

MINUTES OF THE OPEN SESSION
OF THE MEETING OF THE BOARD OF GOVERNORS

Held on Thursday, February 4, 2010, immediately
following the meeting of the Closed Session
in the Norman D. Hébert, LL.D. Meeting Room
(Room EV 2.260), SGW Campus

PRESENT

Governors: Mr. Peter Kruyt, *Chair*, Dr. Shimon Amir, Mr. Robert Barnes, Sister Françoise Boisvert, Dr. Tien Bui, Me Francesco Ciampini, Mr. Amine Dabchy, Ms. Leah Del Vecchio, Mr. Jean-Pierre Desrosiers, Mr. Brian Edwards, *Vice-Chair*, Ms. Hélène Fortin, Mr. David Gobby, Ms. Suzanne Gouin, Prof. Arpi Hamalian, Dr. Arvind K. Joshi, Mrs. Judith Kavanagh, Ms. Mahboubeh Khani, Dr. Lawrence Kryzanowski, Me John Lemieux, Mr. Tony Meti, Ms. Sabahat Naureen, Mr. Prince Ralph Osei, Dr. Johanne Sloan, Mr. Jacques St-Laurent, Dr. Peter Stoett, Ms. Annie Tobias, *Vice-Chair*, Mr. Jonathan Wener, *Vice-Chair*

Non-voting Observers: Ms. Jean Freed, Dr. Graham Martin

Officers of the University: Ms. Kathy Assayag, Dr. Louise Dandurand, Mr. Michael Di Grappa, Dr. David Graham, Mr. Patrick Kelley

Guests: Me Frederica Jacobs, Ms. Nathalie Laporte, Me Jonathan Levinson, Dr. Brian Lewis

ABSENT

Governors: Mr. Charles G. Cavell, Hon. Baljit Singh Chadha, Mr. James Cherry, *Vice-Chair*, Mr. Howard Davidson, Me Rita de Santis, Mr. Norman Hébert jr., Mr. Andrew Molson, Me Marie-José Nadeau, Mr. David P. O'Brien, *Chancellor*, Ms. Patricia Saputo, Mr. Ivan Velan, Mrs. Lillian Vineberg, Dr. Judith Woodsworth, *President and Vice-Chancellor*

Officers of the University: Me Bram Freedman

1. Call to Order

Mr. Kruyt called the Open Session to order at 8:20 a.m. and welcomed Mr. Philippe Beaugard who joined the University on January 11 as the new Chief Communications Officer. He added that two researchers from McMaster University are working on a research project on governance in Canadian universities and are seeking input from Board members across Canadian universities. He invited those Governors who wish to participate in the study to complete the questionnaire placed in front of them.

2. Approval of the Agenda

Upon motion duly moved and seconded (Kavanagh, Gouin), it was unanimously RESOLVED:

R-2010-1-4 *THAT the Agenda be approved , and that items 3 to 7 be approved, confirmed or received for information by consent.*

CONSENT

3. Approval of the Minutes of the Open Session meeting of December 10, 2009

R-2010-1-5 *The Minutes of the Open Session meeting of December 10, 2009 were approved by consent.*

4. Appointment of additional members to the Evaluation Committee for the Vice-President, Research and Graduate Studies

R-2010-1-6 *The appointment of the following additional members was approved by consent:*

- *Prof. George Vatistas, nominated by the Faculty of Engineering and Computer Science*
- *Profs. Nina Howe and Norman Segalowitz, nominated by the Faculty of Arts and Science*
- *Ms. Mahboubeh Khani, nominated by the Graduate Students' Association*

5. Signing authority for charitable tax receipts (Document BG-2010-1-D2)

R-2010-1-7 *The modification of the signatory of charitable tax receipts from the Vice-President, Finance to the Vice-President, Advancement and Alumni Relations was approved by consent.*

6. Resolution regarding FOFA (Document BG-2010-1-D3)

R-2010-1-8 *The following resolution was approved by consent:*

IL EST RÉSOLU d'autoriser l'ouverture d'un poste subventionné auprès de la Galerie de la Faculté des beaux-arts (Galerie FOFA) de l'Université Concordia et de mandater la Directrice de la Galerie à signer le formulaire de présentation de la demande auprès d'Emploi-Québec et à signer tout autre document et à poser tout autre geste nécessaire pour donner effet à la présente résolution.

7. Monthly reports

7.1 Vice-President, Advancement and Alumni Relations – Ms. Kathy Assayag (Document BG-2010-1-D4)

7.2 Chief Communications Officer – Mr. Philippe Beauregard (Document BG-2010-1-D5)

7.3 Vice-President, Research and Graduate Studies – Dr. Louise Dandurand (Document BG-2010-1-D6)

7.4 Vice-President, Services - Mr. Michael Di Grappa (Document BG-2010-1-D7)

- 7.5 Vice-President, External Relations and Secretary-General – Me Bram Freedman (Document BG-2010-1-D8)
- 7.6 Provost and Vice-President, Academic Affairs – Dr. David Graham (Document BG-2010-1-D9)
- 7.7 Interim Chief Financial Officer – Mr. Patrick Kelley (Document BG-2010-1-D10)

The monthly reports were provided for information purposes.

REGULAR

- 8. Business arising from the Minutes not included on the Agenda

There was no business arising from the Minutes not included on the Agenda.

- 9. Update on second quarter financial results (Document BG-2010-1-D11)

The University Controller, Ms. Nathalie Laporte, apprised Governors that while the results for the second quarter ending November 30, 2009 show strong positive variances from the previous projection, going forward there are significant long-term financial liabilities which must be addressed with respect to the pay equity settlement, the application of new GAAP rules, the pension and benefits funding and interest on long-term borrowings.

She then outlined the highlights with regard to the netted budget and projection for the second quarter by funding source. The variance of \$5.9 M above the budgeted net results is attributable to 700 additional weighted FTEs, additional government grants under the Plans d'Embauche Génie/ Administration and savings of \$1.2 M achieved further to a review of spending in programs normally funded by the Foundation payout. From the operational perspective, Ms. Laporte pointed out very few variances. A portion of the projected annual surplus for the current fiscal year may be reinvested in critical areas but a significant proportion will be set aside as a reserve for the University's long-term financial liabilities.

The funding-based budget overview shows the net contribution generated by each funding sector, segregated by revenues and expenses. While all Faculties had exceeded their enrolment targets, the impact of the international fee deregulation had accounted for a significant portion in the net contribution of ENCS & JMSB. With respect to the School of Extended Learning's shortfall, Ms. Laporte noted that its financial perspectives, including all expenses, are being looked into, adding that as of the Winter term the situation has improved and its revenue target has been met due to increased FTEs. Further to her presentation, Ms. Laporte responded to questions.

- 10. Adoption of revisions to the Code of Ethics applicable to Board members (Document BG-2010-1-D12)

Me Lemieux prefaced the motion by conveying the context which led to the review of the present Code of Ethics applicable to Governors and by highlighting the principal changes.

Upon motion duly made and seconded (Lemieux, Fortin), it was unanimously RESOLVED:

R-2010-1-9 *That, upon recommendation of the Code of Ethics Review Committee, the Board of Governors approve the Code of Ethics and Professional Conduct applicable to Members of the Board of Governors and Members of Committees Established by the Board, as set out in Document BG-2010-1-D12.*

11. Graduate fee levy for the Concordia Community Solidarity Co-op Bookstore (Documents BG-2010-1-D13 and D14)

Upon motion duly made and seconded (Khani, Dabchy), it was unanimously RESOLVED:

R-2010-1-10 *That the Board of Governors authorize the University to collect a fee levy of \$0.50 per semester from all graduate students to support the Concordia Community Solidarity Co-op Bookstore, annually adjusted to the Consumer Price Index of Montreal as calculated by the Graduate Students' Association, to be implemented with registration for the Summer term of 2010 (2010/1), in accordance with the University billing, refund and withdrawal policy.*

12. Presentation on the Faculty of Arts and Science

Dean Brian Lewis apprised the Board of his reasons and his pleasure at returning to Concordia and prefaced his power point presentation by stating that it did not include budgetary information, given that the Faculty's financial situation was part of Ms. Laporte's presentation on the second quarter financial results hereinabove. He explained the role of the Dean and conveyed the various elements of the job which require a comprehensive set of skills. He provided a snapshot of the Faculty of Arts and Science, which is large and diverse, arguing that its size and scope can be strengths.

Dean Lewis continued by linking the Faculty's strengths to the three strategic directions outlined in the strategic framework. Academic work of the highest quality is evidenced by the Faculty's research strengths in several areas and by its research successes in 2009/2010. External research funding, from both private and public funding agencies, totaled \$15 M last year and is higher this year due to the Genomics grant.

Upon his arrival at Concordia, Dean Lewis visited all 27 departments and was struck by faculty members' passion for teaching. Excellent teachers are rewarded and celebrated, as are students' academic achievement, including the 1,200 students who made the Dean's list. These factors contribute to an outstanding student experience, together with the destination programs which attract the best students, the six schools and colleges which offer multi-disciplinary programs, and several student-centered learning programs offering cooperative education, internship and practicum opportunities.

With respect to the Faculty's community engagement and social responsibility, the Dean noted that 10 programs are professionally accredited, which prepare students for rapid integration in the work force. Moreover, the Faculty is constantly renewing its curriculum so that its programs remain relevant, and researchers and students are partnering in applied research and intervention projects which outcomes are beneficial to society.

The latter part of Dean Lewis focused on opportunities and challenges. The PERFORM and Genomics projects present opportunities for research funding, the development of partnerships and the recognition of Concordia as a national leader in exercise science and behavioral changes as well as alternative energy sources and sustainability. The revitalization of the Loyola Campus is a major asset. Course delivery via eConcordia expands opportunities for students. Presently 34 courses are being offered via eConcordia and 17 are being considered for development. The granting of new Canada Research Chairs brings prestige to the University and also attracts excellent teachers and researchers. The School of Canadian Irish Studies is a remarkable success story. Dean Lewis noted that he will be proactive in seeking advancement opportunities and will work toward building new relationships and strengthening existing ones to contribute to the success of the comprehensive campaign.

The Faculty is facing three major challenges, the first being the environmental changes, such as the changes in the student population and the increased competition for education dollars. The second is developing and sustaining graduate-level excellence. The focus should be on efforts to support strong areas and finding ways to attract new student groups. The third challenge is to maintain an outstanding undergraduate student experience. In light of larger enrolment, ways should be looked into to maintain smaller class size and increase mentoring and tutoring.

Looking to the future, Dean Lewis will channel his efforts on developing a strategic approach to achieve long-term goals, which include encouraging interaction and diversity across the Faculty, increasing synergy and innovation in teaching and research, enhancing learning and research opportunities for students, increasing cooperation and developing partnerships with the internal and external communities and continuing to explore advancement opportunities. Further to his presentation, Dean Lewis responded to questions.

13. Update from the Advisory Search Committee for a Dean of Graduate Studies

Dr. Dandurand indicated that the Advisory Search Committee had met twice since the last Board meeting, further to which two candidates had been selected to make public presentations on January 28 and 29. The Committee is scheduled to meet on February 15 to decide on its preferred candidate. Its report and recommendation will be submitted for approval at the March Board meeting.

14. Report of the President (Document BG-2010-1-D15)

Mr. Kruyt drew the Board's attention to page 4 of Dr. Woodsworth's report in which she noted the death of Concordia alumnus and friend, Mr. Rod Rousseau, a member of the Loyola Alumni Association and the first major donor to step forward for the Refectory refurbishment campaign.

15. Any other business

There was no other business to bring before the Board.

16. Next meeting

The next regular meeting of the Board of Governors will be held on Thursday, March 18, 2010, at 8 a.m., in Room EV 2.260, SGW Campus.

17. Adjournment

The meeting was adjourned at 9:25 a.m.



Danielle Tessier
Secretary of the Board of Governors