mullins and Amita Kumari acted as scrutineers for this meeting.

The Chairperson reminded attendees that only members and proxies of members were entitled to ask questions and vote.

The Chairperson was informed that quorum was present at the meeting. Therefore, the Chairperson declared the meeting regularly constituted for the transaction of the business on the agenda. The participants recorded in the meeting materials are annexed to these minutes as Schedule A.

5. Availability of the minutes from the 2024 Annual Meeting of Members (Nura Jabagi)

The Chairperson noted that the minutes of the Annual Meeting of Members held on September 9, 2024, were available for examination by any member.

On motion duly made, seconded, and carried, it was unanimously resolved:

THAT the meeting be dispensed from the reading of the minutes of the Annual Meeting of Members held on September 9, 2024.

The Chairperson declared that the meeting be dispensed from the reading of the minutes of the Annual Meeting of Members held on September 9, 2024.

6. Report by the Treasurer, CUAA and receipt of financial statements for the fiscal year ended April 30, 2025 (Alexandre Davidson)

The Chairperson declared that the financial statements for the fiscal year ending April 30, 2025, together with the accountant's report, had been received by the members of the CUAA.

A. Davidson presented the financial statements and accountant's report on behalf of the Treasurer. He noted that the university had a financially challenging year and that the Board had made decisions to support Concordia.

A. Davidson reported that the CUAA's cash position decreased year over year as a result of supported initiatives, including a one-time contribution of $250,000 to the University, a $100,000 contribution toward the 50th anniversary celebration, and a $50,000 contribution toward student support.

A. Davidson noted that the CUAA retained approximately $300,000 in unrestricted funds to support future mission-related projects and that the endowments continued to grow.

On motion duly made, seconded, and carried, it was resolved:

THAT the meeting be dispensed from the reading of the Accountant's Report attached to the financial statements of the Corporation.

7. Appointment of accountant for the 2025-2026 fiscal year (Nura Jabagi)

On motion duly made, seconded, and carried, it was resolved:

THAT Mizgala & Cie Inc. be appointed accountants of the CUAA to hold office until the next Annual Meeting of Members and that the Board of Directors be authorized to determine their remuneration.

Two abstentions were noted.

8. Report from the Governance Committee and ratification of amendments to the General By-Laws of the CUAA (Cameron Hogg-Tisshaw)

C. Hogg-Tisshaw presented the proposed amendments to the CUAA General By-Laws, which had been approved by the Board of Directors and were submitted to the members for ratification.

He stated that the amendments reduced the number of directors from 15 to 11, reflecting natural Board attrition and current resource constraints, and revised the standing committee structure to better align with not-for-profit governance practice and provide greater flexibility.

The standing committees identified were:

- Governance Committee;
- Finance Committee;
- Nominations Committee;
- Sir George Williams University Endowment Fund Committee; and
- Concordia University Loyola Medal Nominating Committee.

Other activities may be handled through ad hoc or special committees at the Board's discretion.

On motion duly made, seconded, and carried, it was resolved:

THAT the amendments to the CUAA General By-Laws be ratified.

9. Report from the Nominating Committee and election of directors standing for election for 2025-2027 (Nichola Dyer)

N. Dyer presented the report of the Nominating Committee. The Board proposed 11 directors, consisting of one director standing for election for a two-year term and 10 returning directors. The Chairperson opened the floor for nominations for the position of director. No further nominations were made.

On motion duly made, seconded, and carried, it was resolved:

THAT Cameron Hogg-Tisshaw (BA 11) be elected as Director of the CUAA to hold office for a two-year term, until the 2027 Annual Meeting of Members or until his successor is otherwise elected or appointed.

The Chairperson declared the nominee duly elected as Director of the CUAA to hold office for a period of two years until the 2027 Annual Meeting of Members or until his successor is otherwise elected or appointed. Therefore, the complete slate of Directors is:

Director Elected:
Cameron Hogg-Tisshaw (BA 11) Term 2025-2027

Returning Directors:
Alexandre Davidson (BComm 16)
Bhavna Grover (BComm 01)
Fatoumata Camara (BA 12)
Hussain Shorish (BA 17, MA 18)
Jonathan Gouliaris (BComm 17, GrDl 20)
Marie Cacchione (BComm 02)
Nichola Dyer (BA 85)
Nura Jabagi (MBA 14, PhD 21)
Tseli Moshabesha (BA 11)
Vanessa Manroop (BComm 23)

Ex-officio Observer
Leisha LeCouvie

Representatives to the Board of Governors
Kim Fuller (BFA 96)
Miranda Melfi (BComm 86)

Following the passing of the motion, N. Jabagi thanked Hanna Vineberg and Susannah Tam for their service and recognized David Kierans for his long-standing service, experience, and contributions to the CUAA Board.

10. Report by the Senior Director, Alumni Engagement and Vice-President, Advancement (Leisha LeCouvie and Paul Chesser)

L. LeCouvie reported on Alumni Engagement and began by noting the recent passing of Peter Shea, Loyola 1969, whom she remembered as a dedicated Loyola alumnus and great supporter of Concordia.

L. LeCouvie thanked alumni who attended events, contributed ideas, and participated as speakers. She noted that in-person programming was seeing strong demand, including Young Alumni sport/social programming such as pickleball, kayaking, and curling.

P. Chesser congratulated Alumni Engagement on a strong 50th anniversary year and thanked CUAA volunteers for their partnership with the Office of Alumni Engagement and the Office of Advancement.

P. Chesser reported that The Campaign for Concordia: Next-Gen Now closed at more than $365 million, exceeding its $350 million goal. He noted campaign impacts including:

More than $20 million in donor scholarships awarded to more than 10,000 students;
More than $10 million in donor bursaries awarded to more than 6,400 students;

Broad alumni engagement through events and volunteering; and
Strong donor participation.

P. Chesser thanked the CUAA and donors for helping keep Concordia's doors open for the next generation.

P. Chesser also sent best wishes to Concordia alumna Alex Tessier who is taking Team Canada Women's Rugby to the World Cup final.

11. Closing remarks and adjournment of meeting (Nura Jabagi)

There being no other points of order and the agenda was completed, the Chairperson asked for a motion to terminate the formal meeting.

On motion duly made, seconded, and carried, it was resolved:

THAT the formal meeting be terminated (approximately 10:51 a.m.).

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Nura Jabagi	Cameron Hogg-Tisshaw
PRESIDENT AND CHAIRPERSON	SECRETARY OF THE MEETING

Schedule A

Scrutineers' Report on Attendance

The following participants were recorded in the meeting materials:

Directors: Nura Jabagi (Chair), Alexandre Davidson, Fatoumata Camara, Marie Cacchione, Nichola Dyer, Bhavna Grover, Cameron Hogg-Tisshaw, David Kierans, Vanessa Manroop, Tseli Moshabesha, Hussain Shorish.

Advancement and Alumni Relations Staff: Leisha LeCouvie, Melissa Calderisi, Amita Kumari.

Regrets: Jonathan Gouliaris.