

**MINUTES OF THE OPEN SESSION**  
**OF THE MEETING OF SENATE**

Held on Friday, January 15, 2016, at 2 p.m.  
in the Norman D. Hébert, LLD Meeting Room  
(Room EV 2.260) on the SGW Campus

**PRESENT**

Voting members: Alan Shepard (*Chair*); Anjali Agarwal; Benoit-Antoine Bacon; Guylaine Beaudry; Patrice Blais; Stephen Brown; Stéphane Brutus; Philippe Caignon; Saul Carliner; Graham Carr; Mikaela Clark-Gardner; Kira Cormier; Richard Courtemanche; Frank Crooks; Ricardo Dal Farra; David Douglas; Charles Draimin; Rebecca Duclos; Mariana Frank; André Furlani; Sandra Gabriele; Lana Galbraith; Michael Giesbrecht; Vince Graziano; Eliza Griffiths; Gordon Leonard; Lucinda Marshall-Kiparissis; Marion Miller; David Morris; Nicholaos Mouzourakis; Aloyse Muller; Monica Mulrennan; Alex Ocheoha; Harald Proppe; Benjamin Prunty; Rosemary Reilly; André Roy; Johanne Sloan; Ted Stathopoulos; Sofiène Tahar; Christopher Trueman (*Acting on behalf of Amir Asif*); Terry Wilkings; Paula Wood-Adams

Non-voting members: Joanne Beaudoin; Philippe Beaugard; Roger Côté; Bram Freedman; Frederica Jacobs; Patrick Kelley, Rachel Marion, Lisa Ostiguy; Bradley Tucker

**ABSENT**

Voting members: Ali Akgunduz; Effrosyni Diamantoudi; Khushboo Handa; Norman Ingram; Maidina Kadeer-Ozbek; Lea Katsanis; Rupinder Kaur; Jithin Nair; Virginia Penhune; Yousef Shayan

Non-voting members: Isabel Dunnigan

1. **Call to order**

The meeting was called to order at 2:07 p.m.

1.1 **Approval of Agenda**

R-2016-1-1 *Upon motion duly moved and seconded, it was unanimously resolved that the Agenda of the Open Session be approved.*

1.2 Approval of the Minutes of the Open Session meeting of December 4, 2015

R-2016-1-2 *Upon motion duly moved and seconded, it was unanimously resolved that the Minutes of the Open Session meeting of December 4, 2015 be approved.*

2. Business arising from the Minutes not included on the Agenda

There was no business arising from the Minutes not included on the Agenda.

3. President's remarks

Prof. Shepard's remarks are summarized as follows:

- Two long-time Concordians, Hugh McQueen and Virginia Nixon, recently passed away.
- Benoit-Antoine Bacon has been appointed Provost and Vice-Principal (Academic) of Queen's University as of August 1, 2016. While sad to see him leave, we are happy for him. He will be leaving Concordia in May 2016, and the search committee for his replacement has been established.
- The Board of Governors has established the evaluation committee for the President who will be seeking a second term. His first term is ending in July 2017.
- Professor Emerita Sandra Paikowsky has been invested to the Order of Canada.
- Professor John Capobianco recently became a fellow at the Royal Society of Chemistry.
- Alumna Patti Sonntag, managing editor at *The New York Times* News Services division, is Concordia's first journalist-in-residence.
- A Postdoctoral Appreciation Day, jointly hosted by the School of Graduate Studies and the President's Office, was held in December, in recognition of the significant contributions that postdoctoral fellows make to research and discovery.
- The JMSB MBA International Case Competition, the oldest, largest and most-respected international case competition in the world, was held last week. This year's winning team is from Dusseldorf.
- The third annual Women's Faculty Summit will be held on January 22, 2016.
- The Teaching and Learning Winterfest will be held from January 22 to February 12, 2016.
- A new free phone application is available, *Alertus*, which will send messages if there is an emergency at the University.

4. Academic update (Document US-2016-1-D1)

The Provost provided the highlights of his written report. Pursuant to a comment regarding the Concordia Undergraduate Student Research Awards (CUSRA) program, he said that he would take under advisement the suggestion that the criteria be expanded to include part-time or non-traditional students.

At the Provost's invitation, Dr. Wood-Adams spoke of the *Graduate Community Building Fund*, noting that it provides financial support towards special projects and that these funds are intended to enhance interaction of graduate students with the community.

5. Report of Standing Committees

5.1 Academic Planning and Priorities (Document US-2016-1-D2)

No questions were asked in connection with this report.

5.2 Finance (Document US-2016-1-D3)

Following a query for more details regarding the new budget model, it was noted that this is an ongoing exercise and that presentations have been made at Senate in the past. Moreover, the Provost and the CFO have made presentations to the Faculty Councils during recent months.

It was agreed that a presentation on the budget model will be done at the next Senate meeting.

CONSENT

6. Committee appointments (Document US-2016-1-D4)

R-2016-1-3 *The committee appointments, outlined in Document US-2016-1-D4, were approved.*

7. Academic Programs Committee: Report and recommendations (Document US-2016-1-D5)

7.1 Undergraduate curriculum changes - Office of the Provost and Vice-President, Academic Affairs - Complementary University Credits (Document US-2016-1-D6)

R-2016-1-4 *The undergraduate curriculum changes, outlined in Document US-2016-1-D6, were approved, as recommended by the Academic Programs Committee in Document US-2016-1-D6.*

7.2 Undergraduate curriculum changes - Faculty of Engineering and Computer Science - Department of Computer Science and Software Engineering (Document US-2016-1-D7)

R-2016-1-5 *The undergraduate curriculum changes in the Faculty of Engineering and Computer Science, outlined in Document US-2016-1-D7, were approved, as recommended by the Academic Programs Committee in Document US-2016-1-D5.*

7.4 Undergraduate curriculum changes - Office of the Provost and Vice-President, Academic Affairs - University Skills (Document US-2016-1-D9)

R-2016-1-6 *The undergraduate curriculum changes, outlined in Document US-2016-1-D9, were approved, as recommended by the Academic Programs Committee in Document US-2016-1-D5.*

REGULAR

7.3 Undergraduate curriculum changes – Student Success Centre – Complementary University Credits (Document US-2016-1-D8)

Pursuant to a question, Dr. Laura Mitchell, Director of the Student Success Centre, provided the background on how the scores from the LASSI (Learning and Study Skills Inventory) diagnostic test written by failed students are used to determine whether or not they should take the course UNSS 201 (Successful Study Strategy) as well as completing UNSS 200 (Self-Management Strategies).

R-2016-1-7 *Upon motion duly moved and seconded, it was unanimously resolved that the undergraduate curriculum changes, outlined in Document US-2016-1-D8, be approved, as recommended by the Academics Program Committee in Document US-2016-1-D5.*

8. Annual report from the Office of Rights and Responsibilities (Document US-2016-1-D10)

This report, presented for information purposes, was given by Me Freedman on behalf of the Director and Senior Advisory, Louise Shiller, who is currently on maternity leave. He conveyed the highlights of the 2014/2015 annual report, including the role and mandate of the Office of Rights and Responsibilities, the range of responses to alleged violations and the relationship between the *Code of Rights and Responsibilities* and other policies.

He reviewed the data highlights, including the number of requests for assistance, the cases by infractions, the category of complainants and respondents. In closing, Me Freedman conveyed some recommendations which are being compiled for consideration during the next Code review. Following his representation, he responded to questions and comments.

9. Strategic directions update

Prof. Shepard provided an overview and the timeline in connection with Phase II of the strategic directions process, launched last September. This phase involves four streams of activities that are running concurrently: Faculty and sector planning to produce game plans, the development of the five cross-institutional strategies in key areas, process improvements and design challenges, keeping in mind that the overarching question is how do we design the next-generation university?

Presentation of the cross-institutional strategies as well as the draft goal and objectives will be provided to Senators in the Spring 2016.

10. Question period

Responding to a query from Dr. Mulrennan, Dr. Ostiguy informed Senators that the possibility of adding a reading week or reading period of a few days during the Fall term is currently being looked into by a group led by the University Registrar. It was pointed out that the impact of adding same needs to be evaluated to take into account certain considerations, such as the requirements of accredited programs, etc.

11. Other business

There was no other business to bring before the meeting.

12. Adjournment

The meeting was adjourned at 3:06 p.m.



Danielle Tessier  
Secretary of Senate