

**Concordia University**  
**Financial Statements**  
**April 30, 2015**

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# Raymond Chabot Grant Thornton

## Independent Auditor's Report

**Raymond Chabot Grant Thornton LLP**

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To the Members of the Board of Directors of  
Concordia University

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We have audited the accompanying financial statements of Concordia University, which comprise the statement of financial position as at April 30, 2015 and the statements of operations, changes in fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### **Management's responsibility for the financial statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of Concordia University as at April 30, 2015 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

*Raymond Chabot Grant Thornton LLP<sup>1</sup>*

Montréal  
September 16, 2015

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<sup>1</sup> CPA auditor, CA public accountancy permit no. A117472

**Concordia University**  
**Financial Position**

April 30, 2015

(In thousands of dollars)

	Total Funds		Operating Fund		Research Fund		Designated Fund		Restricted Funds Capital Asset Fund	
	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>										
Current										
Cash	2,210		2,210							
Marketable securities	29	32	26	30			3	2		
Subsidies receivable (Note 5)	50,428	59,012	42,766	52,837	1,882	871	33	19	5,747	5,285
Accounts receivable (Note 6)	18,027	13,166	15,118	11,163	2,888	1,934	21	27		42
Inventories (Note 7)	2,708	3,121	2,708	3,121						
Other assets and prepaid expenses (Note 8)	5,247	3,263	5,211	3,233					36	30
Due from Concordia University Foundation, without interest	2,974	2,613	2,974	2,613						
	<b>81,623</b>	81,207	<b>71,013</b>	72,997	<b>4,770</b>	2,805	<b>57</b>	48	<b>5,783</b>	5,357
Long-term										
Amount receivable from the MEESR (Note 9)	124,445	138,351							124,445	138,351
Other assets and prepaid expenses	3,225	2,686	3,225	2,686						
Due from Capital Asset Fund, without interest			128,126	112,934						
Due from Operating Fund, without interest					19,228	21,552	25,058	20,913		
Tangible capital assets (Note 10)	782,183	770,302							782,183	770,302
Intangible capital assets (Note 11)	29,064	20,087							29,064	20,087
	<b>1,020,540</b>	1,012,633	<b>202,364</b>	188,617	<b>23,998</b>	24,357	<b>25,115</b>	20,961	<b>941,475</b>	934,097
<b>LIABILITIES</b>										
Current										
Bank overdraft		576		576						
Bank loans (Note 12)	65,800	42,900	65,800	42,900						
Trade payables and other operating liabilities	55,605	60,395	55,605	60,395						
Amount payable to the MEESR	7,549	2,779	7,549	2,779						
Agency and fiduciary accounts	4,980	6,142	4,980	6,142						
Unearned revenue	13,761	14,861	13,760	14,859			1	2		
Deferred contributions (Note 13)	23,998	24,357			23,998	24,357				
Liability on market value of a financial instrument (Note 14 (ii))	319								319	
Interest payable on long-term debt	5,978	5,777							5,978	5,777
Current portion of long-term debt (Note 14)	86,869	59,730	16,777	667					70,092	59,063
	<b>264,859</b>	217,517	<b>164,471</b>	128,318	<b>23,998</b>	24,357	<b>1</b>	2	<b>76,389</b>	64,840
Long-term										
Employee future benefit liability (Notes 2 and 20)	170,505	220,664	170,505	220,664						
Deferred contributions (Note 13)	98,860	88,610					24,163	19,729	74,697	68,881
Due to restricted Funds, without interest			44,286	42,465						
Due to Operating Fund, without interest									128,126	112,934
Long-term debt (Note 14)	490,386	520,332		16,777					490,386	503,555
	<b>1,024,610</b>	1,047,123	<b>379,262</b>	408,224	<b>23,998</b>	24,357	<b>24,164</b>	19,731	<b>769,598</b>	750,210
<b>FUND BALANCES (NEGATIVE)</b>										
Unrestricted deficit (Note 2)	(239,408)	(283,148)	(239,408)	(283,148)						
Internally restricted (Note 16)	62,510	63,541	62,510	63,541						
Externally restricted	951	1,230					951	1,230		
Invested in capital assets	171,877	183,887							171,877	183,887
	<b>(4,070)</b>	(34,490)	<b>(176,898)</b>	(219,607)	<b>-</b>	<b>-</b>	<b>951</b>	1,230	<b>171,877</b>	183,887
	<b>1,020,540</b>	1,012,633	<b>202,364</b>	188,617	<b>23,998</b>	24,357	<b>25,115</b>	20,961	<b>941,475</b>	934,097

The accompanying notes are an integral part of the financial statements.

On behalf of the Board,

original signed by Norman Hébert  
Governor

original signed by Alan Shepard  
Governor

## Concordia University Operations

Year ended April 30, 2015

(In thousands of dollars)

	Total Funds		Operating Fund		Research Fund		Designated Fund		Restricted Funds Capital Asset Fund	
	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Revenue</b>										
Tuition fees	117,047	111,667	117,047	111,667						
Subsidies										
Government of Quebec	264,729	295,623	237,867	251,464	6,144	4,564	360	473	20,358	39,122
Government of Canada	31,349	32,639	4,538	4,396	22,508	23,446	802	1,060	3,501	3,737
Grants from other sources	8,177	6,163			7,139	5,395	446	486	592	282
Miscellaneous fees and other income	38,062	37,949	35,949	36,253	10		1,626	1,340	477	356
Services to the community	6,525	8,255	6,525	8,255						
Student services	16,071	15,940	16,071	15,940						
Ancillary services (Note 17)	19,342	17,979	19,342	17,979						
Rental of properties	5,936	6,006	5,936	6,006						
Donations	7,963	7,856			413	222	6,075	7,098	1,475	536
Concordia University Foundation	7,974	10,704	3,782	2,247			3,825	8,052	367	405
	<b>523,175</b>	<b>550,781</b>	<b>447,057</b>	<b>454,207</b>	<b>36,214</b>	<b>33,627</b>	<b>13,134</b>	<b>18,509</b>	<b>26,770</b>	<b>44,438</b>
<b>Expenses</b>										
Academic services (Note 18)	239,309	228,443	239,309	228,443						
Administrative services (Note 18)	86,696	86,552	86,696	86,552						
Research	56,599	52,204	20,385	18,577	36,214	33,627				
Services to the community	9,686	9,062	9,686	9,062						
Student services	16,601	15,316	16,601	15,316						
Ancillary services (Note 17)	14,616	15,018	14,616	15,018						
Rental of properties	3,076	3,125	3,076	3,125						
Specified gift to Concordia University Foundation	3,490	8,159	325	325			3,053	7,834	112	
Pension plans (Note 2)	45,857	40,512	45,857	40,512						
Expensed capital assets	442	3,668							442	3,668
Change in fair value of a financial instrument (Note 14 (ii))	319								319	
Interest on bank loans	810	934	386	398					424	536
Interest on long-term debt	12,072	12,090	311	369					11,761	11,721
Bond and brokerage fees	13,180	13,218	74	71					13,106	13,147
Amortization of tangible capital assets	38,925	37,884							38,925	37,884
Amortization of intangible capital assets	3,158	257							3,158	257
Endowed and restricted projects	10,196	10,694					10,196	10,694		
	<b>555,032</b>	<b>537,136</b>	<b>437,322</b>	<b>417,768</b>	<b>36,214</b>	<b>33,627</b>	<b>13,249</b>	<b>18,528</b>	<b>68,247</b>	<b>67,213</b>
<b>Excess (deficiency) of revenue over expenses</b>	<b>(31,857)</b>	<b>13,645</b>	<b>9,735</b>	<b>36,439</b>	<b>-</b>	<b>-</b>	<b>(115)</b>	<b>(19)</b>	<b>(41,477)</b>	<b>(22,775)</b>

The accompanying notes are an integral part of the financial statements.

## Concordia University

### Changes in Fund Balances

Year ended April 30, 2015  
(In thousands of dollars)

	Total Funds		Operating Fund		Research Fund		Designated Fund		Restricted Funds Capital Asset Fund	
	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Fund balances (negative), beginning of year										
Fund balances (negative), as previously reported	15,044	33,788	(170,073)	(130,410)			1,230	1,453	183,887	162,745
Change in accounting policy (Note 2)	(49,534)	(69,534)	(49,534)	(69,534)						
Fund balances (negative), beginning of year, as restated	(34,490)	(35,746)	(219,607)	(199,944)	–	–	1,230	1,453	183,887	162,745
Excess (deficiency) of revenue over expenses (Note 2)	(31,857)	13,645	9,735	36,439			(115)	(19)	(41,477)	(22,775)
Remeasurements and other items (Note 2)	62,265	(12,301)	62,265	(12,301)						
Endowment contributions received	3,768	1,691					3,768	1,691		
Endowment contributions paid	(3,756)	(1,779)					(3,756)	(1,779)		
Interfund transfers (Note 15)			(29,291)	(43,801)			(176)	(116)	29,467	43,917
Fund balances (negative), end of year	(4,070)	(34,490)	(176,898)	(219,607)	–	–	951	1,230	171,877	183,887

The accompanying notes are an integral part of the financial statements.

# Concordia University

## Cash Flows

Year ended April 30, 2015

(In thousands of dollars)

	<u>2015</u>	<u>2014</u>
	\$	\$
<b>OPERATING ACTIVITIES</b>		
Excess (deficiency) of revenue over expenses	(31,857)	13,645
Non-cash items		
Net change in fair value of financial liabilities	474	192
Deferred contributions – Research Fund and Designated Fund	4,075	(2,739)
Amortization of tangible capital assets	38,925	37,884
Amortization of intangible capital assets	3,158	257
Employee future benefits	12,106	10,578
Loss on disposal of other assets		350
Net change in working capital items (Note 4)	(644)	(34,727)
Cash flows from operating activities	<u>26,237</u>	<u>25,440</u>
<b>INVESTING ACTIVITIES</b>		
Marketable securities	3	13
Due from Concordia University Foundation	(361)	3,196
Acquisition of tangible capital assets	(50,630)	(61,408)
Acquisition of intangible capital assets	(12,135)	(14,279)
Cash flows from investing activities	<u>(63,123)</u>	<u>(72,478)</u>
<b>FINANCING ACTIVITIES</b>		
Bank loans	22,900	24,700
Amount receivable from the MEESR	13,906	(3,658)
Issuance of long-term debt	57,970	131,405
Repayment of long-term debt	(60,932)	(107,960)
Deferred contributions – Capital Asset Fund	5,816	1,589
Endowment contributions received	3,768	1,691
Endowment contributions transferred to Concordia University Foundation	(3,756)	(1,779)
Cash flows from financing activities	<u>39,672</u>	<u>45,988</u>
<b>Increase (decrease) in cash</b>	<b>2,786</b>	<b>(1,050)</b>
Cash (bank overdraft), beginning of year	(576)	474
Cash (bank overdraft), end of year	<u>2,210</u>	<u>(576)</u>

The accompanying notes are an integral part of the financial statements.

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 1 - GOVERNING STATUTES AND PURPOSE OF THE UNIVERSITY

Concordia University (hereafter the "University") was incorporated under the Concordia University Act, S.Q. 1948 c. 91, as amended by S.Q. 1959-60, c. 191 and S.Q. 2006, c. 69. The mission of the University includes post-secondary and graduate education, research and public service. The University is a registered charity under Section 149 of the Income Tax Act; it is exempt from the payment of income tax.

### 2 - CHANGE IN ACCOUNTING POLICY

As at May 1, 2014, the University applied Section 3463, Reporting Employee Future Benefits by Not-for-profit Organizations, in Part III of the *CPA Canada Handbook – Accounting* to recognize the pension expense and post-retirement benefits. In accordance with the transitional provisions, this new standard, applicable to financial statements for fiscal years beginning on or after January 1, 2014, has been applied retrospectively. Previously, the University applied Section 3461, Employee Future Benefits, in Part II of the *CPA Canada Handbook – Accounting*. It, therefore, recognized directly in operations actuarial gains and losses and past service cost resulting from changes to the pension plans. The accounting change led to the separate presentation of remeasurements and other items on the statement of changes in fund balances.

For defined benefit plans for which an actuarial valuation for funding purposes exists, an accounting policy choice between using the funding valuation or an accounting valuation is available. The University has elected to use the valuation prepared for funding purposes.

The impact of these changes on the Operating Fund are as follows:

	2014		
	Stated	Restatement	As Restated
	\$	\$	\$
Financial Position			
Liabilities			
Liability for pension benefit plans	75,726	36,776	112,502
Liability for other benefit plans	95,404	12,758	108,162
Employee future benefits liability	171,130	49,534	220,664
Fund balances (negative)			
Unrestricted deficit	(233,614)	(49,534)	(283,148)



# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 2 - CHANGE IN ACCOUNTING POLICY (Continued)

	Stated	Restatement	2014 As Restated
	\$	\$	\$
Operations			
Pension plans	72,813	(32,301)	40,512
Changes in Fund Balances			
Fund balances negative, beginning of year	(130,410)	(69,534)	(199,944)
Excess of revenue over expenses	4,138	32,301	36,439
Remeasurements and other items	-	(12,301)	(12,301)
Fund balances negative, end of year	(170,073)	(49,534)	(219,607)

### 3 - SIGNIFICANT ACCOUNTING POLICIES

#### Basis of presentation

The University's financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations.

#### Accounting estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the amounts recorded in the financial statements and notes to financial statements. These estimates are based on management's knowledge of current events and actions that the University may undertake in the future. Actual results may differ from these estimates.

#### Principles of consolidation

The University's financial statements are not consolidated with those of a controlled not-for-profit organization. The required financial information is disclosed in the notes to the financial statements.

#### Financial assets and liabilities

##### *Initial measurement*

Upon initial measurement, the University's financial assets and liabilities are measured at fair value, which, in the case of financial assets or financial liabilities that will be measured subsequently at amortized cost, is increased or decreased by the amount of the related financing fees and transaction costs. Transaction costs relating to financial assets and liabilities that will be measured subsequently at fair value are recognized in operations in the year they are incurred.

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

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### **3 - SIGNIFICANT ACCOUNTING POLICIES (Continued)**

#### *Subsequent measurement*

At each reporting date, the University measures its financial assets and liabilities at amortized cost (including any impairment in the case of financial assets).

Financial assets and liabilities measured at amortized cost are calculated using the effective interest method (including any impairment in the case of financial assets). Interest calculated using the effective interest method is presented in the statement of operations under Net investment income or Interest expense as appropriate.

With respect to financial assets measured at amortized cost, the University assesses whether there are any indications of impairment. When there is an indication of impairment, and if the University determines that during the year there was a significant adverse change in the expected timing or amount of future cash flows from a financial asset, it will then recognize a reduction as an impairment loss in operations. The reversal of a previously recognized impairment loss on a financial asset measured at amortized cost is recognized in operations in the year the reversal occurs.

#### **Derivative financial instruments**

The University uses derivative financial instruments to manage its interest rate risk exposure. It does not use these derivative financial instruments for trading or speculative purposes.

The University has elected to use hedge accounting to recognize the interest rate swaps that it uses to provide protection against interest rate fluctuations on its variable interest rate for long-term debt. These interest rate swaps require the periodic exchange of interest payments without an exchange of the notional (capital) amount on which payments are calculated.

At the inception of the hedging relationship, the University formally documented the hedging relationship, identifying the hedged item, the related hedging item, the nature of the specific risk exposure being hedged and the intended term of the hedging relationship. Both at the inception of the hedging relationship and throughout its term, the University has reasonable assurance that the critical terms of the hedged item and the related hedging item will remain the same. For hedged items that are an anticipated transaction, the University determines that it is probable that the anticipated transaction will occur at the time and in the amount designated, as documented at the inception of the hedging relationship.

The University discontinues hedge accounting when the hedged item or the related hedging item ceases to exist or the critical terms of the hedging item cease to match those of the hedged item.

The derivative financial instruments that do not meet the criteria of a hedge are recognized at their fair value on the financial position and changes in fair value are recognized in the statement of operations for the year.

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

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### **3 - SIGNIFICANT ACCOUNTING POLICIES (Continued)**

#### **Fund accounting**

The Operating Fund is used to account for the University's academic and administrative services. Unrestricted resources as well as internally restricted resources are reported in this fund.

Externally restricted resources that are used for research and research-related purposes are reported in the Research Fund.

The Designated Fund is used to account for funds received from external entities for specific purposes imposed by the outside donor or party.

Assets, liabilities, revenues and expenses related to the capital assets owned and managed by the University are reported in the Capital Asset Fund, including the cost of capital assets purchased, funded and expensed by other funds in the year of acquisition.

#### **Revenue recognition**

The University follows the deferral method of accounting for contributions. Under this method, contributions restricted for future period expenses are deferred and are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Endowment contributions and contributions in capital assets that are not subject to amortization are reported as direct increases in the appropriate fund balance.

Restricted investment income is recognized as revenue in the appropriate fund in the year the related expenses are incurred. Accordingly, investment income on endowments is recognized either in the restricted or in the operating funds, depending on the restriction specified by the donor. Unrestricted investment income is recognized in the Operating Fund, as earned.

Interest income is recognized on a time apportionment basis.

The University's principal sources of revenue, aside from contributions, are tuition fees, miscellaneous fees and other income, services to the community, student services, ancillary services and rental of properties. Revenue is recognized when the following criteria are met:

- Persuasive evidence of an arrangement exists;
- Delivery has occurred and services have been rendered;
- The price is fixed or determinable;
- Collection is reasonably assured.

Revenue is recognized as services are provided. Receipts for which revenue is not yet earned are recorded as unearned revenue.

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

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### **3 - SIGNIFICANT ACCOUNTING POLICIES (Continued)**

#### **Contributed supplies and services**

The University may recognize contributed supplies and services when the fair value of these contributions can be reasonably estimated and if it would have had to otherwise acquire these supplies and services for its normal operations.

#### **Inventories**

Inventories of the retail stores are valued at the lower of cost and net realizable value. Cost is determined by the first in, first out method.

#### **Other assets**

Tenant inducements and commissions on rental of properties included in other assets are deferred and amortized on a straight-line basis over the duration of the respective leases.

#### **Tangible and intangible capital assets**

Tangible and intangible capital assets acquired are recorded at cost. Interest related to capital assets under construction is capitalized at rates reflecting the financing costs of such assets. Contributed capital assets are recorded at fair value at the date of contribution.

Improvements to leased premises are capitalized.

Buildings under construction and other major capital projects funded by the Operating Fund are recorded directly in the Capital Asset Fund.

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 3 - SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Amortization

Tangible and intangible capital assets are amortized on a straight-line basis over their estimated useful lives as prescribed by the MEESR as follows:

	<u>Periods</u>
Tangible capital assets	
Land improvements	20 years
Buildings	Over 40 to 50 years
Building alterations – mechanical	25 years
Building alterations – interior	30 years
Building alterations – architectural or structural	40 years
Leasehold improvements	Term of the lease (max. 10 years)
Furniture and equipment	Over 3 to 15 years
Library collection	10 years
Intangible capital assets	
Share of the large bandwidth telecommunications network managed by Réseau d'informations scientifiques du Québec (RISQ) Inc.	Over the term of the arrangement
Information technology	10 years

Amortization is recorded in the Capital Asset Fund.

#### Write-down

Tangible capital assets, intangible capital assets and other assets subject to amortization are tested for recoverability when events or changes in circumstances indicate that their carrying amount may not be recoverable. The carrying amount of a long-lived asset is not recoverable when it exceeds the sum of the undiscounted cash flows expected to result from its use and eventual disposal. In such a case, an impairment loss must be recognized and is equivalent to the excess of the carrying amount of a long-lived asset over its fair value.

#### Art collection

The art collections received by gift and bequest are recorded in the Capital Fund at cost or fair value at the date of contribution if they can be reasonably estimated, and they are not amortized.

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

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### **3 - SIGNIFICANT ACCOUNTING POLICIES (Continued)**

#### **Foreign currency translation**

The University uses the temporal method to translate transactions denominated in a foreign currency. Under this method, monetary assets and liabilities are translated at the exchange rate in effect at the statement of financial position date. Non-monetary assets and liabilities are translated at historical exchange rates, except those recognized at fair value, which are translated at the exchange rate in effect at the statement of financial position date. Revenues and expenses are translated at the exchange rate in effect on the date they are recognized. The related exchange gains and losses are recognized in the operations for the year.

#### **Employee future benefits**

The University accrues its obligations under the defined benefit pension plans and the other benefit plans as the employees render the services necessary to earn the pension benefits. More specifically, the University recognizes its obligations under the defined benefit plans on the statement of financial position, net of the fair value of plan assets. The University determines the defined benefit obligations using the most recent actuarial valuation prepared for funding purposes, which is extrapolated to the University's year-end. The total defined benefit plan cost includes current service cost and finance cost and is recognized in operations under Pension plans. Remeasurement and other items, which include actuarial gains and losses relating to the obligations, the difference between the actual return on plan assets and interest income deducted from the finance cost as well as past service cost, are recognized separately on the statement of changes in fund balances. Remeasurements and other items are not classified to the statement of operations in a subsequent year.

#### **Internally restricted fund balance**

The internally restricted fund is used for two types of transactions:

- The University has adopted a policy to internally restrict the Operating Fund balance of unspent budgeted amounts relating to specific programs. The programs covered by this policy are described in Note 16;
- Management has chosen to internally restrict unspent budgeted amounts from the Operating Fund that relate to specific key University priorities.

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 4 - INFORMATION INCLUDED IN CASH FLOWS

The net change in working capital items is detailed as follows:

	<u>2015</u>	<u>2014</u>
	\$	\$
Subsidies receivable	8,584	(27,625)
Accounts receivable	(4,861)	1,536
Inventories	413	564
Other assets and prepaid expenses	(2,523)	(78)
Trade payables and other operating liabilities	(4,966)	(2,091)
Amount payable to the MEESR	4,770	(4,452)
Agency and fiduciary accounts	(1,162)	(567)
Unearned revenue	(1,100)	(2,534)
Interest payable on long-term debt	201	520
	<u>(644)</u>	<u>(34,727)</u>

### 5 - SUBSIDIES RECEIVABLE

	<u>2015</u>	<u>2014</u>
	\$	\$
Operating Fund		
Amount receivable from the MEESR (a)	41,893	52,445
Social Sciences and Humanities Research Council of Canada	378	
Canadian Institutes of Health Research	353	392
Natural Sciences and Engineering Research Council of Canada	59	
Amount receivable from provincial agencies (excluding the MEESR)	83	
	<u>42,766</u>	<u>52,837</u>

(a) This amount includes an amount of \$34,864 corresponding to a subsidy conditional on attaining a balanced financial situation for the year ended April 30, 2015. Subsequent to year-end, the subsidy was confirmed.

	<u>2015</u>	<u>2014</u>
	\$	\$
Research Fund		
Amount receivable from federal agencies	1,164	399
Amount receivable from provincial agencies (excluding the MEESR)	718	472
	<u>1,882</u>	<u>871</u>
Designated Fund		
Amount receivable from federal agencies	33	19
Capital Asset Fund		
Amount receivable from the MEESR	5,747	5,285
Subsidies receivable – Total	<u>50,428</u>	<u>59,012</u>

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 6 - ACCOUNTS RECEIVABLE

	<u>2015</u>	<u>2014</u>
	\$	\$
Operating Fund		
Tuition fees, net of an allowance for doubtful accounts (a)	6,298	5,912
Services, advances and other	4,575	3,979
Advance to agency and fiduciary accounts, without interest	3,245	272
Advance to a wholly-owned subsidiary of a controlled entity, without interest	1,000	1,000
	<u>15,118</u>	<u>11,163</u>

(a) As at April 30, 2015, the gross carrying amount of trade accounts receivable totals \$9,513 (\$9,450 as at April 30, 2014). These tuition fees receivable are presented in the financial statements net of an allowance for impairment of \$3,215 (\$3,538 as at April 30, 2014).

### 7 - INVENTORIES

	<u>2015</u>	<u>2014</u>
	\$	\$
Retail stores		
Book store	2,359	2,656
Computer store	152	200
Art store	159	226
	<u>2,670</u>	<u>3,082</u>
Other supplies	38	39
	<u>2,708</u>	<u>3,121</u>

### 8 - OTHER ASSETS AND PREPAID EXPENSES

	<u>2015</u>	<u>2014</u>
	\$	\$
Operating Fund		
Other assets (a)	546	563
Prepaid expenses	4,665	2,670
	<u>5,211</u>	<u>3,233</u>

(a) Other assets consist primarily of tenant inducements and commissions on rental of properties.

	<u>2015</u>	<u>2014</u>
	\$	\$
Capital Asset Fund		
Prepaid expenses	36	30
Other assets and prepaid expenses – Total	<u>5,247</u>	<u>3,263</u>



# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 9 - AMOUNT RECEIVABLE FROM THE MEESR

The University accounted for a subsidy receivable from the MEESR resulting from the transition to generally accepted auditing principles. This amount is the result of the difference between the net value of the University's capital assets funded by the MEESR and the value of the long-term debt service by the Government of Quebec.

### 10 - TANGIBLE CAPITAL ASSETS

	<b>2015</b>		
	<u>Cost</u>	<u>Accumulated amortization</u>	<u>Net carrying amount</u>
	\$	\$	\$
Land	43,387		43,387
Land improvements	2,825	329	2,496
Buildings, building alterations and leasehold improvements	886,017	208,328	677,689
Furniture and equipment	99,820	60,782	39,038
Library collection	35,292	18,656	16,636
Art collection	2,937		2,937
	<u>1,070,278</u>	<u>288,095</u>	<u>782,183</u>
			<b>2014</b>
	<u>Cost</u>	<u>Accumulated amortization</u>	<u>Net carrying amount</u>
	\$	\$	\$
Land	41,415		41,415
Land improvements	1,914	187	1,727
Buildings, building alterations and leasehold improvements	854,128	187,392	666,736
Furniture and equipment	100,511	58,853	41,658
Library collection	34,487	18,171	16,316
Art collection	2,450		2,450
	<u>1,034,905</u>	<u>264,603</u>	<u>770,302</u>

As at April 30, 2015, trade payables and other operating liabilities include an amount of \$11,666 that relates to the acquisition of tangible capital assets (\$11,491 as at April 30, 2014).

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 11 - INTANGIBLE CAPITAL ASSETS

	2015		
	Cost	Accumulated amortization	Net carrying amount
	\$	\$	\$
Information technology – Development in progress	2,081		2,081
Information technology	28,701	2,870	25,831
Share of the large bandwidth telecommunications network managed by RISQ	3,142	1,990	1,152
	<u>33,924</u>	<u>4,860</u>	<u>29,064</u>
			2014
	Cost	Accumulated amortization	Net carrying amount
	\$	\$	\$
Information technology – Development in progress	18,803		18,803
Share of the large bandwidth telecommunications network managed by RISQ	2,986	1,702	1,284
	<u>21,789</u>	<u>1,702</u>	<u>20,087</u>

As at April 30, 2015, no amount that relates to acquisition of intangible capital assets is included in trade payable and other operating liabilities (\$664 as at April 30, 2014).

### 12 - BANK LOANS

The University has an unsecured line of credit of \$207,000 with its bankers bearing interest at the prime rate, 2.85% (3% as at April 30, 2014). This line of credit is renewable and convertible into a fixed rate mainly through the issuance of bankers' acceptances. As at April 30, 2015, total outstanding bankers' acceptances amounted to \$65,800, bearing interest at rates ranging from 1.05% to 1.12%. The average rate on all fixed rate financing for the year was 1.28% (1.35% on April 30, 2014).

In December 2014, the University issued an amendment to the irrevocable letter of credit of US\$913 to the U.S. Department of Education to US\$788. The irrevocable letter of credit bears a term of 12 months ending on December 31, 2015. The amount represents 50% of the Title IV, Higher Education Act Program funds received by the University under the U.S. Federal Student Aid Program.

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 13 - DEFERRED CONTRIBUTIONS

	<u>2015</u>	<u>2014</u>
	\$	\$
Research Fund		
Balance, beginning of year	24,357	23,032
Amount received relating to following years	35,855	34,952
Amount recognized in operations	<u>(36,214)</u>	<u>(33,627)</u>
Balance, end of year	<u><u>23,998</u></u>	<u><u>24,357</u></u>
Designated Fund		
Balance, beginning of year	19,729	23,793
Amount received relating to following years	19,402	14,445
Amount recognized in operations	<u>(14,968)</u>	<u>(18,509)</u>
Balance, end of year	<u><u>24,163</u></u>	<u><u>19,729</u></u>
	<u>2015</u>	<u>2014</u>
	\$	\$
Capital Asset Fund		
Balance, beginning of year	68,881	67,292
Amount received relating to following years	32,577	46,027
Amount recognized as revenue of the year	<u>(26,761)</u>	<u>(44,438)</u>
Balance, end of year	<u><u>74,697</u></u>	<u><u>68,881</u></u>

### 14 - LONG-TERM DEBT

#### a) Operating Fund:

	<u>2015</u>	<u>2014</u>
	\$	\$
Loan, bearing interest at CDOR, payable in monthly instalments of \$56, principal only, maturing in June 2015 (i)	16,777	17,444
Current portion	<u>16,777</u>	<u>667</u>
	-	<u>16,777</u>

- (i) On June 3, 2010, the University entered into an interest rate swap agreement, maturing in June 2015. Under this contract, payments or receipts are made for the difference between the fixed interest rate of 3.51% and the variable rate based on the CDOR, 0.991% (1.245% as at April 30, 2014). The loan was reimbursed in full in June 2015.

The notional amount of the swap agreement entered into by the University is \$20,000 as at June 3, 2010. The fair value of liabilities of the swap calculated according to information obtained from the financial institution is \$55 (\$339 in 2014).

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 14 - LONG-TERM DEBT (Continued)

#### b) Capital Asset Fund:

	<u>2015</u>	<u>2014</u>
	\$	\$
Serviced by the University		
Loan, bearing interest at CDOR, payable in monthly instalments of \$36, principal only, maturing in August 2027 (ii)	9,848	10,280
Loan, bearing interest at CDOR, payable in monthly varying instalments, maturing in April 2038 (iii)	11,404	11,742
Loan, bearing interest at CDOR, payable in monthly varying instalments, maturing in April 2025 (iv)	1,072	1,164
Loan, bearing interest at CDOR, payable in monthly varying instalments, maturing in April 2026 (v)	13,079	14,080
6.55% (effective interest rate of 6.97%) \$200,000 Series A Senior Unsecured Debentures, due September 2, 2042, issued by the University and subject to a trust indenture which contains certain covenants placing restrictions on the University with respect to the giving of security, disposition of assets and other matters	189,873	189,751
	<u>225,276</u>	<u>227,017</u>
Serviced by the Government of Quebec		
4.26%, 4.69% Series "11D" bonds, repayable in two varying instalments, maturing on June 10, 2012 and 2015	8,274	8,258
4.32% Series "12D" bonds, maturing on June 30, 2015	4,279	4,272
4.61% Series "13D" bonds, maturing on March 28, 2016	5,035	5,024
5% Series "14D" bonds, maturing on June 1, 2016	4,065	4,055
4.37%, 4.57% Series "15D" bonds, repayable in two varying instalments, maturing on May 15, 2012 and 2017	2,645	2,640
4.082% loan from Financement-Québec, repayable in seven varying instalments, maturing on December 1, 2015	3,490	3,808
4.138% loan from Financement-Québec, repayable in seven varying instalments, maturing on December 1, 2015	26,714	28,862
2.885% loan from Financement-Québec		37,571
2.6344% loan from Financement-Québec, repayable in six varying instalments, maturing on June 2, 2016	18,770	20,328

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 14 - LONG-TERM DEBT (Continued)

	<u>2015</u>	<u>2014</u>
	\$	\$
2.0183% loan from Financement-Québec, repayable in six varying instalments, maturing on April 25, 2017	<b>14,902</b>	16,177
2.472% loan from Financement-Québec, repayable in six varying instalments, maturing on December 1, 2017	<b>17,366</b>	19,244
2.437% loan from Financement-Québec, repayable in seven varying instalments, maturing on December 1, 2019	<b>41,106</b>	43,553
2.489% loan from Financement-Québec, repayable in seven varying instalments, maturing on December 1, 2019	<b>14,720</b>	15,360
2.409% loan from Financement-Québec, repayable in six varying annual instalments, maturing on May 29, 2019	<b>93,363</b>	99,360
3.03% loan from Financement-Québec, repayable in nine varying annual instalments, maturing on December 1, 2022	<b>4,124</b>	4,640
3.619% loan from Financement-Québec, repayable in twenty varying annual instalments, maturing on June 1, 2034	<b>20,000</b>	
3.511% loan from Financement-Québec, repayable in nineteen varying annual instalments, maturing on March 1, 2034	<b>36,000</b>	
2.947% KIP loan from Financement-Québec, repayable in twenty varying instalments, maturing on September 1, 2022	<b>10,236</b>	11,439
3.563% KIP loan from Financement-Québec, repayable in forty varying instalments, maturing on September 1, 2032	<b>16,266</b>	16,926
1.845% KIP loan from Financement-Québec, repayable in six varying instalments, maturing on May 29, 2015	<b>502</b>	1,493
1.269% KIP loan from Financement-Québec, repayable in eight varying instalments, maturing on November 29, 2016	<b>1,727</b>	
	<b>343,584</b>	343,010
Cumulative sinking fund paid by the Province of Quebec	<b>(8,382)</b>	(7,409)
	<b>335,202</b>	335,601
	<b>560,478</b>	562,618
Current portion	<b>70,092</b>	59,063
	<b>490,386</b>	503,555
Long-term debt – Total funds	<b>490,386</b>	520,332

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 14 - LONG-TERM DEBT (Continued)

- (ii) On August 24, 2012, the University entered into a 15-year long-term swap loan agreement with RBC (Royal Bank of Canada) for \$11,000 to provide for the purchase of the 5<sup>th</sup> and the 6<sup>th</sup> floors as well as the basement of the Faubourg Complex. The transaction was effective August 30, 2012 at a fixed rate of 3.08% and the variable rate was based on the CDOR, 0.991% (1.245% as at April 30, 2014).

The notional amount of the swap agreement entered into by the University was \$11,000 in August 2012. The fair value of assets of the swap calculated according to information obtained from the financial institution is \$319 (the fair value of the asset was \$426 in 2014). This swap agreement is recorded as a liability on market value of a financial instrument since it does not fulfil the requirements of hedge accounting.

- (iii) On May 1, 2013, the University entered into a 25-year long-term interest rate swap loan agreement for the final payment of the acquisition of the property Grey Nuns Motherhouse. The transaction was effective at a fixed rate of 3.014% and the variable rate was based on the CDOR, 0.991% (1.245% as at April 30, 2014).

The notional amount of the swap agreement entered into by the University was \$12,071 in May 2013. The fair value of liabilities of the swap calculated according to information obtained from the financial institution is \$534 (the fair value of the asset was \$447 in 2014).

- (iv) On May 1, 2013, the University entered into a 12-year long-term interest rate swap loan agreement to refinance renovation on the student residences located in the West Wing of the Grey Nuns Motherhouse. The transaction was effective at a fixed rate of 2.688% and the variable rate was based on the CDOR, 0.991% (1.245% as at April 30, 2014).

The notional amount of the swap agreement entered into by the University was \$1,254 in May 2013. The fair value of liabilities of the swap calculated according to information obtained from the financial institution is \$41 (the fair value of the liability was \$1 in 2014).

- (v) On April 30, 2014, the University entered into a 12-year long-term interest rate swap loan agreement to refinance the advances paid for renovations and the conversion of the East Wing of the Grey Nuns Motherhouse into student residences. The transaction was effective at a fixed rate of 2.808% and the variable rate was based on the CDOR, 0.991% (1.245% as at April 30, 2014).

The notional amount of the swap agreement entered into by the University was \$14,080 in April 2014. The fair value of liabilities of the swap calculated according to information obtained from the financial institution is \$575 (the fair value of the liability was \$42 in 2014).

The MEESR makes two types of grants to universities: operating grants and capital grants. Capital grants are authorized under the five-year university capital investment plan and are funded by the Government of Quebec out of public borrowing in the University's name (a process known as grant bonds). As a result, the long-term debt listed above is managed, administered and serviced by the Government of Quebec.

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 14 - LONG-TERM DEBT (Continued)

In accordance with its charter and the government decrees adopted pursuant to its charter (the last such decree having been adopted on June 2, 2010), the University may have an outstanding aggregate principal amount of debentures and debt securities which may not exceed at any time \$700,000, excluding amounts borrowed by way of loan or promissory note.

Series "1B" to "15D" bonds require that regular payments be made by the Province of Quebec to a sinking fund.

The proceeds from the Series A Senior Unsecured Debentures were used primarily to finance the University's capital projects in the last several years. This offering was separate and distinct from the existing "grant bonds" process which has been used by the Government of Quebec to finance capital spending in the education system, in which grant bonds are managed, administered and serviced by the Government of Quebec. The debentures are direct obligations of the University.

Repayments of principal over the next five years are scheduled as follows:

	\$
2016	70,092
2017	53,739
2018	32,570
2019	16,416
2020	120,299
	<u>293,116</u>

### 15 - INTERFUND TRANSFERS

	2015		
	Operating Fund	Designated Fund	Capital Asset Fund
	\$	\$	\$
Contributions towards the following:			
Major renovation or construction projects	4,521	627	5,148
Interest on capital debt	11,724		11,724
Equipment	7,153	157	7,310
Library equipment	3,609		3,609
Specific University projects	1,504		1,504
Graduate and undergraduate student aid	624	(608)	16
Share of the large bandwidth telecommunications network managed by RISQ	156		156
	<u>29,291</u>	<u>176</u>	<u>29,467</u>

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 15 - INTERFUND TRANSFERS (Continued)

	2014		
	Operating Fund	Designated Fund	Capital Asset Fund
	\$	\$	\$
Contributions towards the following:			
Major renovation or construction projects	15,416		15,416
Interest on capital debt	11,525		11,525
Equipment	10,253	116	10,369
Library equipment	3,945		3,945
Specific University projects	2,481		2,481
Share of the large bandwidth telecommunications network managed by RISQ	181		181
	<u>43,801</u>	<u>116</u>	<u>43,917</u>

The University manages its cash centrally in the Operating Fund. Receipts and disbursements of other funds are recorded as amounts due to or from the Operating Fund. The balances are non-interest bearing and have no fixed terms of repayment.

### 16 - INTERNALLY RESTRICTED FUND BALANCES

	2015	2014
	\$	\$
Specific purpose fund		
Institutional project	18,207	20,116
Student services	8,589	7,605
Information technology	440	1,429
Research initiatives and infrastructure	1,177	1,786
Scholarship funds	2,512	4,001
Capital and special project	534	1,400
Employee training programs	762	781
Recruitment	612	522
Centre for study of classroom programs	149	151
Academic plan	5,038	1,460
Other	4,890	4,420
	<u>42,910</u>	<u>43,671</u>



# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 16 - INTERNALLY RESTRICTED FUND BALANCES (Continued)

	2015	2014
	\$	\$
Research funded by overhead	2,817	3,926
Infrastructure for research units	3,479	3,346
General Purpose Principal Investigator	3,103	3,218
Concordia Research Chair	2,543	2,505
Faculty Research Development Program	1,305	1,262
Research Seed Funding	1,064	1,052
Faculty Professional Development Fund	1,076	1,070
Concordia Aid to Scholarly Activities	605	661
Facilities Optimization Program	406	442
Faculty program in support of RESEA	1,001	523
Research laboratories	273	335
Other	1,928	1,530
	<u>19,600</u>	<u>19,870</u>
	<u>62,510</u>	<u>63,541</u>

### 17 - ANCILLARY SERVICES

	2015		
	Revenue	Expenses	Excess
	\$	\$	\$
Retail stores	10,952	10,378	574
Residences	5,462	2,648	2,814
Parking	1,654	537	1,117
Food services	951	827	124
Advertising	62		62
Other services	261	226	35
	<u>19,342</u>	<u>14,616</u>	<u>4,726</u>

	2014		
	Revenue	Expenses	Excess (deficiency)
	\$	\$	\$
Retail stores	12,454	11,770	684
Residences	3,073	1,901	1,172
Parking	1,469	450	1,019
Food services	641	674	(33)
Advertising	96		96
Other services	246	223	23
	<u>17,979</u>	<u>15,018</u>	<u>2,961</u>

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 18 - EXPENSES

	<u>2015</u>	<u>2014</u>
	\$	\$
Academic services		
Academic	213,190	205,889
Library	12,606	11,994
Instructional and information technology services	13,513	10,560
	<u>239,309</u>	<u>228,443</u>
Administrative services		
Administration	50,849	52,511
Operational services	35,093	33,128
Rented facilities	754	913
	<u>86,696</u>	<u>86,552</u>

### 19 - RELATED PARTY TRANSACTIONS

The following transactions were concluded in the normal course of operations and measured at the exchange amount, which is the amount established and accepted by the parties.

The University exercises control over eConcordia.com since the majority of the board members hold senior management positions at the University, but it does not consolidate the financial statements of eConcordia.com with those of the University.

eConcordia.com is a registered charity under the Income Tax Act (Canada). eConcordia.com has a wholly-owned subsidiary, Knowledge One, that provides courses for the advancement of learning on electronic or other new media.

Following is the significant financial information for eConcordia.com as at April 30, 2015 and 2014:

	<u>2015</u>	<u>2014</u>
	\$	\$
Statement of operations		
Revenues	6,211	5,978
Expenses	6,540	5,896
Excess (deficiency) of revenues over expenses	<u>(329)</u>	<u>82</u>
Financial position		
Total assets	<u>2,391</u>	<u>2,668</u>
Total liabilities	2,822	2,704
Deficit	<u>(431)</u>	<u>(36)</u>
	<u>2,391</u>	<u>2,668</u>

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 19 - RELATED PARTY TRANSACTIONS (Continued)

	2015	2014
	\$	\$
Cash flows		
Operating activities	834	900
Investing activities	(820)	(1,744)
Financing activities	(72)	960

There are no significant differences in accounting policies between eConcordia.com and the University.

The University paid service fees to Knowledge One, a wholly-owned subsidiary of eConcordia.com, for the delivery of courses to students of the University. The expense amounted to approximately \$4,463 (\$4,447 in 2014). The University invoiced certain academic costs and management fees amounting to approximately \$870 (\$534 in 2014). The University has a receivable of \$448 (\$95 in 2014) and an advance without interest of \$1,000 as at April 30, 2015 (\$1,000 in 2014).

The Concordia University Foundation (hereafter the "Foundation") must use its resources exclusively to advance the mission of the University. The Foundation is incorporated under the Canada Business Corporations Act and is a charitable organization under both the Income Tax Act (Canada) and the Taxation Act (Quebec). The University exercises significant influence over the Foundation since certain board members and members of senior management are on the board of the Foundation. Revenues from the Foundation amounting to \$7,974 (\$10,704 in 2014) have been recorded by the University, in accordance with the wishes of donors. Amounts recorded as expenses by the University related to the Foundation amount to \$3,608 (\$8,159 in 2014). The assets, liabilities and fund balances of the Foundation total \$169,027 (\$159,983 in 2014), \$3,325 (\$2,562 in 2014) and \$165,702 (\$156,421 in 2014) respectively.

The University exercises control over the Fondation universitaire de l'Université Concordia (hereafter the "Fondation"). By law, the Fondation's resources must be used exclusively to promote and financially support the teaching and research activities of the University. The Fondation was created by Order-In-Council 834-97, dated June 25, 1997, of the provincial government, in accordance with the Loi sur les fondations universitaires. As a mandatory of the Crown, it is recognized as a charitable organization under both the Income Tax Act (Canada) and the Taxation Act (Quebec). In 2015, the Fondation remained inactive.

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 20 - EMPLOYEE FUTURE BENEFITS

#### Total cash payments

Total cash payments for employee future benefits, consisting of cash contributed by the University to its funded pension plans, cash payments directly to beneficiaries for its unfunded other benefit plans, and cash contributed to its defined benefit plans, total \$33,751 (\$29,934 in 2014).

#### Defined benefit plans

The University measures its accrued benefit obligations and the fair value of plan assets for accounting purposes as at April 30 of each year. Additionally, the financial status of the funded defined benefit pension plan is also measured through actuarial valuations for funding purposes, at least once every three years. The most recent actuarial valuation was performed as at December 31, 2013, and the next required valuation will be on December 31, 2016.

Reconciliation of the funded status of the benefit plans to the amounts recorded in the financial statements is as follows:

	Pension benefit plans		Other benefit plans	
	2015	Restated 2014	2015	Restated 2014
	\$	\$	\$	\$
Defined benefit obligations	<b>957,672</b>	912,732	<b>107,003</b>	108,162
Fair value of plan assets	<b>894,170</b>	800,230		
Defined benefit liability	<b>(63,502)</b>	(112,502)	<b>(107,003)</b>	(108,162)

#### Pension plan asset components

At the measurement date, i.e. April 30 of each year, the assets of the pension plans consist of the following:

Asset category	2015	2014
	%	%
Equity instruments	<b>3</b>	4
Fixed income	<b>1</b>	1
Pooled funds	<b>66</b>	67
Other investments	<b>30</b>	28
	<b>100</b>	100

#### Employee future benefit costs recognized in the year

	2015	Restated 2014
	\$	\$
Pension benefit plans	<b>34,414</b>	29,983
Other benefit plans	<b>11,443</b>	10,529

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 20 - EMPLOYEE FUTURE BENEFITS (Continued)

#### Significant assumptions

The significant assumptions used are as follows (weighted average):

	Pension benefit plans		Other benefit plans	
	2015	Restated 2014	2015	Restated 2014
	%	%	%	%
Accrued benefit obligations				
Discount rate	<b>6.00</b>	6.00	<b>6.00</b>	6.00
Rate of compensation increase	<b>2.80</b>	2.80	<b>2.80</b>	2.80
Benefit costs				
Discount rate	<b>6.00</b>	6.00	<b>6.00</b>	6.00
Rate of compensation increase	<b>2.80</b>	2.80	<b>2.80</b>	2.80

Assumed health care cost trend rates are based on the following:

	2015	2014
	%	%
Initial health care cost trend rate	<b>5.90</b>	6.10
Cost trend rate declines to	<b>4.30</b>	4.32
Year when rate reaches the level it is assumed to remain at	<b>2032</b>	2032

#### Benefits paid

Benefits paid by the pension plans for the employees of Concordia University total \$45,466 (\$40,134 in 2014) and benefits paid by other benefit plans amount to \$4,382 (\$4,275 in 2014).

### 21 - FINANCIAL INSTRUMENTS

#### Financial risks

The University's main financial risk exposure is detailed as follows.

##### Credit risk

Credit risk relates to the potential that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. A significant portion of the University's receivables are due from governments which are believed to be at low risk of default. The University considers the concentration of the remaining risks to be minimal considering the large base of counterparties.

The credit risk regarding cash and marketable securities is considered to be negligible because they are held by a reputable financial institution with an investment grade external credit rating.

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

### 21 - FINANCIAL INSTRUMENTS (Continued)

#### Market risk

The University's financial instruments expose it to market risk, in particular, interest rate risk and currency risk, resulting from both its investing and financing activities:

– Interest rate risk:

Interest rate risk refers to the adverse consequences of interest rate changes on the University's cash flows and financial position. The University is exposed to interest rate risk as a result of short-term floating rate bank indebtedness and the variable interest rate on the long-term debt serviced by the University. The long-term debt serviced by the Government of Quebec does not bear any risk since the debt service is financed by the Government of Quebec.

The University's other financial instruments do not comprise any interest rate risk since they do not bear interest.

The University manages the interest rate risk by locking in to fixed rates as explained in Note 14;

– Currency risk:

The University is exposed to currency risk due to cash and accounts receivable denominated in U.S. dollars. As at April 30, 2015, financial assets in foreign currency represent cash and accounts receivable totalling C\$898 (C\$385 in 2014).

#### Liquidity risk

The University's liquidity risk represents the risk that the University could encounter difficulty in meeting obligations associated with its financial liabilities. The University is, therefore, exposed to liquidity risk with respect to all of the financial liabilities recognized in the statement of financial position.

### Carrying amount of financial assets by category

The University's financial assets, as presented in the statement of financial position, are classified as follows:

	2015	2014
	\$	\$
Financial assets measured at amortized cost		
Cash	2,210	
Marketable securities	29	32
Subsidies receivable	50,428	59,012
Accounts receivable	18,027	13,166
Due from Concordia University Foundation	2,974	2,613
	73,668	74,823

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

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### **22 - COMMITMENTS**

#### **Lease agreements**

As at April 30, 2015, the University has commitments for lease agreements totalling \$1,146 and expiring until August 31, 2017. Minimum lease payments for the next years are \$685 in 2016, \$383 in 2017 and \$78 in 2018.

#### **Capital assets financing**

The Operating Fund has a \$274,540 commitment (\$262,900 as at April 30, 2014) towards the Capital Asset Fund to finance the capital assets.

In order to fulfil this commitment, the University entered into an agreement with the Foundation to create and manage a fund that would be dedicated to the repayment of certain debts of the University, namely, the \$200,000 bond issue payable in September 2042. The fund is comprised of an initial gift of \$3.4 million transferred in May 2010. In addition, \$22.6 million in donations already invested in the Foundation were transferred to this fund.

These initial amounts combined with future payments on existing pledges and annual contributions will be invested to generate the required funds to meet the University's future debt obligations by 2042. In 2015, an amount of \$325 (\$325 in 2014) was transferred to this fund. As of April 30, 2015, the fund balance is \$50,385 (\$44,403 in 2014).

### **23 - CONTINGENCIES**

As with other large institutions of a similar nature, the University is party to various legal proceedings, including claims such as grievances arising under its collective agreements, claims instituted by building contractors claiming additional payments, other claims which may present themselves from time to time under the laws regulating employment matters and claims instituted by students or former students.

In the aggregate, the total amount of material claims asserted in these various legal and other proceedings is approximately \$2.3 million in principal. While it is not possible at this time to assess definitively the outcome of these claims, the University has serious grounds to defend these claims and, it is confident that they will be resolved without material effect on the University's financial position. No amount has been accrued in these financial statements related to these claims.

# Concordia University

## Notes to Financial Statements

April 30, 2015

(In thousands of dollars)

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### **23 - CONTINGENCIES (Continued)**

On May 18, 2006, the Supreme Court of Canada rejected an appeal of a decision which refused to authorize a class action against the University related to the administration of its pension plans. The Supreme Court held that this matter had to be decided by a labour arbitrator and not by civil courts. Several unions had, before the Supreme Court decision, initiated collective grievances under the provisions of their collective agreements. The University is confident of the administration of the pension plans at the times cited in the grievances. These grievances do not refer to a specific amount claimed and are being contested as being prescribed. It is not possible at the present time to determine the amount of any potential claim. Accordingly, no amount has been accrued in these financial statements related to these claims. No arbitrators have been named to hear these grievances to date.

In the normal course of the University's building construction projects, there are various claims secured by legal hypothecs that have been made by building contractors to secure payment. Such hypothecs are related to the buildings constructed or under construction. In addition, there are certain third-party claims for damages alleging that certain projects have provoked a loss of enjoyment of premises and/or a loss of revenue. While it is not possible at this time to assess definitively the outcome of these actions, the University is confident that they will be resolved without material effect on the University's financial position. No amount has been accrued in these financial statements related to these claims.

The University has completed its pay equity exercise to ensure compliance with the requirements of the Pay Equity Act. The University has paid or made provision for the amounts payable pursuant thereto. The Pay Equity Act further provides that the University must proceed with maintenance exercises for its various employee unions. These maintenance exercises are completed for certain employee unions (CUFA, CUCEPTFU, CUPFA and CULEU) and for the remaining employee unions, the maintenance exercises are not required until 2016. At the present time, it is not possible to determine the amounts that will be payable pursuant to these maintenance exercises. Accordingly, no amount has been accrued in these financial statements for amounts that will be payable by the University in this regard.

### **24 - PLEDGES RECEIVABLE**

Pledges receivable from donors are not recorded in the statement of operations for the restricted funds. Pledges receivable amounted to \$15,238 as at April 30, 2015 (\$19,494 as at April 30, 2014).

These pledges will be recognized as revenue when collected.

### **25 - COMPARATIVE FIGURES**

Certain comparative figures have been reclassified to conform with the presentation adopted in the current year.