

MINUTES OF THE OPEN SESSION
OF THE MEETING OF THE BOARD OF GOVERNORS

Held on Thursday, April 12, 2007, immediately following the meeting
of the Closed Session, in Room GM 407-1, SGW Campus

Present

Governors: Mr. Peter Kruyt, *Chair*, Mr. John Ayles, Dr. Rama Bhat, Sister Françoise Boisvert, Me Gerald C. Burke, Mr. Charles G. Cavell, *Vice-Chair*, Dr. June Chaikelson, Mr. James Cherry, Mr. Molham Chikhalsouk, Mr. Howard Davidson, Ms. Mina Etezadi, Mr. Paul Gauthier, Mr. George Hanna, Dr. Arvind K. Joshi, Dr. William Knitter, Dr. Lawrence Kryzanowski, Dr. Claude Lajeunesse, *President*, Ms. Christine Lengvari, Dr. Lucie Lequin, Mr. Andrew Molson, Mr. Desmond O'Neill, Dr. Rhona Richman Kenneally, Ms. Patricia Saputo, Mr. Mohamed Shuriye, Mrs. Mackie Vadicchino de Massy, Mr. Ivan Velan, Mrs. Lillian Vineberg, Mr. Jonathan Wener, *Vice-Chair*

Non-voting Observers: Ms. Jean Freed, Mr. John Hall

Officers of the University: Ms. Kathy Assayag, Dr. Louise Dandurand, Me Marcel Danis, Mr. Larry English, Mr. John Parisella

Guests: Mr. Roger Côté, Dean Nabil Esmail, Me Pierre Fréreau, Me Jonathan Levinson, Mr. Peter Schiefke, Dean Catherine Wild

Absent

Governors: Hon. Baljit Singh Chadha, Mr. Walter Chan, Me Rita de Santis, *Vice-Chair*, Mr. Danny Di Perna, Mr. Brian Edwards, *Vice-Chair*, Ms. Suzanne Gouin, Mr. Khaleed Juma, Mrs. Judith Kavanagh, Me John Lemieux, Mr. Tony Meti, Mr. David P. O'Brien, *Chancellor*, Mr. Richard Renaud

Officers of the University: Mr. Michael Di Grappa, Dr. Martin Singer

1. Call to Order

The Open Session was called to order at 8:39 a.m.

1.1 Chair's remarks

Mr. Kruyt was pleased to announce that during the Closed Session, the Board of Governors had unanimously approved the appointment of Dr. Sanjay Sharma as Dean of the John Molson School of Business, for a term commencing on August 1, 2007 and ending on June 30, 2012.

1.2 Approval of the Agenda

Upon motion duly moved and seconded (Shuriye, Davidson), it was unanimously RESOLVED:

R-2007-3-7 *THAT the Agenda be approved.*

1.3 Approval of the Minutes of the Open Session meeting of February 14, 2007

Upon motion duly moved and seconded (Shuriye, Davidson), it was unanimously RESOLVED:

R-2007-3-8 *THAT the Minutes of the Open Session meeting of the Board of Governors, held on February 14, 2007, be approved.*

2. Business arising from the Minutes not included on the Agenda

There was no business arising from the Minutes.

3. Presentation on the Faculty of Fine Arts

Referring to the presentation she had made a year ago, Dean Wild mentioned that today's presentation was an update on recent developments in the Faculty of Fine Arts. She thanked the faculty and staff who had assisted her in preparing the presentation and mentioned that snapshots of various events, exhibits and works of art from different programs will be displayed throughout the presentation. A copy of the presentation was distributed to Governors.

The Faculty is the most comprehensive and the second-largest Faculty of Fine Arts in Canada, with York University and UQAM being the closest competitors in both size and diversity of programs. For 31 years, Concordia has set the pace for comprehensive fine arts education. The Faculty is currently comprised of 3354 students, which translates into 2280 FTEs, representing an increase of 80 FTEs over last year. It offers 52 undergraduate and graduate programs with 111 full-time faculty members and 215 part-time faculty members. While the undergraduate and graduate enrolments have increased by 47% and 60% respectively during the last decade, the full-time faculty complement has only increased by 9%.

The role of the Faculty of Fine Arts is to passionately champion the arts as a vital and strategic activity that shapes and reflects contemporary culture. To fulfill this role, Dean

Wild explained that the Faculty must keep four goals at the heart of what it does if it is to continue to enhance its strengths and sustain its lead within the post-secondary landscape. Those goals are:

1. To create an environment that fosters research and teaching excellence;
2. To adopt a responsive and open approach to current challenges and new models of learning;
3. To maintain and develop partnerships with the larger community; and
4. To view the local environment as a unique element that can be integrated and expressed through curriculum and related activities.

Dean Wild outlined the many achievements in each of those four areas during the past year.

With respect to the future, new curricula initiatives at the graduate level are currently being developed to capitalize on existing strengths. However, faculty renewal is essential to meet demand for curricular expansion at the graduate level. With upcoming retirements, the Faculty will need to hire about 65 new faculty members over the next ten years to achieve the full-time faculty complement of 125 as provided in the Academic Plan. Enrolment and student recruitment represent a major challenge and enrolment goals cannot be met without faculty renewal, appropriate facilities and coordinated recruitment initiatives. Dean Wild gave a detailed explanation pertaining to the current funding challenges and their impact on the attraction and retention of graduate students.

Dean Wild highlighted the many Faculty awards and milestones over the last year. With respect to the Faculty's budget, she imparted to Governors the challenges, efforts and steps taken by the Faculty to eliminate the deficit and achieve a balanced budget for 2006/2007, emphasizing that this would not have been possible without the support of faculty and staff.

She concluded her presentation by defining the key priorities to maintain the lead with respect to the diversification of graduate program offerings, the refinement and development of student recruitment and retention, the establishment of a consistent graduate funding model, the implementation of a full-time faculty renewal plan, the increase of federal and provincial grant funding, the consolidation of the Faculty's downtown campus and the monitoring of the budget.

Throughout and after her presentation, Dean Wild responded to questions and comments from the Governors.

4. Address regarding environmental conference

Mr. Kruyt invited Messrs. Mohamed Shuriye and Peter Schiefke to address the Board to speak of the conference on climate change entitled *Less Talk, More Action* held in March.

Mr. Shuriye apprised Governors that Mr. Schiefke and himself had co-founded Youth Action Montreal, a non-profit youth coalition determined to work towards creating a

sustainable future. The conference was the pinnacle of their initiative. It attracted key activists, such as Al Gore and David Suzuki, and was attended by 4811 persons.

Mr. Schiefke explained that the idea behind the 1% campaign is that students donate the equivalent of 1% of their tuition to help make Concordia the most environmentally sound and sustainable university in Canada. He was very pleased with the high voter turnout for this particular fee levy question, for which students overwhelmingly voted in favor. The 1% campaign will be overseen by a separate board of directors comprised of students and administrators.

Mr. Shuriye thanked all Board members who attended the conference as well as Dr. Lajeunesse, Ms. Assayag, Me Danis, Mr. Parisella and Ms. Mota, Director of Media Relations, and her team, for getting the message out. Governors were quite impressed by Messrs. Shuriye and Schiefke's commitment and dedication to the environmental cause, and the Board as a whole expressed sentiments of appreciation, excitement and pride.

5. Report of the President

5.1 Update on the search for a Provost and Vice-President, Academic Affairs

The President apprised Governors that since the last Board meeting, the Provost Search Committee met once, on March 23. The Search Committee is continuing its work and is hoping to announce new developments shortly.

6. Election of members to the Advisory Search Committee for a Dean of the Faculty of Engineering and Computer Science

Upon motion duly moved and seconded (Lajeunesse, Hanna), it was unanimously RESOLVED:

R-2007-3-9 *THAT the following persons be elected as a member of the Advisory Search Committee for a Dean of the Faculty of Engineering and Computer Science:*

- *Mr. Danny Di Perna, a member of the Board representing the community-at-large, and Dr. Lawrence Kryzanowski, a member of the Board representing faculty, recommended by the Executive Committee of the Board*
- *Profs. Tien Bui, Vijaya Devabhaktuni, William E. Lynch and Martin Pugh, all full-time faculty members, nominated by the Faculty of Engineering and Computer Science*
- *Prof. Ted Obuchowicz, a regular part-time faculty member, nominated by the part-time faculty association*
- *Dr. David Graham, Dean of the Faculty of Arts and Science, recommended by the Executive Committee of the Board*
- *Mr. Eitan Levi, an undergraduate student, nominated by the Concordia Student Union*
- *Mr. Rocco Lombardo, a member of the administrative and support staff, nominated in conformity with the Electoral College Policy*

7. Election of members to the Advisory Search Committee for a Director of Libraries

Upon motion duly moved and seconded (Lajeunesse, Wener), it was unanimously RESOLVED:

R-2007-3-10 *THAT the following persons be elected as a member of the Advisory Search Committee for a Director of Libraries:*

- *Mr. Howard Davidson, a member of the Board representing the community-at-large, recommended by the Executive Committee of the Board*
- *Ms. Jocelyn Godolphin, Ms. Dubravka Kapa, Mr. Patrick Labelle and Mr. David Thirlwall, all librarians nominated by the professional librarians*
- *Ms. Irene Fernandez, a member of the administrative and support staff, nominated in conformity with the Electoral College Policy*
- *Dr. Doina Lecca, a regular part-time faculty member, nominated by the part-time faculty association*

8. Revisions to the membership of the Council of the John Molson School of Business (Document BG-2007-3-D3)

Upon motion duly moved and seconded (Lajeunesse, Richman Kenneally), it was unanimously RESOLVED:

R-2007-3-11 *THAT, on recommendation of Senate, the Board of Governors approve the revised membership of the Council of the John Molson School of Business, as outlined on the fourth page of Document BG-2007-3-D3.*

9. Update on the search for a Dean of the School of "General Studies"

Reporting on behalf of Dr. Singer, the Committee's Chair, Dr. Joshi apprised the Board that the Advisory Search Committee has met four times since the last Board meeting. At the end of March, the Committee interviewed three candidates, who also met separately with both the Provost and the President, pursuant to which the Committee requested that an open meeting be held on April 16 and 17 to present two candidates for the position, Dr. Kathryn Shailer and Mr. Noel Burke.

The resume of both candidates is available on the University website along with the details on the open meeting. In addition, during their day on campus each of the candidates will have private meetings with several individuals.

Governors, as well as all members of the University community, are encouraged to attend the meetings and forward their comments to the Committee by April 25. The Advisory Search Committee will reconvene in late April to review the input provided and arrive at its decision.

10. Reports on Concordia's compliance with certain legal obligations

10.1 Report on compliance with fiscal requirements

Vice-President, Finance Larry English reported that he was satisfied with the procedures followed for computing and remitting taxes withheld from employees and employers' contributions from December 1, 2006 to February 28, 2007 as well as for GST and QST claims from November 1, 2006 to January 31, 2007 and that the University had fully complied with its statutory fiscal obligations. A copy of his written report had been deposited with the Secretary of the Board of Governors.

10.2 Report on compliance with environmental legislation and health and safety regulations

Reporting on behalf Mr. Di Grappa, Acting Vice-President, Services Roger Côté stated that the *Quarterly environmental health and safety report on due diligence*, dated March 2007, had been deposited with the Secretary of the Board of Governors.

Mr. Côté gave the highlights of the report with respect to three fires which had an effect on University operations since the last quarterly report, two of which were considered relatively minor and for which the investigations are ongoing. The major one occurred in non-university buildings located on the corner of St. Mathieu and St. Catherine and resulted in evacuation and class cancellations in several nearby annexes. Fire prevention safety plans for large buildings required by the Fire Prevention Bureau are close to completion.

He continued by stating that since March 1, 2007, the case management of CSST claims has been transferred from the Environmental Health and Safety Department to the Benefits Department of Human Resources, in order to achieve a comprehensive approach to disability management to more effectively manage employee wellness. However, the Environmental Health and Safety Department will continue to manage injury prevention, investigation and job hazard analysis and will work in close collaboration with Human Resources in other areas of employee wellness.

Mr. Côté updated the Board regarding policies recently revised (Emergency Management) or newly approved (Laser Safety, Biosafety, Emergency Evacuation and Fire Safety) by the President's Executive Group. Moreover, the distribution of the revised Emergency Manual with the publication of new internal emergency number has been completed. He concluded by indicating that Concordia's pandemic planning process is well underway. Further to his report, Mr. Côté replied to questions from Governors.

11. Monthly reports

- 11.1 Vice-President, Advancement and Alumni Relations – Ms. Kathy Assayag (Document BG-2007-3-D4)
- 11.2 Vice-President, Research and Graduate Studies – Dr. Louise Dandurand (Document BG-2007-3-D5)
- 11.3 Vice-President, External Relations and Secretary-General – Me Marcel Danis (Document BG-2007-3-D6)
- 11.4 Vice-President, Services – Mr. Michael Di Grappa (Document BG-2007-3-D7)
- 11.5 Vice-President, Finance – Mr. Larry English (Document BG-2007-3-D8)

11.6 Special Communications Advisor to the President – Mr. John Parisella (Document BG-2007-3-D9)

11.7 Provost and Vice-President, Academic Affairs – Dr. Martin Singer (Document BG-2007-3-D10)

No supplementary information was added to the above written reports.

12. Any other business

There was no other business to bring before the Board.

13. Next meeting

The next regular meeting of the Board of Governors will be held on Thursday, May 17, 2007, at 8 a.m., on the SGW Campus.

14. Adjournment

The Open Session adjourned at 9:46 a.m.

Danielle Tessier
Secretary of the Board of Governors