

**MINUTES OF THE OPEN SESSION MEETING  
OF THE BOARD OF GOVERNORS**

Held on Tuesday, June 21, 2016, at 4 p.m.  
in Room GM 410 (Board of Governors Meeting Room)  
located on the 4<sup>th</sup> floor of the Guy-Metro Building,  
1550 de Maisonneuve Blvd. West  
on the SGW Campus

**PRESENT**

**Governors:** Norman Hébert jr., *Chair*, Shimon Amir, *Vice-Chair*, Françoise Bertrand, *Vice-Chair*, Antoinette Bozac (*via telephone*), Gabriel Bran Lopez, Norman Ingram, Mélanie La Couture, Tony Loffreda, William Lynch, Michael Novak, Alex Ocheoha, Georges Paulez, Maria Peluso, Philippe Pourreaux, Suzanne Sauvage, Alan Shepard, *President and Vice-Chancellor*, Haidee Wasson, Terry Wilkings

**Alternate Governor:** Benjamin Prunty (*via telephone*)

**Also attending:** Philippe Beauregard, Lyne Bouret, Graham Carr, William Cheaib, Denis Cossette, Roger Côté, Bram Freedman, Marc Gauthier, Jean-François Hamel, Frederica Jacobs, Patrick Kelley, Lisa Ostiguy

**ABSENT**

**Governors:** Helen Antoniou Molson, Sandra Betton, Jeff Bicher, Gina P. Cody, Jean-Pierre Desrosiers, Hélène Fortin, Frédérica Martin

**Non-voting Observer:** Jonathan Wener, *Chancellor*

1. **Call to Order**

The Chair called the meeting to order at 4:03 p.m. Mr. Hébert thanked Board members for their contribution and participation throughout the year, acknowledging the members whose terms were ending on June 30. He underlined that Patrick Kelley was attending his last meeting as Chief Financial Officer and introduced the incoming Chief Financial Officer, Denis Cossette, whose term begins on August 1.

1.1 **Adoption of the Agenda**

Upon motion duly moved and seconded, it was unanimously RESOLVED:

R-2016-5-1 *That the Agenda be approved, including the items on the Consent Agenda.*

CONSENT

2. Adoption of May 20, 2016 Minutes

R-2016-5-2 *That the Minutes of the meeting of the Open Session of May 20, 2016 be approved.*

3. Audit Committee report (Document BG-2016-5-D1)

3.1 Reappointment of the external auditors (Document BG-2016-5-D2)

R-2016-5-3 *That, on recommendation of the Audit Committee, Raymond Chabot Grant Thornton be reappointed external auditors of Concordia University for the fiscal year ending on April 30, 2017.*

3.2 Amendments to the Code of Ethics and Safe Disclosure Policy applicable to Employees of Concordia University (BD-4) (Document BG-2016-5-D3)

R-2016-5-4 *That, on recommendation of the Audit Committee, the Board of Governors approve the amendments to the Code of Ethics and Safe Disclosure Policy applicable to Employees of Concordia University (BD-4), as outlined in Document BG-2016-5-D3.*

4. Real Estate Planning Committee report (Document BG-2016-5-D4)

This report was provided for information.

5. Concordia University Press (Document BG-2016-5-D5)

R-2016-5-5 *That the Board of Governors endorse the establishment of the Concordia University Press, as outlined in Document BG-2016-5-D5.*

6. Correction of the amount to be collected for the Fine Arts Student Alliance (FASA) fee levy following the April 2016 FASA referendum (Document BG-2016-5-D6)

R-2016-5-6 *That the Board of Governors authorize the University to collect an increased fee levy of \$2.60 per credit (increase of \$0.45 per credit from \$2.15 per credit) from all undergraduate students registered in the Faculty of Fine Arts, to support the Fine Arts Student Alliance (FASA), to be implemented with registration for the Fall 2016 term (2016/2), in accordance with the University billing, refund and withdrawal policy; and*

*That the above resolution replace the resolution adopted by the Board of Governors at its meeting of May 20, 2016 with respect to the collection of this fee levy.*

7. Sundry fees report (Document BG-2016-5-D7)

This report was provided for information.

REGULAR8. Business arising from the Minutes not included on the Agenda

There was no business arising from the Minutes not included on the Agenda.

9. President's report (Document BG-2016-5-D8)

As complementary information to his written report, Prof. Shepard's oral report included the following:

- He thanked Governors who attended Spring Convocation, noting that of the 5,700 graduating students, almost 3,500 crossed the stage at the eight ceremonies, during which nine distinguished individuals received honorary degrees.
- He provided an update on the enrolments, applications and registrations for next Fall.
- He apprised the Board of his participation in the annual Conférence de Montréal, during which he moderated a panel on the future of higher education.
- He noted the appointment of Olympic Medalist and U.S. World Champion Julie Chu as Head Coach of the Stingers women's hockey teams.
- He spoke of the June 9 *Montreal Demo Day 2016*, led by District 3 (D3), which brought together six leading start-up incubators and accelerators.

10. Report on compliance with environmental legislation and health and safety (EH&S) regulations (Document BG-2016-5-D9)

Mr. Côté responded to questions of clarification concerning some data outlined in the report. He specified that the report is fairly descriptive, noting that the reporting format has changed to provide benchmarks and to integrate four new indicators which currently exist in business, in an effort to introduce best practices. He assured Governors that the University has the appropriate policies in place with respect to controlled goods and substances and hazardous materials, and that regular inspections are conducted.

Mr. Hébert asked that future reports highlight the prevention efforts. The President suggested that a presentation could be given in the Fall by the Director, Environmental Health and Safety.

11. Fee increases11.1 Per-credit tuition fees for international students in certain programs (Document BG-2016-5-D10)

Mr. Kelley noted that the government has mandated a 1.5% increase in the tuition fees in all regulated programs effective for September. It is therefore proposed that the deregulated programs be increased by the same percentage.

Referring to the question he posed last June regarding the University's intention to deregulate the tuition fees for international students in science programs and Mr. Kelley's

response that the current admission system did not allow for that, Dr. Lynch wondered if there were any developments in light of the implementation of the SIS. Mr. Kelley replied that the University is intending to implement this capability and work is being done accordingly. He could not provide a timeline but would get back to Dr. Lynch.

Mr. Wilkings explained that he was mandated by the CSU to vote against any increase in tuition fees and expressed concern regarding the trend taking place in Quebec which is leading towards the financial segregation of students. On the principle that higher education should be financed in large part by the province, then this measure is a step away from that and could lead to more deregulation. Mr. Ocheoha was also opposed to the proposed increase, stating that the government should be reinvesting in higher education.

**Resolution concerning the per-credit tuition fees for undergraduate international students in Engineering and Computer Science Cycle I programs**

Upon motion duly moved and seconded, it was RESOLVED (Ocheoha, Peluso and Wilkings requesting that their opposition be recorded in the Minutes):

R-2016-5-7     *Whereas the proposed increase for 2016/2017 is equal to the 1.5% increase imposed by the Ministère de l'éducation et de l'enseignement supérieur (MEES) in regulated programs;*

*Be it resolved that, effective the Fall 2016 term (2016/2), undergraduate international students in Engineering and Computer Science Cycle I programs be charged a fixed rate of \$656.21 per credit.*

**Resolution concerning the per-credit tuition fees for graduate international students in John Molson School of Business Cycle I programs**

Upon motion duly moved and seconded, it was RESOLVED (Ocheoha, Peluso and Wilkings requesting that their opposition be recorded in the Minutes):

R-2016-5-8     *Whereas the proposed increase for 2016/2017 is equal to the 1.5% increase imposed by MEES in regulated programs;*

*Be it resolved that, effective the Fall 2016 term (2016/2), undergraduate international students in John Molson School of Business Cycle I programs be charged a fixed rate of \$717.69 per credit.*

**Resolution concerning the per-credit tuition fees for graduate international students in John Molson School of Business Cycle II programs**

Upon motion duly moved and seconded, it was RESOLVED (Ocheoha, Peluso and Wilkings requesting that their opposition be recorded in the Minutes):

R-2016-5-9     *Whereas the fee structure to the per-credit fee charged to the graduate international students in JMSB Cycle II programs is now comprised of four components: base tuition, base forfaitaire, additional 10% forfaitaire and premium, the latter being the only*

*component which the University may increase without following the percentage set by MESS; and*

*Whereas the proposed increase for 2016/2017 to the premium component is also equal to the 1.5% increase imposed by the MEES in regulated programs;*

*Be it resolved that, effective the Fall 2016 term (2016/2), the total per-credit fee charged to graduate international students in John Molson School of Business Cycle II programs be increased to reflect the percentage of increase as set by the MEES to the per-credit base tuition, the base forfaitaire and the additional 10% forfaitaire and that the per-credit fee premium be increased by the same percentage as applied to the base forfaitaire and the additional 10% forfaitaire as set by the MEES.*

#### 11.2 Administrative fee (Document BG-2016-5-D11)

Mr. Wilkings noted that greater transparency is needed to identify what this fee is actually funding and that he is working in collaboration with the administration to find out.

Upon motion duly moved and seconded, it was RESOLVED (Ocheoha, Peluso and Wilkings requesting that their opposition be recorded in the Minutes):

R-2016-5-10 *Whereas the current Administrative fee being charged to all students is \$9.84 per credit; and*

*Whereas the government has allowed the University to increase this fee up to 1.5% for 2016/2017;*

*Be it resolved:*

*That the Board of Governors approve the collection of an increased Administrative fee of \$9.99 from all students, to be implemented with registration for the Fall term of 2016 (2016/2), in accordance with the University billing, refund and withdrawal policy; and*

*That this resolution supersede and replace Resolution R-2010-4-18 adopted by the Board of Governors on June 17, 2010.*

#### 11.3 Technology Infrastructure fee (Document BG-2016-5-D12)

Messrs. Wilkings and Ocheoha made the point that insufficient information is provided regarding the purpose and benefits of this fee.

Upon motion duly moved and seconded, it was RESOLVED (Ocheoha, Peluso and Wilkings requesting that their opposition be recorded in the Minutes):

R-2016-5-11 *Whereas at the current Technology Infrastructure fee being charged to all students is \$4.72 per credit; and*

*Whereas the government has allowed the University to increase this fee up to 1.5% for 2016/2017;*

*Be it resolved:*

*THAT the Board of Governors approve the collection of an increased Technology Infrastructure fee of \$4.79 from all students, to be implemented with registration for the Fall term of 2016 (2016/2), in accordance with the University billing, refund and withdrawal policy; and*

*That this resolution supersede and replace Resolution R-2010-4-19 adopted by the Board of Governors on June 17, 2010.*

12. Other business

There was no other business to bring before the Open Session.

13. Adjournment

The meeting adjourned at 4:47 p.m.



Danielle Tessier  
Secretary of the Board of Governors