

**Resilience Checklist:**

Site: Springhill NS

Date: March 16, 2004

Respondent: David Bruce

Table 1: Resilience: How well was the site able to cope with shocks or stresses?

| Date | Sector         | Poor | Sat. | V.W. | Comments/Examples  |
|------|----------------|------|------|------|--|
| 2001 | Private/Market |      |      |      |  |
| 2001 | Public/Bureau. |      |      | ✓    | The collapse of the local hockey rink in 2001 was devastating for the town. However, through a long and careful planning process, a new "lifestyle centre" will soon be open. Lots of community involvement, good leadership from some council members and the board set up to oversee the project. Good fundraising.  |
| 2001 | Public/Bureau. |      | ✓    |      | The policing problems in the town festered for many years, the root of the problem seemed to be an ineffective local police commission and some poor leadership provided by the local police chief. It took several years to sort out the mess. There is now a newly reconstituted police commission, although there are lingering concerns that more needs to be done to "clean things up".   |
| 2001 | Public/Bureau. | ✓    |      |      | These is an ongoing governance problem. The town had a thorough, external review of its municipal structure by a consultant who recommended many significant improvements, but council chose not to adopt any of the report in terms of reorganizing local government. Furthermore, there is a deep division within council on most issues, council suffers from paranoia and refuses to answer public questions during council meetings, etc. |
| 2001 | Civic/Assoc.   |      |      | ✓    | The reorganization of health care services in the region meant the downsizing of the local   |

|      |              |  |  |  |  |
|------|--------------|--|--|--|--|
|      |              |  |  |  | <p>hospital and a reduction in services. This was combined with problems attracting and retaining doctors. The town and the community health board (covering a region larger than just Springhill) worked to develop a new plan for the local hospital. They were chosen as a pilot test site for a nurse practitioner program (which has since continued). Also, the hospital is on of two locations in the province where specialized treatment for substance abuse / addictions are provided.</p> |
| 2001 | Family/Comm. |  |  |  |  |

## Capacity Checklist

Site: Springhill NS

Date: March 16, 2004

Respondent: David Bruce

Table 2: Capacity: How well was the site able to...?

| Date | Sector  | Item       | Poor | Sat. | V.W. | Comments/Examples   |
|------|---------|------------|------|------|------|---|
| 2001 | Priv/M. | Anticipate | ✓    |      |      | closure of 1 of the only 2 grocery stores in town   |
| 2001 |         | Get Inf.   |      |      |      |   |
| 2001 |         | Debate     |      |      |      |   |
| 2001 |         | Act        |      |      |      |   |
| 2001 |         | Support    |      |      |      |   |
| 2001 |         | Evaluate   |      |      |      |   |
| 2001 | Pub/Bur | Anticipate |      |      | ✓    | development and marketing of the geothermal potential of the industrial park; town recognized the opportunity and attracted a few businesses several years ago, trying to do more                           |
| 2001 |         | Get Inf.   |      |      | ✓    | did lots of research, visited other sites, hosted tours, etc  |
| 2001 |         | Debate     |      |      | ✓    | local economic development officer retired (EDO), town had to devise a new strategy   |
| 2001 |         | Act        |      | ✓    |      | worked with neighbouring municipalities and regional economic development group (CREDA) to develop a shared EDO position - role for person working with Springhill PT will be to market the industrial park |
| 2001 |         | Support    |      | ✓    |      | too early in the new process / structure  |
| 2001 |         | Evaluate   |      | ✓    |      | too early in the new process / structure  |
| 2001 | Pub/Bur | Anticipate |      | ✓    |      | a wealthy citizen recently passed away  |

|      |          |            |   |   |  |   |
|------|----------|------------|---|---|--|---|
|      |          |            |   |   |  | and left a large sum of money to the town on the condition that they use it to develop a museum depicting the heritage of the town, but on the condition that it be separate from the Miners Museum, and that it be done within 2 years of her death, or the money is transferred to another benefactor; the town was aware that this was in her will |
| 2001 |          | Get Inf.   | ✓ |   |  | only a little bit of information has been gathered thus far about the possibilities, and this was done by one of the council members who chairs the tourism committee of council  |
| 2001 |          | Debate     | ✓ |   |  | she was a member of the local heritage group, and they have pushed the town to take action, but there has been very little discussion thus far  |
| 2001 |          | Act        | ✓ |   |  | no concrete action taken  |
| 2001 |          | Support    | ✓ |   |  |   |
| 2001 |          | Evaluate   | ✓ |   |  |   |
| 2001 | Civ/Ass. | Anticipate |   | ✓ |  | High Crest Nursing Home identified a problem of lack of volunteers to support their residents and the programs they want to offer to them, but lacked a strategy  |
| 2001 |          | Get Inf.   |   | ✓ |  | had a few meeting with MTA/RSTP, discussed some ideas and agreed on the need to develop a plan of action, rather than ad hoc approach, to attracting and retaining volunteers   |
| 2001 |          | Debate     | ✓ |   |  | not much debate about best strategy or approach, no formal plan established   |
| 2001 |          | Act        |   | ✓ |  | did presentation at local high school, sent letters to local churches, etc., identifying need for volunteers  |
| 2001 |          | Support    | ✓ |   |  | lack of direct followup, lack of a plan   |
|      |          |            |   |   |  |   |

|      |        |            |   |  |  |         |
|------|--------|------------|---|--|--|---------|
| 2001 |        | Evaluate   | ✓ |  |  | ongoing |
| 2001 | Fam/C. | Anticipate |   |  |  |         |
| 2001 |        | Get Inf.   |   |  |  |         |
| 2001 |        | Debate     |   |  |  |         |
| 2001 |        | Act        |   |  |  |         |
| 2001 |        | Support    |   |  |  |         |
| 2001 |        | Evaluate   |   |  |  |         |