

**Arts and Science Faculty Council
Minutes of the Extraordinary Meeting held on May 27, 2016**

Present: A. Roy; D. Brind'Amour; J. Camlot; J. Capobianco; A. Champagne; E. Champagne; O. Chapman; L. Clarke; R. Courtemanche; M. D'Amico; C. DeWolf; G. Foster; B. Gabriel; D. Gauvreau; J. Grant; A. Johnson; P. Joyce; G. LeBlanc; D. Liakin; K. Manning; P. Morden; D. Morris; M. Mulrennan; G. Nielsen; R. Paquin; D. Parillo; H. Proppe; K. Sawchuk; M. Sokolon; K. Sterns; G. Taylor; F. Tremblay

Regrets: C. Belkhodja; E. Buzzetti; C. Kalman; M. Kissock; R. Schmid; L. Turcescu; R. Waldie

Documents Circulated and/or Considered at the Meeting:

ASFC 2016-5M-A	Department of Chemistry and Biochemistry CHEM-55
ASFC 2016-5M-B	School of Canadian Irish Studies CCIS-15
ASFC 2016-5M-C	FAS Future Directions: A living document

1. Call to Order

The meeting was called at 1:00 p.m.

2. Approval of Agenda

ASFC 2016-5M-1 It was moved and seconded (Joyce/Camlot) that the agenda be approved.
Carried, unanimously

3. Approval of the Minutes of the Meeting held May 6, 2016

ASFC 2016-5M-2 It was moved and seconded (Mulrennan/LeBlanc) that the minutes of the meeting held May 6, 2016 be approved.
Carried, unanimous

4. Business Arising from the Minutes

There was none.

5. Consent Agenda

ASFC 2016-5M-3 It was moved and seconded (Joyce/Champagne) that the Consent Agenda be approved.
Carried, unanimously

6. FAS Future Directions: A Living Document, ASFC 2016-5M-C

Concordia University initiated a strategic planning exercise over a year ago and established nine future directions that would guide the university. These directions were then used to initiate a second phase of the planning process, in which major initiatives and other connected directions would emerge within this context. Faculties were invited to develop their own plan and to establish their priorities.

The Faculty embarked on its own process with the following main stages:

- A survey was distributed to all 27 academic units. Information was collected in order to determine constituent opinion on various matters, including their own vision for 2025.
- A wide consultation took place, with the Dean and his team meeting over 150 constituents (chairs, faculty, staff, and students).
- Presentations were made at Chairs meetings, Academic Cabinet, Faculty Council on April 1 and at Senate on May 13.

The FAS 2025: A Living Document makes a strong statement about who we are as a Faculty. The starting point is that the FAS is a federation of foundational disciplines with a vision of leading interdisciplinary thinking and initiatives. Interdisciplinarity, which is a core value of the FAS, cannot exist without disciplines contributing to the latter.

The document is a shared vision about what the FAS is and what it could be in 2025. It also details principles for action, along with big-banner projects under which initiatives can take place. The document is unique in that it does not explicitly resemble a strategic planning document, nor is it labelled as such. Rather, its purpose is to be a platform that helps the Faculty and its constituents establish its position and academic leadership as of May 2016, but that also allows room for change and discussion.

This planning process is an opportunity to create a strong future and identity, and the document is a demonstration of the Faculty's strength as a federation within Concordia.

Feedback received:

Francine Tremblay expressed interest in clarifying the concept of consensus and wishes to see young faculty members included in the planning process.

Dean Roy offered that the Faculty is open to criticism, challenges, and discussions, but also reiterated the importance of representing the FAS as a collective unit. As well, he offered that young faculty members were indeed consulted and their ideas engaged with.

Greg Nielsen offered that the mission detailed in the living document was clear and that the process was a transparent one.

Eric Buzzetti raised concern over the question of how authority is determined to decide which ideas are selected and supported by the Faculty.

Dean Roy offered that the ideas in the living document were borne out of recurrent feedback that was submitted with the questionnaires and common themes that came through across constituencies. Recurrence and commonality thus guided inclusion of ideas in the document.

Kimberley Manning commented that, especially in terms of sustainability and indigenous studies, the Faculty must look critically at what universities tend to privilege as knowledge. Dr. Manning mentioned that Concordia University should be at the forefront of challenging ideas about what should be considered core knowledge.

ASFC 2016-5M-4 It was moved and seconded (DeWolf/Sawchuk) that the Arts and Science Faculty Council endorse in principle the FAS 2025 Living Document as the expression of the vision of the Faculty of Arts and Science.

Carried, unanimously

7. Announcements

There were none.

8. Question Period

There was none.

9. Other Business

There was none.

10. Notices of Motion

There were none.

11. Next year's schedule will be communicated over the course of the summer.

12. Adjournment

ASFC 2016-5M-5

It was moved and seconded (Joyce/D'Amico) that the meeting be adjourned at 1:34 p.m.
Carried, unanimously