

**MINUTES OF THE OPEN SESSION MEETING
OF THE BOARD OF GOVERNORS**

Held on Wednesday, November 2, 2016, at 4 p.m.
in Room GM 410 (Board of Governors Meeting Room)
located on the 4th floor of the Guy-Metro Building,
1550 de Maisonneuve Blvd. West
on the SGW Campus

PRESENT

Governors: Sandra Betton, Françoise Bertrand, *Vice-Chair*, Theresa Bianco, Jeff Bicher, Antoinette Bozac, William Bukowski, Gina P. Cody, Daniel Cross, Hélène Fortin, Mélanie La Couture, Tony Loffreda, William Lynch, Frédérica Martin, *Vice-Chair*, Georges Paulez, Maria Peluso, Philippe Purreaux, Alan Shepard, *President and Vice-Chancellor*

Alternate Governor: Terry Wilkings

Also attending: Amir Asif (*for item 9 only*); Philippe Beaugard, Lyne Bouret, Sylvie Bourassa, Graham Carr, William Cheaib, Denis Cossette, Roger Côté, Bram Freedman, Frederica Jacobs, Lucinda Marshall-Kiparissis, Lisa Ostiguy, Justin Powlowski

ABSENT

Governors: Norman Hébert jr., *Chair*, Helen Antoniou Molson, Gabriel Bran Lopez, Jean-Pierre Desrosiers, Rahul Kumar, Michael Novak, Suzanne Sauvage

Non-voting Observer: Jonathan Wener, *Chancellor*

1. **Call to Order**

The meeting was called to order at 4:01 p.m. by Vice-Chair Bertrand who was chairing the meeting in the absence of Mr. Hébert.

1.1 **Adoption of the Agenda**

Upon motion duly moved and seconded, it was unanimously RESOLVED:

R-2016-7-1 *That the Agenda be approved, including the items on the Consent Agenda.*

CONSENT2. Adoption of September 26, 2016 Minutes

R-2016-7-2 *That the Minutes of the meeting of the Open Session of September 26, 2016 be approved.*

3. Requests for the use of the Concordia name3.1 Concordia Music Zone Out (Document BG-2016-7-D1)

R-2016-7-3 *That the request to use the Concordia name by Concordia Music Zone Out, subject to the conditions set out in the Policy on the Use of Concordia University's Name, Logo and Related Insignia, and the Governance of its Visual Character and Digital Presence ([SG-4](#)), be approved.*

3.2 Concordia Ambassadors (Document BG-2016-7-D2)

R-2016-7-4 *That the request to use the Concordia name by Concordia Ambassadors, subject to the conditions set out in the Policy on the Use of Concordia University's Name, Logo and Related Insignia, and the Governance of its Visual Character and Digital Presence ([SG-4](#)), be approved.*

3.3 Concordia Data Intelligence Society (Document BG-2016-7-D3)

R-2016-7-5 *That the request to use the Concordia name by Concordia Data Intelligence Society, subject to the conditions set out in the Policy on the Use of Concordia University's Name, Logo and Related Insignia, and the Governance of its Visual Character and Digital Presence ([SG-4](#)), be approved.*

3.4 Concordia Cycling (Document BG-2016-7-D4)

R-2016-7-6 *That the request to use the Concordia name by Concordia Cycling, subject to the conditions set out in the Policy on the Use of Concordia University's Name, Logo and Related Insignia, and the Governance of its Visual Character and Digital Presence ([SG-4](#)), be approved.*

3.5 Concordia Powerlifting (Document BG-2016-7-D5)

R-2016-7-7 *That the request to use the Concordia name by Concordia Powerlifting, subject to the conditions set out in the Policy on the Use of Concordia University's Name, Logo and Related Insignia, and the Governance of its Visual Character and Digital Presence ([SG-4](#)), be approved.*

3.6 Concordia Squash Club (Document BG-2016-7-D6)

R-2016-7-8 *That the request to use the Concordia name by Concordia Squash Club, subject to the conditions set out in the Policy on the Use of Concordia University's Name, Logo and Related Insignia, and the Governance of its Visual Character and Digital Presence ([SG-4](#)), be approved.*

4. Audit Committee recommendation: Système d'information financière des universités (SIFU) for the year ended April 30, 2016 (Document BG-2016-7-D7)

R-2016-7-9 *That, on recommendation of the Audit Committee, the Board of Governors approve the Système d'information financière des universités (SIFU) for the year ended April 30, 2016, as set out in Document BG-2016-7-D7.*

5. Finance Committee report (Document BG-2016-7-D8)

This report was provided for information purposes.

REGULAR

6. Business arising from the Minutes not included on the Agenda

There was no business arising from the Minutes not included on the Agenda.

7. President's report (Document BG-2016-7-D9)

As complementary information to his written report, Prof. Shepard's oral report included the following:

- The Open House, held on October 29, welcomed over 6,000 visitors. He thanked the students, faculty and staff whose participation contributed to this successful event.
- He urged Governors to participate in Monday's convocation ceremonies, at which time four honorary doctorates will be awarded.
- The Concordia University Press was officially launched on October 27. It is the first press to have the open access model.
- He commented that the University is making major strides in some categories of university rankings, including Maclean's and Research InfoSource.
- In partnership with Maclean's Magazine, the University will be hosting a town hall on November 24 entitled "*The Future of Education, the Future of Work*".
- Elizabeth Fast and Charmaine Lyn have been appointed special advisors to the Provost on Indigenous Directions, to help lead the development of strategies for Concordia's response to the Call for Action of the Truth and Reconciliation Commission.

8. Update on key performance indicators (Document BG-2016-7-D10)

Prof. Shepard apprised Governors that today's update will focus on a dozen slides included in the full report entitled "*Selected Performance Indicators 2015-20165 - Tracking our Progress*" which has been distributed and will be posted on the Board portal and website after the meeting.

The information in the presentation is organized based on four of the nine strategic directions: Double our Research, Teach for Tomorrow, Grow Smartly, and Take Pride. Prof. Shepard commented on a few slides under each of those directions.

During the course of his presentation, he responded to queries and comments from Governors. Some Governors commented that overall the data demonstrates that the University is moving in the right direction. In response to some comments regarding the rate of student retention, the President and the Provost acknowledged the importance of retention and explained the measures that are being taken to address that issue.

Following a query about the tracking of the indicators, Prof. Shepard expressed reluctance to create another committee but noted that another session could be held in the future for a more in-depth review. With respect to their dissemination, it was specified that the indicators are provided to the Deans on an annual basis.

9. Establishment of the Department of Chemical and Materials Engineering (Document BG-2016-7-D11)

During the course of his presentation, Dean Amir Asif provided a summary of the background which led to the proposal to establish the Department of Chemical and Materials Engineering (CME), underlining the enthusiastic support of this proposal by the academic community across the University.

He spoke of the uniqueness of the program, specifying that it will support three of the strategic directions and will address the current gender imbalance in engineering and computer science by attracting more female students. A lot of work was done during the summer to finalize the proposal with a focus on consolidating the elements with respect to budget and space considerations. The proposal received the unanimous support of Senate at its meeting of October 7, 2016 and that of the Board's Finance Committee at its meeting of October 17, 2016, following a review of the proposal in the context of its financial viability.

Dean Asif reviewed the projected enrolments over a period of six years. In steady state, the Department is expected to generate a surplus ranging from \$2.5 to \$3.5 million based on a projection of 1,750 to 2,000 Weighted FTEs. He provided a budget chart showing the projected expenses and revenues over a period of six years in support thereof, which is in line with existing programs in ENCS. He spoke of the status of the current space occupied by ENCS programs and the projected space needs of the CME programs and provided information regarding the proposed space plan for the next three years, which would result in the Department being initially housed in the Science Complex at Loyola for the 2018/2019 academic year.

Upon motion duly moved and seconded, it was unanimously RESOLVED:

R-2016-7-10 That, on recommendation of Senate, the Board of Governors approve the establishment of the Department of Chemical and Materials Engineering, as set out in Document BG-2016-7-D11.

10. Other business

There was no other business to bring before the Open Session.

11. Adjournment

The meeting adjourned at 5:16 p.m.



Danielle Tessier
Secretary of the Board of Governors