

MINUTES OF THE OPEN SESSION
OF THE MEETING OF SENATE

Held on Friday, December 5, 2014,
immediately following the Closed Session
in the Norman D. Hébert, LL.D. Meeting Room
(Room EV 2.260) on the SGW Campus

PRESENT

Voting members: Dr. A. Shepard (*Chair*); Prof. A. Agarwal; Prof. M. O. Ahmad; Prof. A. Akgunduz; Ms. E. Alguire; Ms. M. André; Dean A. Asif; Dr. B.-A. Bacon; Dr. G. Beaudry; Me P. Blais; Mr. S. Brown; Prof. P. Caignon; Prof. J. Capobianco; Prof. S. Carliner; Dr. G. Carr; Prof. S. Chlopan; Prof. R. Courtemanche; Prof. J. Didur; Prof. I. Dostaler; Prof. D. Douglas; Prof. Marcie Frank; Prof. B. Gabrial; Prof. J. Grant; Prof. E. Griffiths; Dean S. Harvey; Prof. N. Ingram; Prof. C. Jackson; Prof. L. Katsanis; Mr. K. Koochekian; Ms. J. Lelièvre; Prof. G. Leonard; Dean B. Lewis; Ms. L. Marshall-Kiparissis; Ms. M. Miller; Mr. M. Palynchuk; Mr. B. Prunty; Mr. K. Riad; Dean A. Roy; Ms. E. Saboureau; Prof. J. Segovia; Prof. Y. Shayan; Mr. T. Smith; Prof. T. Stathopoulos; Prof. M.-L. Wholey; Dean C. Wild; Mr. T. Wilkings;

Non-voting members: Mr. P. Beauregard; Mr. R. Côté; Me B. Freedman; Ms. R. Marion; Ms. L. Ostiguy; Mr. B. Tucker

ABSENT

Voting members: Ms. A. Chevalier; Prof. Mariana Frank; Mr. C. Fuentes; Prof. M. Mulrennan; Prof. R. Reilly; Prof. J. Sloan; Dean P. Wood-Adams

Non-voting members: Ms. J. Beaudoin; Mr. P. Kelley

1. **Call to order**

The meeting was called to order at 2:17 p.m.

1.1 **Approval of Agenda**

R-2014-9-4 *Upon motion duly moved and seconded, it was unanimously resolved that the Agenda of the Open Session be approved.*

1.2 Approval of the Minutes of the Open Session meeting of October 31, 2014

The Secretary noted a correction in the third paragraph under item 3 on page 2 that *Canada Research Chairs* should read *Concordia University Research Chairs*.

R-2014-9-5 *Upon motion duly moved and seconded, it was unanimously resolved that the Minutes of the Open Session meeting of October 31, 2014 be approved, as amended.*

2. Business arising from the Minutes not included on the Agenda

There was no business arising from the Minutes not included on the Agenda.

3. President's remarks

During the course of his remarks, Dr. Shepard spoke of the following:

- Several projects submitted by Concordia to *Je Vois Montréal*, have been endorsed. This initiative, launched and led by our Chancellor Jacques Ménard, allows citizen engagement in the future and development of Montreal;
- Award of \$500,000 from the J.W. McConnell Foundation to RECODE Concordia, a new social-entrepreneurship launch pad;
- Opening of the Centre for Teaching and Learning in its new space in the Faubourg Tower;
- Concordia hosted Canada's first Global Leadership Experience in November, a four-day student event on the theme of smart cities organized by Common Purpose;
- Donation of \$1,000,000 from the National Bank to establish the National Bank Initiative in Entrepreneurship and Family Business;
- *Biennale de Montréal*, featuring 50 artists, including 25 Canadian artists, of whom 13 are Concordia alumni;
- Given the great deal of recent media attention on sexual assault on campuses across the country, and in keeping with Concordia's tradition of leadership in sexual harassment prevention and promotion of on-campus safety, he has initiated a formal review of Concordia's relevant policies and protocol, which will be led by Deputy Provost Ostiguy.

4. Standing Committee reports

4.1 Academic Planning and Priorities Committee (Document US-2014-9-D2)

Dr. Bacon responded to questions of clarification regarding SEL 149.

Vice-Provost, Teaching and Learning Bolton briefly updated Senate on the status of the work of the task force she is leading to determine the best way forward to help our students that find themselves in failed standing.

4.2 Finance Committee (Document US-2014-9-D3)

There were no questions pertaining to this report.

4.2.1 Response to questions stemming from October 31, 2014 report (Document US-2014-9-D4)

In response to a query about when the statistics will be provided as requested in the question, the Provost replied that it was agreed that this was not a Senate matter.

Prof. Chlopan asked that the Minutes reflect the point that was made at the last Senate meeting that the cost of a part-time faculty member to the University is closer to \$9,000 and not \$10,000 as stated in the question.

4.3 Library Committee (Document US-2014-9-D5)

Dr. Beaudry and Mr. Côté conveyed the measures that will be taken to minimize the noise during the renovations of the Webster Library.

5. Update on Academic Plan (Document US-2014-9-D6)

Dr. Bacon summarized the highlights of his written report. In response to a question, he noted that while the funding for GradProSkills from the *insertion professionnelle* envelope has recently been cancelled by the government, this is an important program and ways are being looked into to maintain it via other funding.

CONSENT

6. Academic Programs Committee: Report and recommendations (Document US-2014-9-D7)

6.1 Major undergraduate curriculum changes - Faculty of Arts and Science

6.1.1 Department of English (Document US-2014-9-D8)

6.1.2 Department of Physics (Document US-2014-9-D9)

6.1.3 Department of Theological Studies (Document US-2014-9-D10)

R-2014-9-6 *The major undergraduate curriculum changes in the Faculty of Arts and Science, outlined in Documents US-2014-9-D8 to D10, were approved, as recommended by the Academic Programs Committee in Document US-2014-9-D7.*

6.2 Major undergraduate curriculum changes - John Molson School of Business - Department of Accountancy (Document US-2014-9-D11)

R-2014-9-7 *The major undergraduate curriculum changes in the John Molson School of Business, outlined in Document US-2014-9-D11, were approved, as recommended by the Academic Programs Committee in Document US-2014-9-D7.*

6.3 Major graduate curriculum changes - Faculty of Arts and Science

6.3.1 Department of Education (Document US-2014-9-D12)

6.3.2 Department of Geography, Planning and Environment (Document US-2014-9-D13)

6.3.3 Department of Theological Studies (Document US-2014-9-D14)

R-2014-9-8 *The major graduate curriculum changes in the Faculty of Arts and Science, outlined in Documents US-2014-9-D12 to D14, were approved, as recommended by the Academic Programs Committee in Document US-2014-9-D7.*

6.4 Major graduate curriculum changes – Faculty of Engineering and Computer Science

6.4.1 Department of Computer Science and Software Engineering (Document US-2014-9-D15)

6.4.2 Concordia Institute for Information Systems Engineering (Document US-2014-9-D16)

R-2014-9-9 *The major graduate curriculum changes in the Faculty of Engineering and Computer Science, outlined in Documents US-2014-9-D15 and D16, were approved, as recommended by the Academic Programs Committee in Document US-2014-9-D7.*

6.5 Major graduate curriculum changes – Faculty of Fine Arts – Department of Art History (Document US-2014-9-D17)

R-2014-9-10 *The major graduate curriculum changes in the Faculty of Fine Arts, outlined in Document US-2014-9-D17, were approved, as recommended by the Academic Programs Committee in Document US-2014-9-D7.*

6.6 Major graduate curriculum changes – School of Graduate Studies – Graduate Certificate in University Teaching (Document US-2014-9-D18)

R-2014-9-11 *The major graduate curriculum changes in the School of Graduate Studies, outlined in Document US-2014-9-D18, were approved, as recommended by the Academic Programs Committee in Document US-2014-9-D7.*

REGULAR

7. Strategic directions (Document US-2014-9-D19)

The President stated that the strategic directions process will be launched formally in January. His proposal for today's meeting was to hear what's on the minds of Senators and observe patterns. To do so, each table will be led by a designated member of Steering Committee or APPC to stimulate the exchange and note the ideas. While doing this exercise, Senators should ask themselves:

- What do they see as possible strategic directions for Concordia over the next five to ten years?
- What key questions do we need to be asking ourselves as we think about the decade ahead?
- What are the key themes or issues that we need to address during our process?
- What important opportunities do they see for Concordia?

Following the brainstorming session, a discussion ensued, during which the common themes or threads which emerged from the exercise were identified as follows:

- The University must form responsible citizens
- Importance of inter-disciplinarity while maintain strong core disciplines
- Change needs to be meaningful while being aligned with our history and based on our strengths
- Foster innovation while being flexible and modular
- Processes must support core competencies to prepare students to be effective and relevant and go into the world with confidence and adaptable skill sets
- Create a sense of belonging and culture by building a community
- More emphasis on sustainability and community building with Montreal
- Openness, open access to the city and the province
- Importance of experiential learning and blended learning
- Adapt physical space to foster creativity and exchange among constituents and respond to evolving teaching environment
- Review structures and processes
- Flexibility in curriculum
- More emphasis on extra-curricular activities

Dr. Shepard noted that these observations will be communicated to the Strategic Directions Advisory Group which is meeting next week for a long work session, in preparation to unveiling the process going forward.

8. Question period

No questions were asked.

9. Other business (Document US-2014-9-D20)

Referring to the letter from Rev. Ellie Hummel, Dr. Shepard spoke of the importance of the Student Emergency and Food Fund and urged Senators to make donations.

10. Next meeting

The next meeting will be held on Friday, January 16, 2015, at 2 p.m.

11. Adjournment

The meeting was adjourned at 4:00 p.m.

D. Tessier

Danielle Tessier
Secretary of Senate