Policy Implementation from the ‘Centre’:
What’s involved?

Rachel Curran
Former Director of Policy to Prime Minister Stephen Harper
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9:00am – 4:30pm

Summary
Ever wondered what happens around the policy table in the Prime Minister’s office? Ever think about what is necessary in order to translate a policy agenda into changes on the ground? Ever consider whether or not an elected government has been given a clear mandate and, if so, is it possible to translate all campaign promises into real-life policy change after the election?

In her workshop, Rachel Curran, former Director of Policy to Prime Minister Stephen Harper, will take participants through the ins and outs of decision-making and the exercise of political power at the center of our federal government. She will explore the various facets of the PMO, who is on the team, how decisions are made, and the dynamics between the Prime Minister’s Office and the public service.

Considering these dynamics and the political reality that the PMO faces every day, she will provide insight into what is and is not possible when it comes to translating campaign promises into policy. She will discuss whether there is such a thing as a clear mandate and whether one is even necessary. Drawing on personal experience, Ms. Curran will take participants through some of the major decisions that have been made around domestic and international policy crises, how policy decisions were implemented, and the degree to which the outputs measured up to big election promises. Working with participants, Ms. Curran will finish off the day by addressing (using a specific proposal for change chosen by the group) how to make sure the public agenda in the next Federal Election translates into real policy by those elected to the PMO.

If you are interested in helping shape the policy agenda for future generations, take this workshop to found out first-hand how it works on the inside!
Outline

I. How Decisions are Made: the Executive Branch in a Nutshell
   a. The team
   b. The decision-making structure
   c. The relationship with the public service

II. The Prime Minister’s Office
   a. The team
   b. The decision-making structure
   c. The relationship with the public service

III. Setting the Policy Agenda – where do mandates come from?
   a. What gets on and how – where are campaign promises?
   b. Are mandates given? Are they necessary? Do they count?
   c. Challenges

IV. Implementing policy from the ‘centre’
   a. Dealing with crises at home and abroad
   b. Shaping the message and measuring success

V. Growing the policy-making voice of future generations

Required Readings*

http://reserves.concordia.ca/ares/ares.dll/plink?14EF00C0


http://policyoptions.irpp.org/magazines/september-2016/parliament-returns-policy-work-ramps-up/

http://reserves.concordia.ca/ares/ares.dll/plink?14EF2BEB


Additional Resources

   Chapter 4: “Cabinet Making: Choosing the Team”
   Chapter 6: “How Cabinet Works”


https://www.brookings.edu/blog/fixgov/2018/01/26/can-states-deliver-on-climate-promises/


https://lop.parl.ca/content/lop/researchpublications/prb0901-e.htm

*If you are registered for non-credit and are unable to locate the readings, please contact us at wssr@concordia.ca