

**CONCORDIA UNIVERSITY**  
**MINUTES OF THE OPEN SESSION**  
**OF THE MEETING OF THE BOARD OF GOVERNORS**

Held on Wednesday, May 15, 2002, immediately following the Closed Session,  
in Room AD-307, Loyola Campus

Attendance

Present: Mrs. Lillian Vineberg, *Chairwoman*, Mr. Patrice Blais, Dr. William Byers, Mr. Alex Carpini, Dr. June Chaikelson, Mr. Howard Davidson, Me Rita de Santis, Mr. Brian Edwards, Dr. Terrill Fancott, Me Pierre Frégeau, *Observer*, Ms. Nicole Fauré, Dr. Christine Jourdan, Dr. Loren Lerner, Dr. Frederick Lowy, *Rector and Vice-Chancellor*, Mr. Rocci Luppicini, Sister Eileen McIlwaine Ph.D., Mr. Sami Nazzal, Mr. John Parisella, *Vice-Chairman*, Mr. Alex G. Potter, Mr. Richard Renaud, *Vice-Chairman*, Mrs. Miriam Roland, Ms. Sabrina Stea, Mr. Jacques St-Laurent, Mr. Jonathan Wener

Officers of the University: Prof. Marcel Danis, Mr. Michael Di Grappa, Mr. Larry English, Dr. Jack Lightstone

Absent: Dr. Steven Appelbaum, Ms. Barbara Barclay, Ms. Cristelle Basmaji, Ms. Joanne Beaudoin, Mr. Alain Benedetti, Mr. Charles G. Cavell, Mr. Leo Goldfarb, Mr. George Hanna, Mrs. Judith Kavanagh, Mr. Paul Kefalas, Mr. Peter Kruyt, Mr. Ronald Lawless, Ms. Christine Lengvari, Mrs. Hazel Mah, Mr. Eric Molson, *Chancellor*, Mrs. Mackie Vadacchino de Massy, Mr. Ivan Velan

Governors Emeriti: Mr. John Economides, Me André Gervais, Dr. Henry Habib, Mr. Donald McNaughton

Guests: Me Bram Freedman (Assistant Secretary General and General Counsel), Mr. Garry Milton (Executive Director, Rector's Cabinet)

Documents associated with the Minutes

BG-2002-5-D6	Memo from the Dean of Students regarding GSA fees
BG-2002-5-D7	Memo from the Secretary of the Board regarding revisions to the policy on the Concordia Council on Student Life
BG-2002-5-D8	Document regarding parking servitude for downtown construction projects
BG-2002-4-D3	Report and recommendation from the Task Force to Review Permanent Evaluation procedures for incumbent senior administrators

1. Call to Order

The Open Session was called to order at 7 p.m.

1.1 Chairwoman's remarks

The Chairwoman conveyed that during the Closed Session, Mr. William Curran had been re-appointed Director of Libraries, for a five-year term beginning on June 1, 2003 and ending on May 31, 2008, and Mr. Rocci Luppicini, the GSA president, was re-elected for a one-year term as a member of the Corporation.

On behalf of the Office of Advancement and Alumni Relations, Mrs. Vineberg thanked all Governors who gave pledges to the Défi Corporatif Canderel annual run, led by Canderel CEO and Board member Jonathan Wener. The total contribution from the University was the ninth largest, with a participation of 22 teams.

In closing, Mrs. Vineberg encouraged Governors to attend the musical play *The Legend of Pinnochio*, presented by the Centre for the Arts and Human Development, which will be held on June 15 and 16. Details regarding this event were mailed to all Governors last week. For those who cannot attend on the aforementioned dates, Mrs. Vineberg indicated that there are two dress rehearsals, on June 13 and 14.

1.2 Approval of the Agenda

Upon motion duly moved and seconded (Fauré, Jourdan), it was unanimously RESOLVED:

R2002-40      *THAT the Agenda be approved as submitted.*

1.3 Approval of the Minutes of the Open Session of the previous meeting (April 17, 2002)

Upon motion duly moved and seconded (Lerner, McIlwaine), it was unanimously RESOLVED:

R2002-41      *THAT the Minutes of the Open Session of the previous regular meeting of the Board, held April 17, 2002, be approved.*

2. Business arising from the Minutes not included on the Agenda

There was no business arising from the Minutes.

3. Graduate Students' Association (GSA) fee

Dr. Fancott queried if the graduate students in the Faculty of Engineering and Computer Science and the John Molson School of Business had approved to pay a GSA fee, given that they already pay fees to their respective faculty association. He was concerned that those students would now be paying higher fees than those in the Faculties of Arts and Science and Fine Arts.

Mr. Luppicini responded that the referendum questions had been put to all graduate students, and the outcome does result in those students paying higher fees. However, in accordance with the by-laws of the faculty-specific associations, fees can be re-adjusted during the course of the year.

Upon motion duly moved and seconded (Luppicini, Nazzal), it was RESOLVED with two abstentions:

R2002-42      *WHEREAS at the present time a Graduate Students' Association (GSA) fee of \$43.24 and a Canadian Federation of Students (CFS) fee are being charged to graduate students*

*in the Faculty of Arts and Science, the Faculty of Fine Arts as well as independent graduate students;*

*WHEREAS further to a referendum held in April 2002 at which time all graduate students were polled in accordance with the GSA constitution, graduate students voted in favor of collecting a GSA fee of \$43.24 and a CFS fee from the graduate students in the Faculty of Engineering and Computer Science and the John Molson School of Business as well;*

*WHEREAS pursuant to the aforementioned referendum, graduate students further approved that a fee of \$7.50 be collected from all graduate students for the Conseil national des cycles supérieurs (CNCS);*

**BE IT RESOLVED:**

*THAT the Board of Governors authorize the University to collect a GSA fee of \$43.24 and a CFS fee of \$6.84 from the graduate students in the Faculty of Engineering and Computer Science and the John Molson School of Business, to be implemented with registration for the Fall term of 2002 (2002/2);*

*THAT the Board of Governors authorize the University to collect a CNCS fee of \$7.50 from all graduate students, to be implemented with registration for the Fall term of 2002 (2002/2);*

*SO THAT the total fees collected on behalf of the GSA for all graduate students are as follows;*

- Graduate Students' Association: \$43.24*
- Conseil national des cycles supérieurs: \$7.50*
- Canadian Federation of Students (annually indexed): \$6.84 (for 2002-2003)*

4. Approval of revisions to the policy regarding the Concordia Council on Student Life

Upon motion duly moved and seconded (Luppicini, Nazzal), it was unanimously  
RÉSOLVED:

R2002-43 *WHEREAS at its meeting of May 3, 2002, the Concordia Council on Student Life unanimously approved certain changes to its membership; and*

*WHEREAS said changes require the Board of Governors' approval;*

**BE IT RESOLVED:**

*THAT the Board of Governors approve the revisions to the policy regarding the Concordia Council on Student Life, as set out in Document BG-2002-5-D7.*

5. Parking servitude – Downtown construction projects

Upon motion duly moved and seconded (Wener, Edwards), it was unanimously  
RÉSOLVED:

R2002-44 *WHEREAS the University is the owner of lots 1 066 157, 1 066 177 and 1 066 826 of the Cadastre of Quebec, on which a building will be erected as part of Phase I of the project envisaged by the City of Montreal By-Law 01-120;*

*WHEREAS the University wishes to relieve itself from the obligation to provide parking spaces in the building built under said Phase 1;*

*WHEREAS the University is also the owner of the building erected on lot 1 340 994 of the Cadastre of Quebec;*

*WHEREAS the University plans to provide parking spaces on lot 1 340 994 with respect to the building for which construction permit number 014957-01 has been sought and which will be built on lots 1 066 157, 1 066 177 and 1 066 826;*

*BE IT RESOLVED:*

*THAT the University grants a real and perpetual parking servitude on lot 1 340 994 (hereinafter referred to as the "Servient land") in favor of lots 1 066 157, 1 066 177 and 1 066 826 (hereinafter referred to as the "Dominant land"), so as to provide at all times seventy (70) indoor parking spaces, for use by the occupants of the building for which the aforementioned construction permit is being sought, as well as for visitors to the latter building;*

*THAT the Board of Governors acknowledge having read the draft act of servitude prepared by Notary Andrée Blais and approve said act; and*

*THAT Me Abraham Edward Freedman, Assistant Secretary General and General Counsel, be authorized to sign the servitude on behalf of the University.*

6. Report and recommendation from the Task Force to Review Permanent Evaluation Procedures for Incumbent Senior Administrators

The following motion was moved by Mr. Potter and seconded by Mr. Luppicini:

*WHEREAS the Task Force to review Permanent Evaluation Procedures was established by the Board of Governors on January 17, 2001 with a mandate to propose permanent evaluation procedures for incumbent senior administrators seeking a second term;*

*BE IT RESOLVED:*

*THAT, upon recommendation of the Task Force to review Permanent Evaluation Procedures, the Evaluation Procedures for Senior Administrators in the Penultimate Year of their First Mandate, as set out in Board Document BG-2002-4-D3, be approved.*

The Task Force's Chair, Mr. Alex Potter, reminded the Board that this item had been deferred from the last meeting. In order to complete its mandate, the Task Force had met several times and had consulted the Faculty Councils and Senate. Further to this consultation, some excellent suggestions had been made, most of which had been incorporated into the proposed procedures.

However, as outlined in document BG-2002-4-D3, the Task Force was deadlocked on two matters and therefore was seeking the Board's input. He stated the pros and the cons of Senate's recommendation which was to:

- i) increase the proposed four full-time faculty members for the Rector and Provost evaluation committees by one so that five full-time faculty members sit on the committee, two of which would be nominated by the Faculty of Arts and Science, and

- ii) increase the proposed two students by one so that three students sit on the committee, with at least one undergraduate from the Faculty of Arts and Science.

Dr. Byers moved to amend the aforementioned resolution to include Senate's recommendation as stated in document BG-2002-4-D3, which was seconded by Ms. Stea. A lengthy discussion ensued, during which Governors spoke strongly both for and against Senate's recommendation.

Since the Board was divided, Mr. Renaud suggested that this matter be referred to the Executive Committee of the Board so that it review and make a recommendation at the June Board meeting. Everyone was amenable to this suggestion.

7. Progress report from the Advisory Search Committee for the Dean of Graduate Studies

Dr. Lightstone informed the Board that the Committee's short list was comprised of Dr. William Knitter, Vice-Dean, Administrative Affairs, in the Faculty of Arts and Science, and Dr. Elizabeth Sacca, Associate Dean, Graduate Studies. He invited all Governors to attend the open meeting which will be held on May 16, at 2 p.m.

8. Report of Standing Committees

8.1 Real Estate Planning Committee

The Chair of the Committee, Mr. Wener, began by expressing his pride in the Board and the Rector for their courage, foresight, willingness, and commitment to plan and execute the construction projects.

He then reported that the costs for the Science Complex were currently \$5 million under budget, due to excellent timing and the lull in the construction industry. Further, the recent excavation contract for the downtown construction project was awarded 10% to 15% below projected costs.

The advanced state of the Engineering and Computer Science project will enable the fast-tracking of the Fine Arts project. The construction projects, originally planned to span over 10 years, are moving along speedily and therefore will likely only take five years. Savings are moved from project from project. Mr. Wener stated the importance of disposing of some assets temporarily. The Real Estate Planning Committee will reconvene in June to establish a strategic plan for such disposals.

9. Report of the Rector

Dr. Lowy indicated that his report would be short since his remarks regarding the groundbreaking and building projects had been conveyed earlier on by Mrs. Vineberg and Mr. Wener. The Rector informed the Board of his upcoming trip to China with Deans Singer and Esmail, with stops in England and Beirut, to visit alumni chapters.

10. Reports of the Vice-Rectors

10.1 Provost and Vice-Rector, Research

The Provost was pleased to report that at the May 10 Senate meeting, the title of Distinguished Professor Emeritus had been conferred on Dr. Tannis Arbuckle-Maag, Dr. Patsy Lightbown, Dr. Oswald Tee and Dr. Jeremiah Hayes, all of whom had recently retired from full-time duties.

10.2 Vice-Rector, Services

Mr. Di Grappa announced that in the Fall, a broad consultation will be undertaken to review the Recreation and Athletics Department, followed in January 2003 by a search for a permanent director. Further, he informed Governors that the installation of an artificial playing field and lighting in the Loyola stadium will allow increased use as well as leasing to outside groups.

10.3 Vice-Rector, Institutional Relations and Secretary-General

Prof. Danis waived his report.

10.4 Chief Financial Officer

Mr. English informed the Board of two meetings he had today, the first with the Ministry of Education regarding the operating budget and the second with the Ministry of Finance concerning the funding of the building projects.

With respect to the operating budget, he was apprised that the new funding formula, under which Concordia stands to lose \$5 million, will prevail. However, the implementation of the new formula will only come into effect in June 2003, instead of December 2002. A further \$2.5 million loss is envisaged, due to the government's decision to recuperate monies for foreign privatized students. He was also informed that the Quebec government will cease to fund the indirect costs of research of federal research agencies since the federal government now partially pays for these costs. The government has set indexation for the year as follows: 2.5% for teaching salaries, 2.25% for other salaries, and 1.9% for all other costs. Finally, the University had received only 70% of the amounts payable regarding the increase of students. The other 30%, which was supposed to be reimbursed at a later date, will not be paid back. However, in the future this increase will be funded at 100%.

As for the building projects, the government had heard of Concordia's plan to finance the projects through bonds. As a result, the government has offered to lend its expertise and distribution channels to assist the University in securing a bond, to the tune of \$220 million for 40 years. The government has suggested a syndicate comprised of various banking institutions, led by RBC Dominion.

Mr. St-Laurent suggested that a point form document be prepared by the CFO. This document could be used as a tool for those Governors who work in industry and have opportunities to meet with various levels of government officials to lobby on behalf of the University. This suggestion was very well received by all Governors.

11. Correspondence

There was no correspondence to report.

12. Any other business

Mr. Renaud, Chair of the Nominating Committee, indicated that the Committee would shortly be reviewing nominations for representatives of the community-at-large to sit on Board. He mentioned that a call for nominations would be published in the May 23 edition of the *Thursday Report* and encouraged all members of the University community to forward nominations to the Secretary of the Board of Governors.

Mr. Blais introduced Ms. Sabine Friesinger, president-elect of the CSU, as well as some other newly-elected CSU members.

13. Date of next meeting

The next meeting will be held on June 19, 2002, at 8 a.m., on the SGW Campus.

14. Adjournment

The Open Session adjourned at 8:39 p.m.

Danielle Tessier  
Secretary of the Board of Governors