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- •Etc.
- •Rural Citizens in our field sites

NRE ²	BUILDING RURAL CAPACITY IN THE NEW ECONOMY
	Outline
• What are CRRF	and the NRE?
Research Desig	In
 Theoretical Frai 	mework
 Capacity, social 	capital, social cohesion
 Measurement 	Transie data is a fixed to the standard School and a field is formal 10.
Key Findings	
 Challenges 	
 Strategies 	
• Emerging Issue	2S
	2

NRE²

What is CRRF?

- Researchers, Policy-Makers, Business-People, Activists, Rural People
- Established in 1987
- Research and Education
- Spring Workshops, Fall Conferences
- Not-For-Profit
- Improve Quality of Life for all Rural Canadians



Lack of appropriate information

- Individual level
- •Economic and demographic
- Sectoral focus

Lack of comparisons

- Many case studies
- Case study work demanding
- •Therefore few resources (time, energy, financial) for comparison work

Lack of communication and collaboration

- •Rural Canada immense
- Institutions scattered

•Institutions in rural areas must be small and generalist, therefore few resources directed toward research

•NRE Project designed to address these problems.





Dimensions for Comparison

exposure to global economies

- •internationalization of markets
- •communication and transportation technology
- •reduction and changes in trade restrictions
- •stability of the local economy
 - •fluctuating economies make planning more difficult
- adjacency to metro regions
 - •access to markets, services crucial
 - transaction costs important
- •social and institutional capacity
 - •important part of community capacity to deal with problems and issues they face
 - •formal and informal resources and skills
- ·leading or lagging status
 - •outcome focus
 - OECD inspired
 - •several socio-economic characteristics of the sites
- •Used these dimensions to choose 32 sites
- •Now can conduct analysis
 - •To examine the significance of the dimensions
 - •To evaluate the sample frame and see if adjustments should be made

	The	NRE	Sam	ple F	rame	
			High Ca	apacity	Low Ca	pacity
			Lead	Lag	Lead	Lag
Global	Fluctu- ating	Adjac.	175	27	46	15
Exposed		Distant	251	13	124	44
	Stable	Adjac.	4	26	8	19
		Distant	5	16	18	30
Local	Fluctu- ating	Adjac.	4	5	4	9
Exposed		Distant	12	16	5	13
	Stable	Adjac.	12	100	7	45
		Distant	15	99	16	56

The Distribution of CSDs by the 32 types of cells

•Sample procedure

·Identify all rural CSDs using available information

•Randomly selected one site from each cell

•Took it to our regional partners and discussed:

•the accuracy of the classification from the basis of their knowledge

•existing research activities related to the selected sites

•strategic opportunities arising from the selection

•If changes were warranted

•make substitutions from within the same cell

•This serves as the basis for our 'Rural Observatory'

•NOTE: The diversity of rural Canada

•706 Leading CSDs

•533 Lagging CSDs

 Index based on National standards – yet makes clear that not all of rural Canada is in decline



•Generally positive response from site people

•Several unable to respond because of burnout – part of our research learning

•Actively involved with 21 sites – (S) plus 2 from Japan

- •A Rural Observatory
- •They participate in research
- •Workshops annual
- •Exchange C-J
- •Reflects our long-term commitment to the sites
- •Significant advantages to learning
 - •For us
 - •For sites



•We are developing appropriate and useful information

•When we started, existing data was

•Not organized for smaller places

•Limited to demographic, economic, individual-level

•Not community-level or sensitive to intangibles

•Make it accessible to researchers and site people

•Several sources and levels

•All CSDs for 1986, 1991, 1996, and 2001

•Also produced file from all of these years for ~3,000 CSDs with constant boundaries - avoid problems related to changing boundaries and redefining CSDs

•CSD Trajectories

•Merged file for 4 census years, enabling analysis of CSD trajectories

Rural Observatory

1998: history, events, inventory, census data for each of the sites in the Rural Observatory
2000: Interdepartmental Working Group on Rural & Remote Canada (IWG) Profile - 7 instruments developed by NRE researchers to update much of the previous information and add survey data from enterprises, co-ops, voluntary groups, community leaders, major events
2001: 1,995 rural households interviewed in 20 of our field sites

•Systematically selected to ensure generalizations to the sites

•2003: Update of the rural profile series with additional information regarding communications •Result:

•Field site profile series - longitudinal at the level of the site

- •Led to development of the HH survey
- •Datasets link site profiles and HH survey data to relevant census data

•Can also work with data linking site profile and HH survey data

Capacity series

•Exploring issues of local capacity related to services, the economy, natural capital, leadership, social cohesion, and human capital as viewed by key informants from within rural communities

Interviews with ~5 respondents in 8 sites

•Tax Filer Data for our Rural Observatory for a series of years

•Primarily income and taxation-related information

•Produced a special report entitled "The NRE Field Sites: Analysis Using Tax Filer Data" (to be made available with NRE documents on main website) – focus on SF characteristics & policy recommendations

•Municipal finance data will be available on the secure website in mid-May.



NRE Rural Observatory

- •Multi-level perspectives
- •Links each site:
 - •To each other in a meaningful way
 - •To other sites in Canada that have been researched
 - •To their global context
 - •Through their dimensions
 - •In the case of Japan via actual comparable sites
- Collaboration
- •Triangulation advantages
- •Turn to the results of our approach



Increased linkages can create significant challenges

•(Ss) Graph showing the relationship between integration into the global economy and population change for small rural locations

•(S) The linkages of commodity trade have been very beneficial for our balance of payments (80% of trade surplus contributed by primary products) but it has undermined the population of rural communities

•This decline in population has been exacerbated by the centralization of services and inflexible governance structures

•Cost-cutting actions have decimated social infrastructure as well as threatened physical infrastructure.

•This may be shortsighted.



•Revitalization = make alive, vital, energetic

•Especially: the power to endure

•Not all rural has lacked vitality or is devitalized, but we wish to continue or maintain this vitality

•This is the key focus of our work

•How can rural Canada revitalize in the new economy?

•Identify the conditions that act as obstacles to vitalization

•Isolation, economy, health

•Challenge the ones that can be changed

•Policies, practices, inappropriate institutions

•Reorganize assets to better attain desirable outcomes

•This is what we refer to as Capacity: the ability to organize and reorganize assets



(Re)vitalization occurs when capital and resources are (re)organized to produce desired outcomes. The ability of rural communities to do this in a successful fashion is what we refer to as the community's capacity.

•(S) Assets:

•Multiple types: we have identified some of the major groupings, but there may be many other classifications

•In Cap-à-l'aigle example:

•Economic capital from local businesses and government

Human capital from experienced persons

•Social capital from municipal counsel, lilac club, government programs and bureaucracy

•Natural resources: climate and environment

•Must move beyond a focus on single asset groups (e.g. agriculture, fishing, forestry, mining, tourism, etc.)

See how they inter-relate

Social capital is under-valued

•It can enhance the quality and usefulness of the other types of assets

•Investment in social capital can improve or modify those other types to make them more useful

•(S) Types of relations by which (re)organization of assets takes place

Multiple types of relations

•Basically social: People getting together to identify/recognize assets and take action to reorganize them into outputs

Done in many different ways

•We have classified them into 4 basic types to capture this diversity and provide a focus for thinking about the variety of strategic options for rural people and policy-makers

Cap-à-l'aigle:

Lilac club = associative

•Municipal counsel, provincial gov't = bureaucratic

•Local businesses, community economic development = market

•We tend to fixate on one or the other, but all types can contribute to producing valued outcomes

•They do it in different ways

•Can reinforce each other

•Can inhibit each other

•(S) Outcomes:

•As with assets, can be identified in various ways

•We have identified the types of outcomes that are particularly important for sustainable development

·Cap-à-l'aigle:

•Economic wealth: festival brings people to town - many benefits for B&Bs, local businesses

•Social and self-worth - community is proud of its achievements

•Social cohesion - have proved their ability to achieve something together, learned how to do it in the process

•Particular attention to social cohesion since this is a feature about which we have expertise, it is under-researched in the rural context, and it plays a key role in local community development

•(S) Feedback

•The outcomes can become new assets and liabilities

·Cap-à-l'aigle:

·Creates new economic capital: renovations, businesses

•Increases human capital: learning new skills

•Social cohesion reinforces and expands base of social capital: new groups formed to manage festival, strengthens legitimation of lilac club and interested parties

It can also become a liability

•'Us' and 'them' mentality between community and tourists

·Economic objectives for lilacs conflict with original hobby interests

•Our focus for this model:

•How can it help us to understand the processes involved in building capacity?

•What does it suggest for strategies relating to the building of capacity?

•We have identified the social relations as a key element to answering these questions

•The identification and re-organization of these assets relies on multiple types of social relations (cf. next slide)



Capacity processes are attractive foci because they are:

Manageable at the community and regional levels

•Have important implications for key outcomes (will provide illustrations of this later)

•But:

•Severe constraints and effects operate on the local ability to build and act on their capacity •This is the reason why our research was structured within the NRE Sampling Frame

•Distinguishes our approach from a simple assets-based economic development one (ABCD) •Originally, compared two outcomes (OECD inspired):

•Leading: on income, employment, housing characteristics

•Lagging on those same characteristics

•Four major contextual features that were proposed to condition local processes and have impacts on those outcomes

Extent of exposure to global economy

•Affects local vulnerability to economic processes outside the local situation

•Reflected in trade by industry at CD levels

•Have now updated using more specific trade information

•Stability of the local economy

•Unstable economy makes it much more difficult to anticipate the future and plan

•Also - originally based on industry employment at CD levels

•Now: have updated it using trend figures from 1993 to 2001

·Adjacency to urban centres

•Access to markets in goods, services, labour, and housing significantly affected by nearby centres

Reduces transaction costs

•Original CD-level classification (Beale codes) updated to distance to nearest centre of 100,000 or more

•Social and institutional capacity

•Having services and institutions provides an important infrastructure for attracting and maintaining populations

•Have refined our understanding of this:

•Now understand it to include social capital and capacity

•Using these 5 dimensions, we constructed a sample frame for the selection of field sites for intensive analysis and collaboration.



There are many different ways in which the organization of assets takes place

•This insight arises from our recognition that capacity is based in social relations (Facilitate/represent people working together)

·Social relations are organized in different ways

•Expectations, norms, institutions, rights, obligations are all different and integrated

•Each is supported and enforceable by socially recognized institutions (norms, entitlements, laws)

•(S) Market relations (e.g. commerce, labour markets, housing markets, trade)

·Based on supply & demand, contracts

•Supported and controlled by trade agreements, competition legislation, labour law, better business bureau, and the courts

•(S) Bureaucratic relations (e.g. government, corporations, law, formal organizations)

•Based on rationalized roles, authority and status, generalized principles

•Controlled by legislation, corporate law

•Different than market-based: market negotiations focus on costs and benefits, bureaucracies on regulations, roles, and entitlements

•(S) Associative relations (e.g. baseball, bridge clubs, environmental groups, meals on wheels)

•Based on shared interest

•Controlled by civil law, municipal by-laws, social norms, and informal sanctions

•Different than market and bureaucratic: e.g. 'I will be happy to help at the dance, but I don't want to sit on committees.'

•(S) Communal relations (e.g. families, friendship networks, gangs, cultural groups)

·Based on family, reciprocity, favours, common identity

•Controlled by informal norms, legislation, family law, and government support agencies

•The systems by which they are organized can reinforce or conflict with one another.

•Conflict: Associative and Bureaucratic relations:

•Bureaucratic require competition for resources and accountability in their use.

•Associative require commitment to the shared interests of the group (don't mix well with private entrepreneurs)

•Partnerships between bureaucracies and volunteer groups are therefore problematic

•Bureaucracies require accountability; voluntary groups require high shared interest in the goals

- •Accountability requirements of bureaucracies divert people from their shared interests and
- •Associative suffer stress from lack of finances and membership burnout

•'I will be glad to coach, but I don't want to sit on any committees'



•The recognition of these different types can be used to overcome these challenges and build on local strengths:

•Cap a l'Aigle: municipal government invests in associative relations to position itself for accessing bureaucratic-based financial support

•Hussar: taxes its market and communal relations to build an arena: on the promise that this will in turn build communal, associative, and market relations – both locally (bonding) and externally (bridging)

•Ste-Françoise: uses its capacity in communal and bureaucratic relations to negotiate the relocation of a pig farm to protect its market, communal, and associative interests

•Tumbler Ridge: reorganizes its local housing and housing infrastructure to diversify its economy into tourism from mining – made possible through its capacity in associative and bureaucratic relations.

•By recognizing these different types of strengths and the complementarities between them, numerous options are opened for business, policy, and local action

•Public utilities or transportation companies might contribute their organizational skills or networks to facilitate access to markets for local entrepreneurs or municipalities

•Municipal, provincial, or federal governments may invest in communal relations to compensate for policies that undermine associative ones (e.g. greater mobility)

•Businesses may better recognize the economic benefits of investment in associative or communal relations (directly or through the sharing of facilities or expertise)

•Bureaucracies might compensate voluntary organizations to meet the accountability demands that undermine the associative relations

•Primary thing to note: All forms are necessary in a complex, changing environment -The more agile a group is in being able to use all systems, the greater will be their capacity - especially under conditions of change. Each of them forms a basis for people working together.



•Turn to the questions posed by the PRI



How is this "collective" share of social capital to be measured?

•We make use of 4 propositions

•Social capital is about social relations (organizing action)

•Reflected in institutions, organizations, groups, collective events (formal and informal)

•This is AVAILABLE social capital

•Institutions are the manifestations of social capital and provide the potential for its use.

•Reflected in the USE of these organizations, groups, and networks by individuals and groups

•This is what we refer to as the USE of social capital

•Four bases for social relations and action (each with its own norms for behaviour, participation, distribution of benefits):

•We construct measures based on these propositions

•At the level of the sites ('collective') – consider this to be AVAILABLE social capital

•At the level of individuals or households – do they USE the available social capital?

•Measures are sensitive to the 4 types of social relations (also have an overall summated index)



Main points

•Same general perspective guides our measurement decisions for both the availability and use of social capital

•I will focus on availability first

•I won't get into the details of the measures (these are available in other documents), but will give you an idea of the types of institutions and groups as classified by the 4 types

•We have used the information we collected at the site level (our profiles and IWG data) to identify the different types of organizations and groups within the site.

•Collected an inventory of businesses, services, volunteer groups, annual events, media services, health, transportation, recreation, education and other facilities within 30 minutes of the site.

•Classified them into the predominant type of relation they represented

•(S) Created an index for each of the 4 types

•Log transformation of several of the counts to reduce the impacts on the index of some of the more frequent organizations or activities (number of businesses, religious institutions, community events)

•Created a summary index

•Conducted basic validity checks



•Important difference between having social capital available and using it

•Use implies some level of ability and competence with the respective type(s) of social relations

•Using our HH data we look at the kinds of networks in which people are involved:

•Market-based: Employment, use Internet for business, use market services, participate in employment organizations, turn to market for support

•Imply familiarity with market relations

•Bureaucratic-based: use Internet for bureaucracy, use of bureaucratic services, actions directed to bureaucracies, turn to bureaucracies for support

•Associative-based: use Internet for associations, use of associative services, participation in associative-based groups, actions reflecting associative involvement, turn to associative for support

•Communal-based: use Internet for communal relations, sharing goods with family, sharing services with family, turn to family for support

•The distinction between social capital and its use raises an important empirical issue: how are they related?

AVAILADL	AVAILABLE Social Capital is not always USED AVAILABILITY of Social Capital (Site-level)							
USE of SoKp (HH-level)	Market	Bureau.	Assoc.	Comm.	Total			
Market	.12	.08	.21		.15			
Bureaucratic	.22	.13	.35		.29			
Associative	.20	.09	.28		.22			
Communal	18	.09	.07	.05*				
Total	.19	.12	.32		.25			
 (r) (N=1849) Unless otherwise indicated p<.01; * p<.05 Availability is measured at the site level (Source: NRE Site Profiles 2000) Use is measured at the household level (Source: NRE HH Survey 2001) 								

First – To what extent are the available types of social capital actually used? Main points:

•Correlation coefficients for the relationship between AVAILABILITY of social capital and its USE

•[Technical problem of level of analysis: site level and HH level

•Can create problems for estimation of statistical significance]

Findings and Implications

•Weak relationships between availability and use of SoKp

•Diagonal shows low relationships between same-type social capital availability and use

•Off-diagonals:

•Availability of communal-based seems unrelated to most forms of USE

Show some opportunities

 $\bullet.21$ in top row: higher relationship between associative-based relations and use of market-based SoKp

•Possible Implications: Various types of SoKp underutilized, opportunities lost?

•Policy: Building infrastructure for SoKp may not always have direct effect on its use

•E.g HRDC policy directed to community capacity-building may have limited effects on the actual use of various types of social capital

•Most policies directed to site-level characteristics (social capital), not to HH-level

•May have limited effectiveness in building household social capital\

•Need more research to understand how the processes operate at the 2 levels and

•How the 2 levels relate to each other

•Next - Does social capital make a difference?

Correlations are all positive for types of social capital used								
	Bureau.	Assoc.	Comm'nl	• No substitutions				
Market	.18	.28	.27	Policy: Weak safety net				
Bureau.		.37	.41	 But: Complementary Policy: Local strength in one can be used to 				
Assoc.			.29	build capacity in others				
	s – sums of logg HH Survey 200		01	2				

Main Points:

•Use of one type of social capital does NOT substitute for another

•Policy implications: one type of social capital does not provide a safety net for those who are weakly connected to the others •However, the various types are complementary

•Policy implications: strength in one type of social capital can be used to build another

•Table:

Correlation again

•.18 = statistically significant, but not strong

•Highest value is between bureaucratic and communal (.41)

•Differences in correlations

•Lower than site level - probably due to larger sample size

•All positive

•Means that if a HH is high in one type it is likely to be high in the others

•Suggests:

•Little substitution (compensation for low level HHs), but

•Yet still opportunities for action:

•Skills in market relations may be improved by working through strength in associative

•Use of government services is associated with family networks, etc.

•Raises the question: What are the conditions that encourage or support the use of various types of social capital?

	1 person HHs: N=288			2 person HHs: N=805			3-person HHs: N=228		
	В	А	С	В	А	С	В	А	С
М	.10**(.04)	.24**(.18)	.23**(.18)	.05(01)	.23**(.22)	.21**(19)	.26**(.25)	.38**(.38)	.30**(.26)
В		.39**(.34**)	.37**(.31)		.34**(.33)	.37**(35)		.40**(.39)	.37**(.37)
А			.32**(.28)			.25**(.24)			.33**(.31)

	4+ person HH	s: N=674		Variation					
	В	А	С	1-p HHs	2-pHHs	3-pHHs	4+pHHs		
М	.27**(.26)	.33**(.33)	.18**(.18)	.49**(.40)	.70**(.66)	.64**(.62)	.70**(.70)		
В		.38**(.38)	.44**(.45)	.22**(.18)	.03(.02)	.18**(.10)	.02(03)		
А			.29**(.28)	17**(35)	16**(21)	16*(21**)	22**(24)		
С				24**(.28)	17**(21)	20*(26**)	29**(30)		



•The Context Matters

•Graph shows the interaction effect of household incomes by associativebased social capital and the level of exposure to the global economy

•It illustrates the importance of context on the relationships identified

•The use of associative-based social capital increases household incomes

•However, this is only true for sites that are relatively well connected with the global economy.

•Policy implication: Public expenditure on building associative-based social capital will have a higher impact in globally exposed sites over locally exposed one.



•Examining the role of the social context

•Does it matter where you live?

•Look at:

•Availability of social capital in various forms

•Sample frame variables

Regional variables

•Interaction effect between employment and availability of communal social capital for the use of communal supports

•(S) Among unemployed:

•Availability of communal-based social capital increases the use of communal-based supports

•(S) Among employed:

•Only a minor impact

•Where communal-based social capital is high, unemployed households are more likely to use it than employed

Implications

•Building site-level social capital has a sort of accelerator/amplification effect on the use of communal-based social support

•May be used as a strategy for improving support of unemployed – focus on the location/region as well as the individual

•For research: May be invisible in simple analyses – where independent effects only will wash out the special advantages of context

•NEXT: What about incomes?



Income Interactions

•What differences do site characteristics make on social support use by various income groups?

•Use of associative-based supports by income and level of associative-based social capital in the site.

•Question: if we build associative-based social capital (or if it becomes more important), who is likely to make most use of it?

•(S2) Low income groups (< \$20K)

•More use of associative-based social support where associative-based social capital is high

- •Suggests more availability → greater use
- •(S3) Medium income groups (\$20K-\$59K)
 - •Little difference depending on level of social capital in site
- •(S2) High income groups (\$60K+)
 - •More associative-based social capital \rightarrow less use

•Counter-intuitive from the availability hypothesis

Implications

•High levels of Associative-based social capital (volunteer groups, clubs, religious institutions)

•Biggest positive impact on low income HHs

•Is building associative-based social capital an important focus for integration and support of the poor?

•NEXT: what about the sampling frame variables?

•---- •Other HH characteristics examined:

•Single mothers: highest level of use of A-based SS in sites where A-SoKp is high.

•Not simple additive effect since A-SoKp alone is negatively related to use of A-SoKp once interaction is controlled.



Five dimensions on which we chose the field sites – systematic comparative approach

•(S2) In sites with low global exposure:

•Increasing communal-based social capital means increasing the use of communal social supports

•(S2) In sites with high global exposure:

•Increasing communal-based social capital means lowering the use of communal social supports

•Implications?

•Does this mean that family and neighbourhood support policies will have opposite effects in communities which are well connected to the global economy from those that are relatively isolated from this economy?

•Why does this occur?

•What are the processes by which it occurs?

•Needs more detailed study of these processes.

•Similar conditional effects occur with respect to all 5 of the sample frame variables:

•Global exposure and B, A social capital and support: High glob, Low BSK \rightarrow Low use of BSS; Low glob, Low ASK \rightarrow High ASS use

•Stability of the economy and M, B social capital and support: Stab, High MSK \rightarrow High MSS use; Stab, Low BSK \rightarrow Low BSS use

•Metro adjacency and M, C social capital and support: Adj, High MSK \rightarrow Low MSS use; Adj, High CSK \rightarrow High CSS use

•Institutional capacity and C social capital and support: Low Cap, Low CSK or High Cap, High CSK \rightarrow High CSS use

•Leading/Lagging status and M, C social capital and support: Lag, Low $MSK \rightarrow High MSS$ use; Lead, Low $CSK \rightarrow Low CSS$ use

NRE ² Perceptio	Perception vs. Behaviour-based Indicators of Social Cohesion									
Ý	Market Bureau Assoc. Comnl To									
Community Cohesion	.10	.11	.25	.18	.24					
Psychol. Cohesion	.09	.12	.25	.17	.24					
Attract- iveness			.14	.08	.09					
Neighbour- liness	.13	.08	.15	.20	.21					
(r) All correlations significan	t at .01 level (2-taile	d)	Source: NRE H	H survey 2001: 1991	respondents 27					

Main points

•Correlation coefficients between social cohesion as measured by perception (S) and actual behaviour (S)

•HH level

•4 aspects of social cohesion based on perception

•Social cohesion based in 4 types of relations for behaviour

•Perception and behaviour not always the same

•Most research relies on perception, but seems weakly related to behaviour

•Potential problem for policy

- •Focus on perception alone may be ineffective in outcomes
- •Focus on perception limits options
- •Perception more sensitive to identity?
- •Perception less sensitive to incidents?

•We prefer to integrate behaviour-based since it is less susceptible to impression-management and identity issues

•But does it matter for outcomes?...



Challenges of NRE-Style Research

•Finances: long term and multiple sites

- •Making commitment to site people for the long term difficult
- •Convincing funders of the value of long term difficult
- •Multiple sites are expensive especially with higher travel costs for rural
- •Multiple disciplines
- •Research, Citizen, Policy collaboration
 - •Extra time
 - •Multiple audiences and approaches
- Institutional Obstacles
 - •Academics and participation-based research
 - •Small universities and careers
- •Hierarchal analysis

NRE² BUILDING RURAL CAPACITY IN THE NEW ECONOMY Strategies • CRRF (inclusive) and NRE (inclusive) • Field site day, workshops, conferences • Junior and Senior division of labour

- Integrate students and prepare for turnover
- Integrate policy-makers in multiple ways
- Multiple forms of knowledge mobilization

Strategies

- •CRRF (inclusive) and NRE (inclusive)
- •Field site day, workshops, conferences
- •Junior and Senior division of labour
- •Integrate students and prepare for turnover
- •Integrate policy-makers in multiple ways
- •Building credibility as important as the content
- •Multiple forms of knowledge mobilization

Advantages

•Long enough to see both ups and owns

•Eg. Mackenzie story







- Administration
- Central Administration
 - •PI Primary responsibility for the overall project
 - •With Steering Committee: Intellectual direction of the project •Integration of

•Project Administrator (operationalize the objectives as formulated by the PI and Steering Committee):

- •managing office staff and selected project personnel,
- maintaining financial control of the project,
- •establish quality control procedures, and ensure that deadlines are met, and
- •facilitating communication and collaboration between the research Centres, field site teams, and project Partners
- Office Manager
 - •Assist Project Administrator
 - Day to day finances
 - •Production, printing, distribution of materials
 - •Maintain administrative documents and records
 - Organize meetings
- Liaison Officer

Maintain contact with researchers, students, project partners to facilitate integration and opportunities
 Organize workshops

- •National NRE spring workshop
- •Field site workshop at National conference (fall)
- •Prepare documents for rural people, partners, the general public, and the press (with
- Communications Officer)
- Support Knowledge Mobilization activities
- •Provide logistical support for researcher, student, and partner exchanges and opportunities
- •Communications Officer and Controller
 - •Develop and implement a communications strategy (with Liaison Officer)
 - ·Maintain and develop the web site
 - Produce materials for researchers, policy-makers, partners regarding our findings and accomplishments
 - •Maintain archives for materials, documents, research notes, and data, ensuring easy and controlled access (ensuring appropriate confidentiality standards)
 - •Establish and maintain quality control on data and information
- •Reflects an organization adapted to:
 - •Our previous experience with the traditional Research Manager structure
 - •The dispersion and institutional relations of our team
 - •The realities of student demands
 - •The particular characteristics of the people and experiences at our disposal



NRE² BUILDING RURAL CAPACITY IN THE NEW ECONOMY Building rural student capacity Challenges Smaller pool of students Long process of training and mentoring High demand for our students Strategies Build cross-institution opportunities Build student support network Maintain 'diaspora' Building rural student capacity Challenges •Smaller pool of students Smaller regional institutions ·'Rural' not a hot topic ·Long process of training and mentoring •Multiple skills required (survey, field work, content analysis, library, documentary analysis, historical analysis) Collaborative activities (multiple partners, including field sites) •Can interfere with classes (e.g. field trips, conferences, workshops) •Few opportunities in 'rural' Employment •High demand for our students •Very well trained and experienced (skills, collaborative research, networked internationally) Strategies Build cross-institution opportunities Share students Introduce and network •Build student support network •Web site Job opportunities •E.g. Deatra Walsh from Concordia to Brandon and now Memorial •Keith Story from UNBC to Memorial ·Maintain 'diaspora' •NRE 'alumni' projects Maintain contacts ·Speaking and meeting opportunities Mentoring ·Comments on underspending •Project formally started in October, money arrived in January •Difficult to recruit students in October - therefore delay in moving ahead •Our approach to nurturing students takes a long time, but is very effective •Builds high level of sensitivity to rural, the implications of rural in other contexts, and the commitment to maintain this sensitivity in those (often non-rural) contexts Strategies for spending ·'Underspending' an artifact of accounting periods to some extent Post-doc if opportunity emerges ·Bursary program for rural-related activities



BUILDING RURAL CAPACITY IN THE NEW ECONOMY

Some key findings

- Publishable or published
- Relevant for policy-makers
- Relevant for rural communities
- Offered for replication and evaluation
- Provide a basis for new and better questions


NRE ² BUILDING RURAL CAPACITY IN THE NEW ECONOMY	
Cross-Cutting Projects	
Capacity Analysis	
Multiple capacities, Multiple options	
 Context matters 	
• The Informal Economy	
Growing in the new economy	
 Integrated with the formal economy 	
• The Social Economy	
Under reorganization	
Under-recognized in rural areas	
Rural-Urban Relations	
Rural at risk	
 Many common interests, Strategic options 	
- Many common interests, strategic options 37	
Cross-Cutting Projects	
•Capacity Analysis	
•Multiple capacities, Multiple options	
•Context matters	
•How can we build rural capacity?	
•Explored through all themes	
•The Informal Economy	
•Growing in the new economy	
 Integrated with the formal economy 	
•How does the informal economy function in the New Economy?	
•How are the informal and formal economies related?	
 Environment (Informal economy always a part of resource utilization – subsistence paper [life over necessity change]) 	-
•Governance (Important contribution through skills development, networks, and social capital))
•Communications (New Technologies and the informal economy)	
•Services (Innovations)	
•The Social Economy •Under reorganization	
•Under-recognized in rural areas	
•What innovations and opportunities are created through the social economy?	
•Environment (Innovations in resource management – e.g. community-based forestry)	
•Governance (Innovations in governance organization – especially Quebec)	
 Communications (Within and across the social economy – innovations and the impact of new technologies) 	V
 Services (Innovations in service delivery) 	
•Rural-Urban Relations	
•Rural at risk	
•Many common interests, Strategic options	
•In what ways are rural and urban interests shared?	
•What opportunities does this create for building rural capacity or revitalizing rural Canada?	
 Environment (Water, pollution, climate change, food quality) Governance (New forms of relating, new distributions of assets, new institutional organization 	ne
innovations in local power and control)	13,
•Communications (How are common interests developed, communicated – e.g Japanese and	I OUR)
 Services (Innovations in service provision – both ways) 	

NRE ² BUILDING RURAL CAPACITY IN THE N	EW ECONOMY
The Rural Canada Databa	se
 Completed: Census (CSD) databases Site profiles (1998, 2001, 2003) Rural Editors' survey (1999) Capacity interviews (1998, 2001, continuing) Household survey (2001) Municipal finances (2003) Activities Ongoing and Planned: Innovative Services Environmental Values GIS and key indicators (with Rural Secretariat) 	
 Integrate health data Integrate Justice data Update on Rural Canada Profile 	38

The Rural Canada Database

•Completed:

- •Census (CSD) databases
- •Site profiles (1998, 2001, 2003)
- •Capacity interviews (1998, 2001, ongoing)
- •Household survey (2001)
- •Municipal finances (2003)

•Activities Planned:

- •Theme team support
- Integrate health data
- Integrate Justice data
- •Update on Rural Canada Profile











Themes an

BUILDING RURAL CAPACITY IN THE NEW ECONOMY

Themes and Steering Committee

- Theme teams
 - Environment
 - Governance
 - Communications
 - Services
- Steering Committee
 - 6 Members
 - Bi-weekly contact
 - 2+ meetings/yr





•Main points:

•Provide you with an idea of how these levels of social capital distribute among our field sites

•Graph represents each field site:

•Heights represent the total social capital

•Colours represent the types of relations at the basis of the social capital

•Significant variation - in sites and within types of social capital by sites

•i.e. each site has its relative strengths and weaknesses with respect to social capital

•Potential for useful information that can inform policy and local action

•Recognizing the variation in the types of relations: allows us to see ways in which we can build on the strengths of particular communities to enhance the types of relations in which they are weak.

•To do this we need to understand:

•How do they relate to each other?

•Do they reinforce or inhibit each other?

•Under what conditions?

•_____

•NOTE: Indexes standardized to national range (z-scores + 3)

•Average = 3

•19 field sites



•HH Incomes regressed on 4 types of social capital use, education, HH size

Values of B coefficients from regression

•Larger the coefficient, the more the impact on the HH incomes

 $\bullet E.g.-HHs$ using high levels of market-based social cohesion increase their HH incomes by about \$7,000

•The different types of social capital can have very specific benefits for rural communities

•This data is a demonstration of the way in which social capital can contribute to outcomes at the household level

 I have selected incomes since it is related to so many other key aspects of household livelihood and quality of life

•[We have measured social capital in 2 ways

Its availability

Its use

Not highly associated]

•In this case I have selected the USE of social capital for demonstrating its impacts

Use of social capital

•Measured by whether and how often household members turn to market, bureaucratic, associative, communal types of relations in their daily activities and when they are faced with major changes

·I have included education and HH size in the regression equation

•Education: human capital (example of one of the more traditional measures in the economists' toolkit – plenty of research shows its importance)

•HH Size: control for another of the contributors to income – the number of people in the HH. This gives us a better representation of the role of social capital alone

Results

•Market-related social capital dominant impact - as expected for incomes

•Bureaucratic and communal show a negative relationship

•Bureaucratic: Most likely a reflection of social safety net in Canada (single parents, old age pensions, welfare) – raises the issue of direction of influence here: low incomes may mean people seek out bureaucratic supports

•Communal: Similar possibilities – this time through family and friends

•[Suggests the value of our work on the informal economy

 Associative: positive – consistent with Putnam's work – that focuses primarily on associative measures for social capital

Implications

·Social capital makes an important contribution to income - over and above human capital

•Not just associative social capital that have impacts on income

Policies directed to Associative capacity are likely to increase incomes as well

·Opens up new opportunities for building capacity

•Nature of the social relations and their impacts are different

NRE ² BUILDING RURAL CAPACITY IN THE NEW ECONOMY							
Census Proxies for Social Capital							
	Total	Market	Bureau.	Assoc.	Comm.		
LF Particip.	.45*	.74*					
Median HH Income	.66*	.81**		.52*			
% Gov't Transfers		73**					
% English MT	.58**		.70**	.55*	.60*		
IQV Visible Minorities	.50*		.58**	.67**	Deturn		
(r) (N=19) * p<.05; ** p<.01 Average social capital by site (Source: NRE HH Survey 2001; Statistics Canada, Census 2001)							



- •Average of USE of SoKp by census proxies
- •R2(Adjusted)=.56
- •St Err = .52
- •Durbin-Watson=1.36
- •Constant = 1.33
- •IQVVMin: B=4.79, Beta=.59
- •% Engl MT: B=.006, Beta=.40

R2 (Adj)	.934	N=19
St ERR R2	.173	
Durbin-Watson	2.215	
Constant	.814	
	В	Beta
West or North (dummy)	1.244	.885
% Retail Trade	.0533	.538
IQV Visible minority	3.943	.488

NRE ² BUILDING RURAL CAPACITY IN THE NEW ECONOMY							
Use of Social Capital by NRE Sample Frame Dimensions							
Global Stable Adjac. Hi Cap. Leading							
Market	.18**	12**			.18**		
Bureau.							
Assoc.	.05*	06**	06**		.17**		
Comm.	.05*	05*		11**			
Total	.10**	10**	05*	05*	.16**		
 (r) (N=1995 Use is measured 	Return 49						

NRE ² BUILDING RURAL CAPACITY IN THE NEW ECONOMY									
Context Important for Transforming Assets into Outcomes (e.g. Income)									
	Total	Local	Global	Stable	Fluct.	N.Adj	Metro Adj.	LoCap.	HiCap.
R ²	.37	.42	.35	.29	.43	.41	.31	.43	.35
Market	1	1	1	1	1	1	1	1	1
Educ	2	2	2	2	2	2	2	2	2
HH Size	3	3	4	4	3	4	3	5	3
Bureau.	4	4	6	3	_5	6	4	6	4
Comm.	5	5	_5 (4)	3		4	
Assoc.	6(3	5	6	5		3	
Regression of HH Income on Social Capital, etc. under NRE Sample Frame conditions Ranks based on standardized coefficients Source: NRE HH Survey 2001 (1995 HHs) Return USE of social capital so									

•The context is important for the relationship between assets and outcomes

•We ran multiple regressions using the 4 types of social capital, education of the respondent, and household size for various conditions of the field sites – based on the NRE sample frame dimensions

•Results:

- •Column = regression equation organized by conditions
- •1st column: total cases
 - Rank order
- •Variation in the relative explanatory power of the various conditions (cf. R²)
- •USE of Market Social Capital and education consistently important
 - •This is what we would expect since the ability to operate in markets is important for incomes
- Most shifts are in other types of social capital
- •(S) USE of Associative social capital

•Important for income in Globally connected sites, Unimportant in Local Economies

•(S) USE of Communal social capital

•Important for income in Fluctuating economies, not in Stable economies

•(S) USE of Associative and Communal social capital

•Important for income in sites that are Not Adjacent to Metro areas, Unimportant for income in Adjacent sites

•Important for income in Low Institutional Capacity sites; Unimportant in Hi Institutional capacity sites.

- Implications
 - •General policies will have different effects in various places

•Ability to function in different types of relations is important for different contexts

•Strategies for capacity building should be different in different places

•E.g. building associative capacity in global, stable, not adjacent, low institutional capacity sites will have greater impact on income that in other types of sites.

•We have the ability to do this for other outcomes:

Employment

- Government transfers
- Social cohesion



•What are the most appropriate levels of analysis for evaluating collective social capital? This is closely related to the other question regarding levels:

•What are the limits of aggregation of individual social capital for estimating collective social capital?

•Depends on the purpose of analysis

•Social capital can be found at multiple levels: small groups, communities, regions, nations

•The purpose of the analysis should drive the selection of levels

•For example, our objective is Rural Revitalization:

•If too small (e.g. household – insensitive to the aggregation effects of community or regional groups)

•If too large (e.g. province – insensitive to the local dynamics and options for choice of municipalities or regions)

•Strategy:

•Examine multiple levels for various purposes (households, sites, regions, provinces, nation for rural revitalization)

•Examine social capital dynamics within and across levels

•We are doing this - see next slide



In what ways are the various types of social capital substitutable or complimentary?Within levels:

Site level (AVAILABILITY)

•Sites that have high levels of Market-based social capital are also likely to have high levels of Bureaucratic and Associative social capital (less Communal based)

•All correlations are positive: any type of social capital can be used to build capacity

•HH level (USE)

•Households that use Bureaucratic-based social capital are also likely to use Associative and Communal-based social capital as well.

·Lower correlations between Market and Bureaucratic-based social capital

•All correlations are positive: also good news for building capacity

Across levels:

•Available social capital (at the site level) is not always used (by HHs)

The type of social capital matters

•e.g. The availability of Market-based social capital has stronger relationships with the use of Bureaucratic and Associative-based social capital than with the use of Market-based social capital (and it has a negative relationship with Communalbased social capital)

•Our search for proxies for social capital using census data has met with moderate success. It matters what type of social capital is being examined, however. It also matters whether one is aggregating up from USE or distributing down from AVAILABILITY

Policy implications:

•To build capacity in Market-based relations – better to support Associative over Bureaucratic-based social capital (good news for the Social Economy?)

• Indirect or multiple strategies for building social capital may be more effective (since most policies have direct application at site levels).

Research implications:

•Need data collected and appropriate for multiple levels – including with respect to social capital, other assets, and outcomes

•Add this requirement to the previous one: need data sensitive to various types of social capital

•Also true for exploration of census proxies for types of social capital (appropriate proxies vary)



Can communities be analyzed as "networks of networks"?

•Presume – this raises the issue of the definition of community and its relationship to social capital

•Prefer to sidestep the issue of the definition and move to what we are finding in our analysis regarding:

•How people use their social capital networks

•Its relationship to how they understand their 'community' (issues of social cohesion)

•People use their networks in complex ways

•e.g. dealing with health issues: complex integration of communal, associative, and bureaucratic (communal necessary for access to bureaucratic)

•Family serves as broker, emotional support, transport service, and labour for all the demands associated with dealing with health services

•Sometimes use of social capital is related to 'community' and sometimes not

•Reflected in our work on social cohesion

•Low correlation between social cohesion as perceived and use of local social capital

•We followed similar approach to social cohesion as we did with social capital: 4 types of relation but limited to within 30 minutes of the site

•Perceived measured by judgments regarding their communities

•Also have maps of their 'community' – overlays (not yet analyzed from this point of view)

•Social processes related to local support and identity are likely to be different

•Policy:

•Strategies for getting things done (resilience) are only weakly related to strategies for building identity

•Multiple strategies required.



Does context have specific effects on production and use of social capital?

•Yes: we have conducted considerable analysis of this

•Research designed to examine 4 major contextual effects on the field sites

- Connection to global economy
- Stability of local economy
- Proximity to metropolitan centres
- ·Proximity to institutional capacity
- •Leading or lagging economic status

•They show a relationship to most types of social capital use (only with Fluctuating=high Market availability at site level)

- •Global and Fluctuating: more Total, M, A, and C
- •Non-Metro adjacent: More Total, A
- •Low Capacity: More Total, C
- •Leading: More Total, M, A

•They significantly condition the relationship between social capital and outcomes

•Market-based social capital makes greatest contribution to HH incomes

•But: Market-based social capital negatively related to population change

•But: Context matters:

•Market-based social capital is important for these outcomes only in globally-connected, not-adjacent, or high-capacity sites



Levels of social support by 4 types and Origin

•Social support is only one component of social inclusion and exclusion

- •Use of social support reflects:
 - •Personal preferences and abilities
 - •Relative levels of access to supports
 - •Constraints imposed by:
 - Structures
 - Prejudice
 - •Norms and entitlements
- •(S) Bonding = within 30 minutes of site
- •(S) Linking = beyond 30 minutes of site
- •Actual frequencies of use
 - •Communal the most often used
 - •Bureaucratic next
 - •Communal and Bureaucratic also the most linking (note importance of weak ties)



We argue that some of the variation in use is due to the compatibilities and inconsistencies between the various types of social relations.

•(S4) See this in the combinations of use

•Bureaucratic (State) mandate to provide social support for those who are challenged by age, health, education, welfare, etc.

•Basic mistrust between market and associative

•Associative requires shared interest

•Market requires personal focus and gain

•Unstable alignment (cf. business club rules re. discussing specific business decisions and strategies)



The nature of the change also matters

•Social Support by the 4 types and the nature of the change in the household.

•Organization of institutions of social support condition the types of social support used

•E.g. medicare in Canada - high levels of bureaucratic relations for health

•(S4) Financial changes:

•Communal most often used, then bureaucratic, then market

- •Communal most often remains a theme
- •(S4) Health:

•Bureaucratic gains in relative importance (note Canadian medicare system)

Market least important

•(S4) Living Arrangements (moving home, relatives moved in or out, renovations)

Associative relations become least important

Market increases (legal involvement?)

•(S4) Family arrangements (marriage, divorce, separation, death, birth, etc.)

Similar to 'Living Arrangements'

•General:

•Key role of communal remains overall

Bureaucratic second

•Associative and Market vary with the nature of the change

Lessons for access

•Informal (communal) must be considered in combination with others

•Eg. access to medical services, banking services, etc. rely on communal brokers



How do people evaluate the different types of social supports?

•Assume: less helpful reflects exclusion processes – through:

- lack of access to better alternatives
- •exclusion from entitlements
- prejudice

•Asked them what were the major changes that had occurred in their households over the last year

- •How did they deal with/respond to these changes?
- •To who did they turn?
- •Were the supports helpful or very helpful?

•(S4) Communal, associative, bureaucratic, market helpful in that order.



Helpfulness also varies by the type of change and support

- •Evaluation of the type of supports used.
- •% who said that the support strategy was Helpful or Very Helpful
- •(S) Finances:

•Communal was most helpful - consistent with it being used the most

•Associative was also very helpful - but note it was not often used

Is this a reflection of the availability of associative-based financial supports?Market-based were the least helpful

•(S) Health:

•Similar pattern as for finances – although remember that bureaucratic was extensively used

•(S) Living Arrangements:

•Market-based extremely successful, yet not often used

•What types of market-based supports are used? (legal, moving companies, construction?)

•Only bureaucratic-based seem particularly problematic

•(S) Family Relations:

•Similar pattern as for Relations – although market used less

•Implications:

•Use and helpfulness not always correlated

•A reflection of availability of the services? (not an open market – not easy or free choice of social supports?)

•Research questions:

•Who are the people who are using sources of support that they don't find useful? Why?

•Why are these sources not helpful?

•Conceptual questions:

•If they are not helpful – does this mean they are exclusionary?

•NEXT: consider the implications for some of the types of people and groups who have traditionally faced exclusion processes



•Employment in HHs

•Is there at least 1 person employed in the HH?

Unemployed

•(S) Less use of Market

•(S) More use of Bureaucratic

•(S) More use of Associative

•(S) More use of Communal

•All statistically significant

•Similar questions emerge regarding the processes as were raised by the results from income levels

•In what ways are processes of access to each type different?

•What types of households are represented among the employed and unemployed?

•What does this imply about policies of support?

•Both employed and non-employed rely on Communal and Bureaucratic supports over Associative and Market?

•NEXT: How are these relations affected by the context in which people live?



Our research has been stimulated and inspired by the transformation of the Canadian economy

•Has meant major changes in the conditions not just for rural, but for all of Canada

•Understanding the nature of these changes is critical to the vitalization and revitalization of rural Canada

•How best position (rural) Canada for these new conditions?