

- •Acknowledgements:
- •Rural Secretariat of Agriculture and Agri-Food Canada
- •The New Rural Economy Project of CRRF
- •The Social Science and Humanities Research Council of Canada
- •Statistics Canada

Materials:

- •X Strategic Observations for Rural Community Decisions
- •ppt slides
- •Round Table comments sheets
- •Web resources sheet
  - Information

•CED

- •Tools on Web:
  - •Population pyramid (Excel)
  - •Other graph production
  - •Web resources sheet

# NRE<sup>2</sup> BUILDING RURAL CAPACITY IN THE NEW ECONOMY (OUR) Objectives Identify key rural issues Identify examples of community decisions Getting the information Identify appropriate information Find this information Analyze the information Develop knowledge for local strategies

## Objectives

•To identify examples of some key features of the new rural economy

•To brainstorm examples of community decisions that arise from these features

•To emphasize that information has value WHEN it is applied to a decision

•To introduce participants to available data and their uses for local development decisions and local action

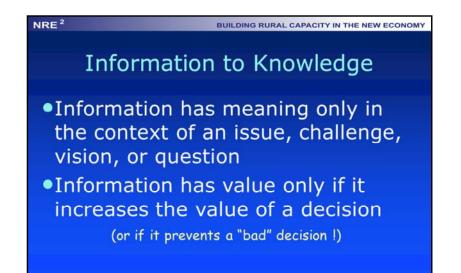
•To teach basic skills when using the data for local objectives. This includes:

•identifying appropriate information for specific issues,

•finding this information from various sources,

•analyzing the information, and

•using it to develop local strategies



Information alone is not knowledge

•Requires a context in which to interpret it. May be:

•An issue or perspective (e.g. the changing economy)

•A challenge, change, or problem that needs to be addresses (e.g. youth out-migration, global warming)

•A vision (e.g. the healthy community, transforming our community to a green community)

•A question (e.g. Why are our youth leaving? How can we better position our community for the new economy? How can we increase employment levels in our community?)

•Becomes useful or valuable if it helps us make better decisions

•Initiating better decisions (e.g. should we spend our money on a new arena, youth training centre, interpretive trail, or health centre?)

Avoiding bad choices



•Given the short time available for this workshop, we have identified 3 big questions / issues as examples of how information can be used to enhance community decisions

•In order to identify appropriate information and conduct analysis, we need an issue, context, or question to guide our choices

•Strategy: Ask a question (hand out sheet with key changes affecting rural Canada)

•In the interests of time, we have selected a few key issues to focus on

•Watch the process by which we all deal with them

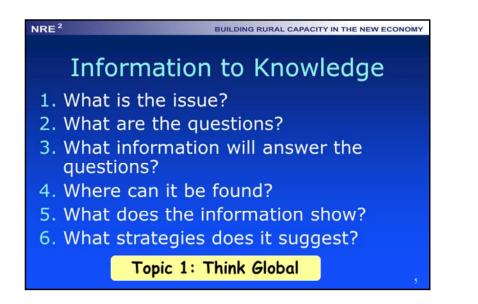
•Can be applied to other issues

•Key issues and questions arising:

•Think Global: Local communities are no longer isolated from the global economy

•The power of social networks: Local social networks and institutions provide key assets for local economic ans social development

•Demographic change: The demographic composition of local communities is changing – and with it the structures of opportunities



Step 1: Identify the Context

•What is the issue?

•What are the questions?

•What information will answer the questions?

•What does the information show?

•What strategies does it suggest?

•Roundtable:

•Think Global: Local communities are no longer isolated from the global economy

•What are the issues?

•What are the questions?

•What information will answer the questions?

•Where can you get this information?



BUILDING RURAL CAPACITY IN THE NEW ECONOMY

Think Global: Issues

- Primary industries shedding labour
- Manufacturing or tradable services
- Knowledge-intensive growing
- Transaction costs falling
- •Youth leave, families return
- •Concentration increased
- •Immigration continues

What are the issues? (cf. 10 observations handout)

- •Primary industries shedding labour
- •Manufacturing or tradable services are competitive
- Knowledge-intensive growing
- Transaction costs falling
- •Youth leaving families return
- Concentration increased
- Immigration continues

NRE<sup>2</sup>

BUILDING RURAL CAPACITY IN THE NEW ECONOMY

# Think Global: Questions

•What are local assets?

- •How is our community connected?
- •How will it be connected?
- •What opportunities are created?
- •What shall we deal with first?

•What is the issue?

- •Think Global: Local communities are no longer isolated from the global economy
- •What are the questions?
  - •What are local assets?
  - •How is our community currently connected to the global economy?
  - •How is it likely to be connected in the future?
  - •What opportunities does this create for:
    - •Economic development?
    - Social development?
  - •Which things should we deal with first?



Think Global: What information will answer the questions?	
•Local Assets	movers
•Economic	immigrants
•Human	-
•Social •Natural	educ
•Trade	courses
<ul> <li>Sectors and local employment: trade exposure index (e.g. NRE sites)</li> </ul>	
Statistics Canada	cont.ed
•CANSIM	commuting
•Business inventory: esp. trade, communication, clientelle	commung
•Travel	public trans
•Local population: •Survey	priv trapa
•Commuting	priv.trans
•Vacations (e.g. Japanese and local presentations)	library
•Local bulletins (story-telling: make it fun)	2
•In-migrants:	bus.ownership
•Welcome wagons, special events (e.g. Cap-St-Ignace)	employment
•Commuting: •Statistics Canada	
•Visitors:	customer base
•License plate surveys	trade
•Visitor's book (local and web)	แลนษ
•Diaspora:	services-location
•Community newsletter	
•Web newsletter	services-use
•Reunion and •Communication	recreation-use
•Communication •Community survey (e.g. NRE survey)	
•Community newsletter	travel-work
•Conference activity (e.g. Cap a l'Aigle)	travel-recreation
•Global trends	
<ul> <li>Internet (local school projects?)</li> </ul>	travel-education
•Library	worker-skills
•Trade magazines	WUIKEI-SKIIIS
•Business experience •Research institutes – University alliances	grants-fm
•Conferences	where?



BUILDING RURAL CAPACITY IN THE NEW ECONOMY

# Think Global: Sources

- Statistics Canada's "Community Profiles"
- Local development agency community profiles
- Chambers of Commerce
- High school reunion committees
- Number and characteristics of families welcomed by the "Welcome Wagon" last month

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Learning Resources	Monday, August 30, 2004 Released at 8:30 a.m. Eastern		icators 31,825,416	
Information for Survey Participants	Canada's Balance of International Payments, second guarter 2004	(April 2004) Consumer Price Index Chilly 2004)	2.3%	
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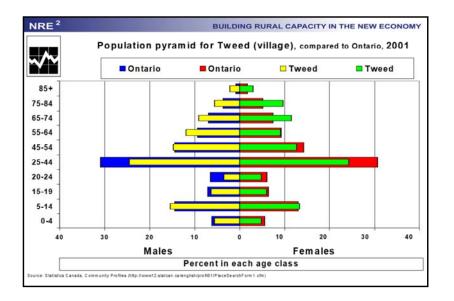
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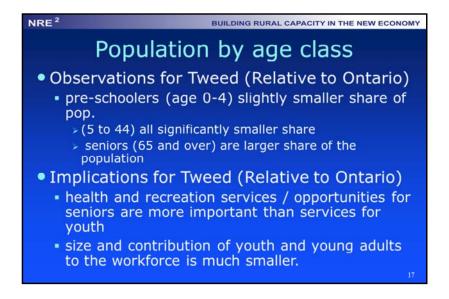
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## n10/31/2021





Demographics: Analysis

#### Population by age class

#### Observations for Tweed

•Relative to Ontario as a whole, the situation in Tweed shows:

•pre-schoolers (age 0-4) are a slightly smaller share of the total population
•school kids (5-14), teenagers (15-19), young adults (20-24) and young parents (25-44) are all a significantly smaller share of the total population

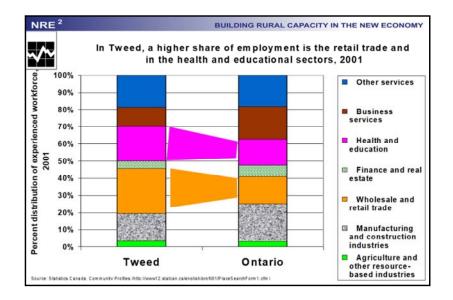
•seniors (65 and over) are a larger share of the population

#### Implications for Tweed

•Relative to Ontario as a whole,

 health and recreation services / opportunities for seniors are more important than services for youth

•the size and contribution of youth and young adults to the workforce is much smaller.





•Demographics: Analysis

#### Workforce by industrial sector

#### Observations for Tweed

• Relative to Ontario as a whole, the situation in Tweed shows:

- a lower share of workers are employed in manufacturing (an exportable sector)
- a lower share of workers are employed in business services (a potential exportable sector)

• a higher share of workers are employed in retail services. Tweed appears as a service centre because of the relatively higher share of employment in retail services. Also, some retail sales would be to tourists from outside the region, and thus contributes as an exportable sector.

• a higher share of workers are employed in health and education, which means that the Village of Tweed is serving residents who commute to Tweed for schooling and health services

#### Implications for Tweed

• Relative to Ontario as a whole,

- · The exportable sectors of manufacturing and business services are relatively small
- Tweed's employment in retail sales, health and education depends upon demographic strength in neighbouring communities



•Source: IWG Interviews with key businesses



# Think Global: Strategies

ILDING RURAL CAPACITY IN THE NEW ECONOM

- Use multiple sources
- Use imagination
- Make comparisons
- Look for changes
- Gather intelligence

Think Global:

NRE

•What does the information show?

•What strategies does it suggest? [Open discussion re. strategic implications of this information.]

•NRE: Use community examples to illustrate:

-Use multiple sources of information – what  $% T_{\rm are}$  are our current assets and conditions? (e.g. Tweed capacity profile)

•Suggest assets that are not always visible

•Use imagination re. assets

•e.g. Ste-Paule

•eel farm from thermal heat in Springhill

bowling pins from plywood cores

•St-Clement: Centre for Challenged Children

•Lot 16 – ideal place for amateur astronomers

•The value of comparison (global connectedness index - employment) [spreadsheet to fill in for specific communities]

Identifies what is unique and what is shared

•e.g. Tweed higher in health and education than Ontario in general (competitive advantage?)

Look for changes in the data (type of change)

•Declines or increases signal changes in underlying conditions

•e.g. Cap-St-Ignace: fewer child-based activities because smaller families

•Set up systems for gathering intelligence of all types

•e.g. Awano and use of diaspora

•e.g. Doaktown and use of community bulletins/guest book

•e.g. Cap a l'Aigle and use of lilac network

•\_\_\_\_\_

•Profile use: businesses and trade comparisons

•Strategies: identify strategic local businesses

•Strategies: identify opportunities (Ste-Paule and Matane – re. schools, truck boxes from Sask farms, Ste-Francoise searches for international opportunities for cedar – shingles)

•Commuting changes over time (Statistics Canada)

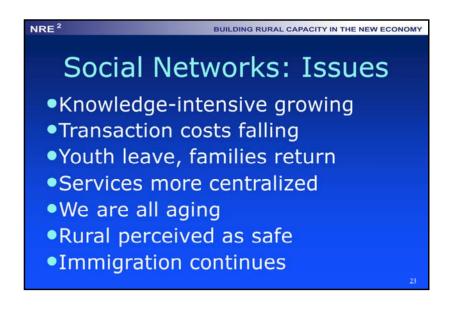
•Strategies: local services to support commuters – both ways (e.g. day care, groceries, pet care, recreation, broadband plus infrastructure)

•Strategies: look for cycles – economic stability index

•Communication inventory (NRE)

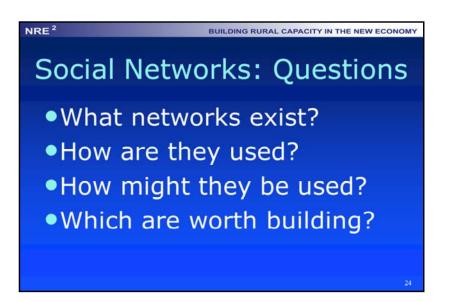
•Strategies: build information re. market opportunities through diaspora (Awano)

•Strategies: community newsletters - worldwide



Social Networks: Issues [Present after 2<sup>nd</sup> Roundtable Discussion]

- Knowledge-intensive growing
- Transaction costs falling
- •Youth leaving, families return
- •Services more centralized
- •We are all aging
- •Rural perceived as safe
- Immigration continues



Social Networks: Questions [Present after 2<sup>nd</sup> Roundtable Discussion]

•What networks exist in our community?

- Business
- Public sector
- •Volunteer
- •Family and friendship

•How are they used for local revitalization?

•Bonding (local)

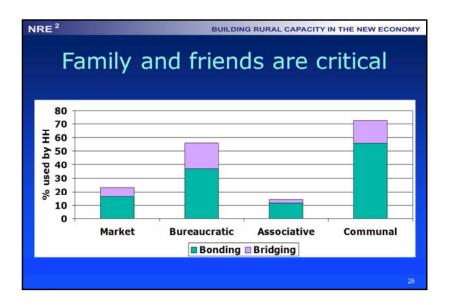
•Bridging (local to regional, provincial, national, international)

•Linking (across traditionally distinct groups: ethnic, religious, gender, age, etc.)

•How might they be used?

•What networks should we consider building?





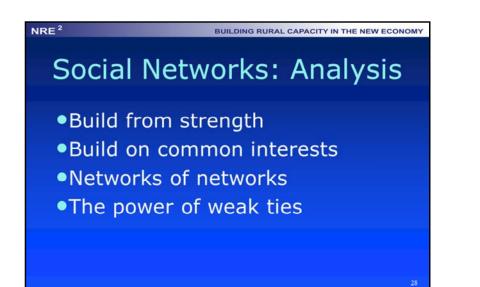
Levels of social support by 4 types and Origin

•Social support is only one component of social inclusion and exclusion

- •Use of social support reflects:
  - •Personal preferences and abilities
  - •Relative levels of access to supports
  - •Constraints imposed by:
    - •Structures
    - Prejudice
    - •Norms and entitlements
- •(S) Bonding = within 30 minutes of site
- •(S) Bridging = beyond 30 minutes of site
- Actual frequencies of use
  - •Communal the most often used
  - Bureaucratic next
  - •Communal and Bureaucratic also the most linking (note importance of weak ties)

BUILDING RURAL CAPACITY IN THE NEW ECONO Services: Tweed					
Services	NRE Sit	tes (%)	Tweed		
	Canada	Ontario	In Site	< 30 min	
Doctors	36	0		*	
Nurses	36	25		*	
Dentists	27	25	*		
Optometrists	18	0		*	
VON	14	0		*	
Social Workers	23	25	*		
Public Health Nurse	32	0		*	
Speech Therapist	32	0		*	

•Gathered from the 2003 Profiles inventory



Social Networks:

•What does the information show?

•What strategies does it suggest?

•NRE:

- •Build from strength to strength (Cap a l'Aigle: associative to market)
- •Build on current interests (Miramichi watershed committee)
- •Networks of networks expand exponentially (cf. Internet)
  - •Strategies: form networks across networks

•People use networks in concert (e.g. communal and bureaucratic) (School used for Wellness centre – Springhill)

Strategies:

•build networks in tandem

•Build networks across types

•Build from strength

•The power of weak ties (information, confidence-building, opportunities)

•Strategies: don't overlook opportunities with indirect connections (Carden: purchase environmentally sensitive land through inventory of birds and plants plus links with external environmental groups)

•Social networks contribute to economic outputs

Strategies:

•Build from strength

•Build transferable options (Ste-Francoise pig farm)

NRE <sup>2</sup>	BUILDING RURAL CAPACITY IN THE NEW ECONOMY
	Resources
• <u>www.ruraln</u>	<u>ovascotia.ca</u>
	e Box: links to Identifying Problems,
and the second	areness, Data sources, Using
Research,	Other Toolboxes
www.statca	In.ca -> "Community Profiles"
www.brand	onu.ca/organizations/RDI
• <u>http://www</u>	<u>.mta.ca/rstp/pubmain.html</u>
• www.north	western.edu/ipr/abcd.html

## n10/31/2021



