

WSSR WORKSHOPS ON SOCIAL SCIENCE RESEARCH

Leadership in Health

Dr. David Jones

Former Chief Public Health Officer of Canada

June 5, 2018

9:00am – 4:30pm

In his workshop, through a mix of small group exercises and general discussion, Dr. Jones will explore the nature of leadership, styles of leadership and the ways in which context might demand different forms of leadership.

Based on his own experience, including his position as Chief Public Health Officer of Canada, Jones will discuss how important it is to better understand the way we see and understand the world, in order to properly assess all aspects of pressing and important problems with wide-reaching impacts (such as managing responses to a pandemic). Drawing on lessons learned, Jones will dissect the pandemic by digging deep into the many important considerations and strategies for maximizing positive outcomes, including risk communications and management, building partnerships, and impacting policy decisions.

Outline

The nature of Leadership:

- What do we mean by leadership?
- What characteristics do we look for in a leader?

Styles of Leadership

- Is there a leader for all situations?
- Will we know one when we see one?

Is the Health Sector unique?

- Does it matter what sector (eg: health vs mining, gov't, vs academic, vs private sector)?

Ways of Knowing

- How do we understand our world and what makes sense?
- Stroke, recovery and the brain-lessons for leadership

Dissecting a Pandemic

- Risk communications and management
- Partnerships and relationships
- Advocacy and influencing policy

Required Readings

West, M., Armit, K., Loewenthal, L., Eckert, R., West, T. and Lee, A. (2015) *Leadership and Leadership Development in Healthcare: The Evidence Base*. London, Faculty of Medical Leadership and Management
https://www.kingsfund.org.uk/sites/default/files/field/field_publication_file/leadership-leadership-development-health-care-feb-2015.pdf

Arroliga, Alejandro C. et al. (2014) "Leadership in Health Care for the 21st Century: Challenges and Opportunities", *The American Journal of Medicine*, Vol. 127, Issue 3, 246-249
[https://www.amjmed.com/article/S0002-9343\(13\)00971-6/fulltext](https://www.amjmed.com/article/S0002-9343(13)00971-6/fulltext)



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Saul, Jessie E. Best, Allan. Noel Kevin. (2014) *Implementing Leadership in Healthcare: Guiding Principles and a New Mindset*, January, Longwoods.com Essays. <http://www.longwoods.com/content/23641/print>

Please also review this case study:

[http://www.ianphi.org/_includes/documents/CS_Public Health Agency of Canada.pdf](http://www.ianphi.org/_includes/documents/CS_Public%20Health%20Agency%20of%20Canada.pdf)

*If you are registered for non-credit and are unable to locate the readings, please contact us at wssr@concordia.ca

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