

Resilience Checklist:

Site: 15 TWEED

Date: March 22, 2004

Respondent: David Connell

Table 1: Resilience: How well was the site able to cope with shocks or stresses?

Date	Sector	Poor	Sat.	V.W.	Comments/Examples
1986	Private/Market				
1986	Public/Bureau.				
1986	Civic/Assoc.				
1986	Family/Comm.				
1991	Private/Market				
1991	Public/Bureau.				
1991	Civic/Assoc.				
1991	Family/Comm.				
1996	Private/Market	x			Ministry of Natural Resources office closed. Nearly 50 families impacted by loss of jobs. This had negative consequences for local retailers and raised general concern about the future viability of Tweed businesses. There has been a general decline in the quality of retailers since. Although the level of business turnover seems high, it is stable.
1996	Public/Bureau.			x	Amalgamation of Tweed, Hungerford and Elzevir and Grimsthorpe into the Municipality of Tweed. Because Tweed acted as centre for many residents of the other townships, the amalgamation was considered logical and was accepted positively. Tweed did not give up much. The (new) Municipality of Tweed is now part of a two-tier system. Concerns exist about moving to a one-tier system (Hastings County).

1996	Civic/Assoc.				
1996	Family/Comm.	x			Proposal for government-funded seniors residence turned down at the last minute. Local residents were counting heavily on this proposal. A shortage of spaces still exists, although there are always many ideas (informally) proposed.
2001	Private/Market				
2001	Public/Bureau.		x		Traces of uranium found in public water supply raises concerns about public health. Ontario Clean Water Agency and Quinte Conservations Authority involved. Water tested and found safe.
2001	Civic/Assoc.		x		Many groups face the same stress of lack of membership; limited finances; and more pressure for upgrading administration.
2001	Family/Comm.			x	Youth drowned in Moira River while swimming by the dam. Plaque and bench erected at the site to commemorate loss. Much debate about the dam and related safety issues.
2003	Private/Market		x		Intensive livestock operation proposed; to be located in Municipality. Created conflict between those who supported the proposal and those who opposed it.
2003	Public/Bureau.			x	No incumbent members of Council ran for re-election in 2003; whole new Council elected.
2003	Civic/Assoc.				
2003	Family/Comm.				

Capacity Checklist

Site: 15 TWEED

Date: March 20, 2004

Respondent: David Connell

Table 2: Capacity: How well was the site able to...?

Date	Sector	Item	Poor	Sat.	V.W.	Comments/Examples
1996	Priv/M.	Anticipate	x			Closure of MNR office. The decision to close was made by the Provincial Government. This was not anticipated; there was a general sense of comfort among residents who assumed the office would always be there.
1996		Get Inf.				
1996		Debate				
1996		Act				
1996		Support				
1996		Evaluate	x			Closure of MNR office. No formal evaluation of impact done
1996	Pub/Bur	Anticipate				
1996		Get Inf.				
1996		Debate				
1996		Act				
1996		Support				
1996		Evaluate				
1996	Civ/Ass.	Anticipate				
1996		Get Inf.				
1996		Debate				
1996		Act				
1996		Support				

1996		Evaluate				
1996	Fam/C.	Anticipate				
1996		Get Inf.				
1996		Debate				
1996		Act				
1996		Support				
1996		Evaluate				
2001	Priv/M.	Anticipate				
2001		Get Inf.				
2001		Debate				
2001		Act				
2001		Support				
2001		Evaluate				
2001	Pub/Bur	Anticipate		x		Municipal amalgamation: committee formed in anticipation of receiving order from Province to amalgamate
2001		Get Inf.		x		Municipal amalgamation: info collected on alternatives and related advantages/disadvantages.
2001		Debate			x	Municipal amalgamation: Committee engaged residents effectively via public meetings and information sharing.
2001		Act			x	Municipal amalgamation: acted upon recommendation of Committee
2001		Support		x		Municipal amalgamation: Provincial Government provided some support
2001		Evaluate		x		Municipal amalgamation- informal, on-going process of evaluation.
2001	Civ/Ass.	Anticipate				See summary of voluntary sector responses to stresses, below
2001		Get Inf.				
2001		Debate				
2001		Act				

2001		Support				
2001		Evaluate				
2001	Fam/C.	Anticipate				
2001		Get Inf.				
2001		Debate				
2001		Act				
2001		Support				
2001		Evaluate				
2003	Priv/M.	Anticipate				
2003		Get Inf.		x		Created new tourist region: newly formed Chamber of Commerce initiated, designed, and implemented; support from all levels of government and economic development agency; brave collaborative effort for three (and possibly a fourth) neighbouring municipalities.
2003		Debate				
2003		Act			x	Created new tourist region
2003		Support				
2003		Evaluate				
2003	Civ/Ass.	Anticipate				
2003		Get Inf.				
2003		Debate		x		Intensive livestock operation proposed, to be located in Municipality: became very important topic during municipal election (2003); a group formed advocating against proposal; very active and emotional exchange via letters to editor in local paper.

2003		Act			x	Heritage centre expansion: used local heritage as a catalyst for collective action; fundraising well supported; centre well used; a proud symbol of Tweed.
2003		Support				
2003		Evaluate				

Responses to Change from Voluntary Organizations in Tweed
(Source: field research, 2000-2003)

Business Improvement Association and Chamber of Commerce failed because of lack of co-operation. In 2001 a commission was formed without formal structure but with more diverse membership. A new Chamber of Commerce formed in 2003 and, in 2004, they created and launched a new tourism marketing program in collaboration with neighbouring business associations.

Library set up a fundraising group to address chronic funding problem and to promote library activities.

Curling Club is privately owned by membership and tried negotiating lower tax rate with municipality. They were unsuccessful.

Community Care (for health services) formally re-organised and rationalized programs (in response to budget cuts). They now have more partnerships with external agencies and are involved with joint fundraising with other groups. Trails club has increased its formal organization by moving from volunteer to paid staff. This was possible after receiving government funding to upgrade and maintain trails.

Art Studio Tour was started within past five years to market local artists' work to centres beyond the community.

Heritage group expanded programs and physical location by placing a high priority on local cultural assets and volunteerism. They employed a direct strategy to decrease dependence upon external resources and rely largely on the involvement of lay people and community-based action.

Horticultural Society's membership is growing rapidly due to increased interest in gardening as a hobby.

Historical society membership recognizing it is getting old planned to start a junior historical society to involve more members.

Farms not Factories, a voluntary group, formed to oppose a proposal to build an intensive livestock operation in the area.

