Resilience Checklist:

Site: Spalding

Date: March 15, 2004

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Table 1: Resilience: How well was the site able to cope with shocks or stresses?

Date	Sector	Poor	Sat.	V.W	Comments/Examples
2001	Private/Market		X		Fair amount of entrepreneurial spirit within the community. However, not enough PR to promote the changes. Development of CMI terminal that brought jobs and financial sources, Co-op expanded in the community, leaf-bee cutter purchased school for business, development of a new oilseed processor in community, and other home-based businesses in community. Some business closures not replaced.
2001	Public/Bureau	X			The community has been faced with the closure of schools and the loss of a hospital in the past few years. The community fought hard against the closure of the hospital and school. This action postponed the closure of the school for a year and hospital was downgraded to a health centre. The community felt betrayed by the bureaucracies in both cases. The magnitude and close timing of the losses led to a period of grief that the community is just now recovering from. (perhaps a community's resilience depends on the magnitude of the shock or stress.)
2001	Civic/Assoc.			X	Lots of community events for members. Establishment of a beautification program in 2000 – main street had murals painted along businesses. Many elderly participated. In 2001 an annual variety day event started to encourage people to come out. In 2002 and annual Ladies red hat event started to bring women within the community together. New gospel church was built along with a community centre. Due to strong leadership, the gospel church has been able to revitalize the religious spirit in the community bringing together all the denominations in town in one church.
2001	Family/Comm		Х		Tensions from community closures prevented some families from being involved in the community. Individuals and family members help the elderly, provide car pooling if necessary

Date	Sector	How was the Item	Poor	Sat.	V.W.	Comments/ Examples
2001	Priv/M	Anticipate	1 001	X	•••••	React more than anticipate.
2001		Get Inf.	X			Not many people are aware of the various businesses in the community or of the economic development board in Spalding. The community has not joined the Regional Economic Development Agency.
2001		Debate	Х			Not much debate.
2001		Act	Х			Not a great deal of action regarding the declining economic health of the region. Businesses have entered the community on their own initiative
2001		Support		X		Community members do try to support their local economy to some degree. Split between those that purchase locally versus those that go out of town.
2001		Evaluate		Х		Some evaluation about the economic situation
2001	Pub/Bur	Anticipate			Х	People anticipated the closures, elementary school closure had been in discussion for many years
2001		Get Inf.			X	People obtained as much information as possible about the school closure and the hospital closure. Town Administrator was very skilled at obtaining information on a variety of issues.
2001		Debate		X		In both cases, people were very frustrated and angry. They felt the school board had already made up their mind and the consultation was a sham. Tensions were very high during this time, pitting board members against town's people.
2001		Act		X		Protest was able to keep the school open for one more year while they kept the pressure up to keep the school open. People were successful in keeping the school as long as they had it, but ended up resigned to the closure.
2001		Support	X			Community split over the school decision. Some decided to retaliate by sending their children to another school district rather than to the school located 10 km away in Naicam. It created more division between communities.
2001		Evaluate			Х	Community members are fully cognizant of the impact of the closures on their community and their ability to attract residents.
2001	Civic/Ass	Anticipate		X		Development of the new gospel church shed a positive light on the community, and encouraged people to be involved. Other organizations are declining.
2001		Get Inf.		X		Information was provided about the church development and the services that it would provide.
2001		Debate		Х		Open discussion available to community members. Lots of discussion in the church about the need for people to get active again.
2001		Act		Х		Some orgs good, some less successful
2001		Support		Χ		Some orgs good, some less successful

Table 2: Capacity: How was the site able to...?

2001		Evaluate	Х		Some orgs good, some less successful
2001	Fam/C	Anticipate			??
2001		Get Inf.			??
2001		Debate			??
2001		Act		Х	Families do act to support each other and other families through transporting people to medical appointments, picking up prescriptions, community wedding showers etc.
2001		Support	Х		Due to tensions within the community not all community members were involved in activities hosted by the community.
2001		Evaluate		Х	The community recognizes that these actions are necessary to keep the community going.